PARK DISTRICT
Established 1923

## Sycamore Park District

Regular Board Meeting
November 22, 2016
6:00 pm
Maintenance Building, 435 Airport Road
AGENDA

## CALL TO ORDER (Roll Call Vote)

## APPROVAL OF REGULAR AND CONSENT AGENDA (Voice Vote)

Public hearing concerning the intent of the Board of Park Commissioners to sell not to exceed $\$ 9,000,000$ General Obligation Park Bonds (Alternate Revenue Source) for the payment of land condemned or purchased for parks, for the building, maintaining, improving and protecting of the same and the existing land and facilities of the District, including, but not limited to, the construction of items identified in the District's Vision 2020 Plan, and for the payment of expenses incident thereto.

## APPROVAL OF MINUTES: (Voice Vote)

3. Regular Minutes: October 25, 2016
4. . Study Session Minutes: November 15, 2016

## APPROVAL OF MONTHLY CLAIMṠ:

11. Claims Paid Since Board Meeting (Roll Call Vote)
12. Claims Presented (Roll Call Vote)

## CONSENT AGENDA:

20. Superintendent of Finance Monthly Report
21. Budget Report
22. Superintendent of Golf Operations Monthly Report
23. Superintendent of Parks and Facilities Monthly Report
24. Recreation Report
25. Executive Director Monthly Report
"Sycamore Park District - we put the MORE in Sycamore"
"Sycamore Park District is an equal opportunity provider and employer"

## November 22, 2016

PG 2

## CORRESPONDENCE-

49. Deane Lundbeck Family Thank You
50. Jerry Pelan Thank You Letter
PUBLIC INPUT
Monthly Department Report: Lisa
POSITIVE FEEDBACK/REPORTS
OLD BUSINESS:
51. Approve Capital Budget—Jackie
Park Partners Awards-Sarah
Approval of Contract for Parcel Purchase—Dan
Consideration of Full vs. Partial Gym—Dan
52. Review of Recreation Goals, Objectives, Action Statements-Lisa,
Sarah
53. First Draft of FY 2017 Budget—Jackie
54. Accept Bid for Annual General Obligation Bond (Roll Call)—Jackie
55. Bond Ordinance 08-2016 (Roll Call): An Ordinance providing for the
issue of approximately $\$ 485,630$ General Obligation Limited Tax
Park Bonds, Series 2016, for the payment of land for parks, for the
building, maintaining, improving and protecting of the same and
the existing land and facilities of the Park District, to provide the
revenue source for the payment of certain outstanding bonds of
the Park District and for the payment of the expenses incident
thereto, providing for the levy of a direct annual tax to pay the
principal and interest on said bonds and authorizing the sale of said
bonds to the purchaser thereof.-Jackie
56. 
57. 

Resolution 05-2016 Regarding the Estimate of the Levy-Jackie
Golf Rates for 2017-Kirk
Setting of Date for Next Study Session

## PUBLIC INPUT

EXECUTIVE SESSION (Roll Call Vote):
In accordance with 5 ILCS, Par. 120/2c, I move that the Board convene in Executive Session to discuss:

1. The appointment, employment, compensation, discipline, performance, or dismissal of specific employees of the public body or legal counsel for the public body, including hearing testimony on a complaint lodged against an employee of the public body or against legal counsel for the public body to determine its validity.

# Minutes of the Regular Meeting of the Board of Commissioners <br> Sycamore Park District <br> Tuesday, October 25, 2016 

The regular meeting of the Sycamore Park District Board of Commissioners, DeKalb County, Illinois, held at the Sycamore Park District Maintenance Building located at 435 Airport Road in Sycamore, Illinois is called to order at 6:03 p.m. on Tuesday, October 25, 2016.

Will the recording secretary please call the roll.
The following Sycamore Park District Commissioners are physically present and will be participating in the meeting in person: Commissioners Kroeger, Schulz, Tucker and Strack. Commissioner Graves arrived at 6:07 pm.

The following Sycamore Park District Commissioners are not physically present, but will be participating in the meeting via video and/or audio conferencing: None.

The following Sycamore Park District Commissioners are not physically present, and will not be participating in the meeting: Commissioner Graves. Commissioner Graves arrived at 6:07 pm.

Staff members present were Jeanette Freeman, Director Gibble, Jackie Hienbuecher, Jeff Donahoe, Kirk Lundbeck, Lisa Metcalf.

## Guests at the Board meeting were:

Brian Grainger, 3697 Eagle Ct., DeKalb, IL Grainger Construction
Kevin, CES

## Regular and Consent Agenda Approval -

 MotionCommissioner Schulz moved to approve the Regular Agenda and Consent Agenda with the change of moving Agenda Item \#95 to before Agenda Item \#69 under new business. Commissioner Kroeger seconded the Motion.

## Voice Vote

President Strack called for a voice vote to approve the motion. All commissioners present voted Aye. Motion carried 4-0. Commissioner Graves was absent at this time.

## Approval of Minutes -

## Motion

Commissioner Tucker moved to approve the September 27, 2016 Regular Meeting Minutes and September 20, 2016 Study Session Meeting Minutes. Commissioner Schulz seconded the Motion.
Voice Vote
President Strack called for a voice vote to approve the motion. All commissioners present voted Aye. Motion carried 4-0. Commissioner Graves was absent at this time.

## Motion

Commissioner Schulz moved to approve the September 20, 2016 Study Session Executive Session Minutes to stay confidential. Commissioner Tucker seconded the Motion.

## Voice Vote

President Strack called for a voice vote to approve the motion. All commissioners present voted Aye. Motion carried 4-0. Commissioner Graves was absent at this time.

Minutes of the Regular Meeting of the Board of Commissioners
Sycamore Park District
Tuesday October 25, 2016
P2

## Claims and Accounts Approval

## Motion

Commissioner Schulz moved to approve and pay the bills in the amount of $\$ 101,216.96$. Commissioner Tucker seconded the Motion.

## Roll Call

President Strack called for a voice vote to approve the motion. All commissioners present voted Aye. Motion carried 4-0. Commissioner Graves was absent at this time.

## Correspondence -

- Jeff Strack Thank You
- CH Questionnaire - Kim Cassens
- Sycamore Ladies "Niners" Golf League Thank You
- IDOT - ITEP Grant
- Sycamore History Museum - Thank You


## Public Input - None

Monthly Department Presentation - Jeff Donahoe - Supt. of Parks \& Facilities - Jeff went over the results from the PDRMA review. He noted we had the final review last week with reviews earlier in the year. There are numerous categories that we are graded on with a point system. On the first review we received an 85 (which is needed to pass) and then we received an 96.25 on the final review. Because we received over 95, we get $\$ 1500.00$ back from them to use on safety items, training, equipment, etc. If we get a good score again next year, we will then be accredited. Then they will only come out every 4 years to review us.

## Positive Feedback-

Commissioner Graves noted the Pumpkin Scramble was great and was full.
Supt. of Golf Ops Kirk Lundbeck noted he and Sarah did better at marketing it this year.

## Old Business

Construction Management Report - Director Gibble noted we will need the Nov. $15^{\text {th }}$ study session. The process of beginning to refine to specific drawings continues. We will be having a meeting with them to go over finishes, colors and placement of cabinets and outlets, etc. He gave the Board a revised timeline for the Dog Park and Splashpad.

## Report on Action 2020 Committees -

- Commissioner Graves noted the Dog Park Committee post cards are going out next week.

Update on Leaf a Legacy-Director Gibble noted we are between $\$ 725,000$ and $\$ 750,000$.

Minutes of the Regular Meeting of the Board of Commissioners
Sycamore Park District
Tuesday October 25, 2016
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## Award Bid on ADA Pool Work -

Motion
Commissioner Tucker moved to approve the Base Bid and all four alternates at a total of $\$ 225,750$, and the contract to Sjostrom of Rockford. Commissioner Schulz seconded the Motion.

## Roll Call

President Strack called for a roll call to approve the motion. All commissioners present voted Aye. Motion carried 5-0.

Amend License Agreement for Trail with City of Sycamore - Director Gibble noted the Board approved this back in August, but since then Mark Bushnell with the City of Sycamore had a conversation with State and Federal officials and they need this amendment to the license agreement.

## Motion

Commissioner Schulz moved to authorize the amendment to the License Agreement. Commissioner Tucker seconded the Motion.

## Roll Call

President Strack called for a roll call to approve the motion. All commissioners present voted Aye. Motion Carried 5-0.

## New Business

Consideration of Land Swap and Easements Adjacent to Old Mill Park _ President Strack noted he is friends with Brian, so he will be abstaining from this discussion and any vote on this matter. Director Gibble noted that Brian came to see him on a possible land swap. He is seeking from the Board authorization to negotiate these matters on behalf of the Board and bring recommendations to the Board at the appropriate points. Brain Grainger and Kevin with CES (the engineer he is using) talked about the land swap. There was discussion on this matter.

## Motion

Commissioner Tucker moved to authorize the Executive Director to negotiate these matters and bring recommendations to the Board at the appropriate points. Commissioner Kroeger seconded the Motion.

## Voice Vote

President Strack called for a voice vote to approve the motion. All commissioners present voted Aye. Motion carried 4-0. President Strack abstained.

Minutes of the Regular Meeting of the Board of Commissioners
Sycamore Park District
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First Draft Capital Budget - Supt of Finance Jackie Hienbuecher noted this is the $1^{\text {st }}$ draft of the Capital Budget.

Appoint IAPD Annual Meeting Delegates and Conference Details - Supt. of Finance Jackie Hienbuecher noted conference is Jan. 19 to Jan. 21 and she needs to book rooms soon. The Board appointed President Strack as the Delegate and Commissioner Graves as the $1^{\text {st }}$ Alternate.

## Motion

Commissioner Schulz moved to name President Strack as the Delegate and Commissioner Graves as the $1^{\text {st }}$ Alternate. Commissioner Kroeger seconded the Motion.

## Voice Vote

President Strack called for a voice vote to approve the motion. All commissioners present voted Aye. Motion carried 5-0.

Update Regular Fees for Field Use -Supt. of Parks \& Facilities Jeff Donahoe noted the price to the user groups has not changed in approximately 8 years. They have figured out what the current cost is to maintain the fields to come up with the new fee.

## Motion

Commissioner Schulz moved to approve the Sports Fields Preparation Fee Increase as recommended. Commissioner Kroeger seconded the Motion.

## Roll Call

President Strack called for a roll call to approve the motion. All commissioners present voted Aye. Motion Carried 5-0.

Approve Supplemental Field Fees for Leaf a Legacy - Program Supervisor Lisa White noted this fee is on top of the regular fees and is for Leaf a Legacy. This will be for all non affiliate rentals.

## Motion

Commissioner Kroeger moved to approve the supplemental field fees for Leaf a Legacy. Commissioner Schulz seconded the Motion.

## Roll Call

President Strack called for a roll call to approve the motion. All commissioners present voted Aye. Motion Carried 5-0.

## Approve Electrical Rates -

## Motion

Commissioner Tucker moved to ratify the contract for a renewal of electricity rates with Dynegy Energy who had the lowest $100 \%$ renewable rate, .05518 for a term of three years. Commissioner Schulz seconded the Motion.

## Roll Call

President Strack called for a roll call to approve the motion. All commissioners present voted Aye. Motion Carried 5-0.

Minutes of the Regular Meeting of the Board of Commissioners
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## Approve Revisions in Investment Policy -

## Motion

Commissioner Tucker moved to approve the revisions in the investment policy as presented. Commissioner Schulz seconded the Motion.

## Voice Vote

President Strack called for a voice vote to approve the motion. All commissioners present voted Aye. Motion carried 5-0.

## Approve Medical, Dental, Life Insurance Rates for 2017-

## Motion

Commissioner Schulz moved to approve the rates as presented for 2017. Commissioner Graves seconded the Motion.

## Roll Call

President Strack called for a roll call to approve the motion. All commissioners present voted Aye. Motion Carried 5-0.

## Adopt Land Acquisition Policy -

## Motion

Commissioner Tucker moved to approve the Land Acquisition Policy as presented. Commissioner Schulz seconded the Motion.

## Voice Vote

President Strack called for a voice vote to approve the motion. All commissioners present voted Aye. Motion carried 5-0.

## Blood Born Pathogen/Communicable Disease Policy -

## Motion

Commissioner Schulz moved to approve the Blood Born Pathogen/Communicable Disease Policy as presented. Commissioner Tucker seconded the Motion.

## Voice Vote

President Strack called for a voice vote to approve the motion. All commissioners present voted Aye. Motion carried 5-0.

Final Review and Approval of Personnel Policy _ Director Gibble discussed the changes that were made to the policy.

## Motion

Commissioner Tucker moved to approve the Personnel Policy as presented. Commissioner Schulz seconded the Motion.

## Voice Vote

President Strack called for a voice vote to approve the motion. All commissioners present voted Aye. Motion carried 5-0.

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Sycamore Park District
Tuesday October 25, 2016
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Setting of Date for Next Study Session - Nothing new at this time.

## Public Input - None

## Motion

The Board adjourned the Regular Session at 7:41 p.m. on a motion made by Commissioner Graves. The motion was seconded by Commissioner Schulz.

## Voice Vote

President Strack called for a voice vote to approve the motion. All commissioners present voted Aye. Motion carried 5-0.

Respectfully Submitted,

Jeanette Freeman
Recording Secretary
Sycamore Park District

# Minutes of the Special Meeting Study Session of the Board of Commissioners <br> Sycamore Park District <br> Tuesday, November 15, 2016 

President Strack called the meeting to order at 6:40 p.m.
The Special meeting of the Sycamore Park District Board of Commissioners, DeKalb County, Illinois, held at the Sycamore Park Maintenance Building located at 435 Airport Road in Sycamore, Illinois is called to order at 6:40 p.m. on Tuesday, November 15, 2016.

Will the secretary please call the roll.
The following Sycamore Park District Commissioners are physically present and will be participating in the meeting in person: Commissioners Graves, Kroeger, Schulz, Tucker, and Strack.

The following Sycamore Park District Commissioners are not physically present, but will be participating in the meeting via video and/or audio conferencing: None.

The following Sycamore Park District Commissioners are not physically present, and will not be participating in the meeting: None

Staff members present were Director Dan Gibble, Supt. of Finance Jackie Hienbuecher, Supt. of Parks, Jeff Donahoe, Supt. of Golf Ops. Kirk Lundbeck, Program Supervisor Lisa Metcalf, Program Supervisor Sarah Rex, Melissa Dobberstein, and Recording Secretary Jeanette Freeman.

## Regular Agenda Approval -

Motion
Commissioner Schulz moved to approve the Regular Agenda. Commissioner Graves seconded the Motion.

## Voice Vote

President Strack called for a voice vote to approve the motion. All commissioners present voted Aye. Motion carried 5-0.

Recreation Campus Update - Director Gibble had Farnsworth Group and Ringland-Johnson introduce themselves. Caius Jennison with Farnsworth Group introduced himself and Doug Draeger and Annie Blatt also with Farnsworth Group. Brent Johnson with Ringland-Johnson introduced himself and Greg Kladar also with Ringland-Johnson. Director Gibble noted the intent of the core of this meeting is to update the board on where we are in the process. Also, to go over the revised timeline and latest cost estimates. He also wants the board to understand when they will have some key decisions to make. Caius and Doug with Farnsworth Group went over the overall design details. Brent with Ringland-Johnson noted the Board could be proud of the quality of this design. The Park is investing in a long-term asset. This should be a $50-100$ year type building. He then went over the timeline with the Board and the early budget figures. There was more discussion on the design and timeline.

Minutes of the Special Meeting of the Board of Commissioners
Sycamore Park District
Tuesday November 15, 2016
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III Update and Presentation on Golf Operations Goals, Objectives, and Action Statements:
Kirk, Jackie, Melissa, Jeff _ Director Gibble noted at the last study session we presented to the Board the first draft of our Goals, Objectives and Action statements to get the Boards reaction. Since then we had an all staff retreat to talk about them further. This was also to try and get all staff to understand the other areas so staff did some exercises to help with this. The next step is to take all the goals and objectives and put a final structure together to address our operations going forward as we expand and grow. Each of the groups will show the Board their revised goals. Tonight is the Golf Operations/Concessions area. This group has been looking into fees and charges also during this process. The goal is to have all of these completed and to the Board at the December meeting. Supt. of Parks Donahoe went over the fees and charges of other Park District run courses to compare to ours. Some are Park Districts, but the courses are run by Management Companies. Kirk got the rates and Jeff looked up all the EAVS of these Park Districts. It looks like we were higher on the out of district pass rates, so this will be looked at. Supt. of Finance Hienbuecher noted there are a lot of misconceptions out there about the Golf Course. There was discussion on the misconceptions and what can be done to help with this.

IV - Status of Old Mill Park by Grainger - Director Gibble noted he received a voice mail from Brian Grainger to meet with him. He wanted to let the Board know he will get back to him to discuss further.

V - Status of IDOT Grant Trail Project - Director Gibble noted we have completed all the data we need to at the Federal and State level to be able to receive money from them. One thing that has changed in Springfield is that we can't just continue to use the engineer that did our Phase I engineering as we continue through this project. We have to go through the qualification process again (QBS). He, Jeff and Bill will be putting out an RFQ in the next few weeks for the next Phase of the project.

VI - Review and Discussion of KSRA Growth and Potential Agreement with FlaggRochelle and Sandwich Park Districts - Director Gibble noted this is the revised as it will come to you at the December meeting possibly. The Board of Sandwich and Flagg-Rochelle have to adopt a letter of understanding between KSRA and their agencies. Once that is approved, it will come to the Board for final approval.

## Motion

The Board adjourned the Regular Session at $8: 46 \mathrm{pm}$ on a motion made by Commissioner Schulz. The motion was seconded by Commissioner Graves.
Voice Vote
President Strack called for a roll call vote to approve the motion. All commissioners present voted Aye. Motion carried 5-0.

Respectfully Submitted,

Jeanette Freeman
Recording Secretary
Sycamore Park District

VENDOR TOTAL:





INVOICES DUE ON/BEFORE 11/22/2016

PAID THIS
VENDOR \# NAME FISCAL YEAR
CORPORATE
10

ANGEL ANGEL, GINK - LAW OFFICES OF

| $37,664.06$ | $2,606.25$ |
| ---: | ---: |
| $1,432.46$ | 31.22 |
| $40,867.52$ | 233.88 |
| $1,158.52$ | 13.46 |
| $28,509.15$ | $1,375.00$ |
| 450.00 | 22.00 |
| $3,135.43$ | 100.83 |
| $4,866.62$ | 37.88 |
| $14,799.74$ | 73.71 |
| $260,441.96$ | $4,049.76$ |
| $2,823.85$ | 6.75 |
| $17,053.96$ | 802.00 |
|  | 150.00 |
| $3,321.24$ | 177.49 |
| $27,901.88$ | 411.12 |
|  | 99.95 |

ADMINISTRATION
10,191. 30

| 12 | MARKETING |  |  |
| :--- | :--- | :--- | :--- |
|  |  |  |  |
| MAN | BANNER UP SIGNS | $2,606.20$ | 75.00 |
| SHAW | SHAW SUBURBAN MEDIA | 3.111 .52 | 76.13 |
|  |  |  | 151.13 |


| 15 | PARKS |  |  |
| :--- | :--- | ---: | ---: |
| AIRGAS | AIRGAS USA TLC | $4,486.93$ | 23.08 |
| C\&H PLBG | C \& H PLUMBING INC |  | 123.50 |
| CARL | CARQUEST AUTO PARTS | $6,708.90$ | 223.60 |
| CINTA | CINTAS CORPORATION \#355 | $1,432.46$ | 28.65 |
| CONS | CONSERV ES | $25,356.64$ | 527.24 |
| ORES | CRESCENT ELECTRIC SUPPLY CO. | 339.55 | 3.32 |
| DEEGANS | DEEGANS GARAGE INC | 979.48 | 657.50 |
| DEKA3 | DEKALB IRON \& METAL CO. | 55.20 | 26.36 |
| DUTY | DORY \& SON CONCRETE PRODUCTS | 90.00 | 45.00 |
| DYNEGY E | DYNEGY ENERGY SERVICES | $40,867.52$ | 391.12 |
| GRAZ | GRAINGER | $3,734.05$ | 18.00 |
| LOWE | LOWE'S | 2.191 .30 | 184.63 |
| MANA | MENARDS - SYCAMORE | $4,866.62$ | 310.38 |
| NICOR | NICOR GAS | $14,799.74$ | 101.71 |


$2,823.85$ 49.50

RECREATION

BOCKY BOCKYN, LLC
CINTA CINTAS CORPORATION \#355
$1,432.46$
DYNEGY E DYNEGY ENERGY SERVICES
40,867.52
233.88
13.47
22.00
100.83
11.60
41.47

PDRMA
$4,133.67$
802.00
177.50
411.12
300.00

ADMINISTRATION
$6,564.04$

21 SPORTS COMPLEX MAINTENANCE
ARTHU ARTHUR CLESEN, INC
C\&H PIBG $C \& H$ PIJMBING INC
$23,606.44$
$-150.57$
123.50

CONS CONSERV ES
$25,356.64$
209.37

DYNEGY E DYNEGY ENERGY SERVICES
40,867.52
267.40
126.06
251.40

5,322.32
770.00
218.99
$7,138.47$

56
PROGRAMS - EITNESS



33 SPORTS COMPLEX CONCESSIONS
DYNEGY E DYNEGY ENERGY SERVICES $\quad 40,867.5288 .66$
SPORTS COMPLEX CONCESSIONS 88.66

GOLF COURSE
10 ADMINISTRATION
ACUSHNET ACUSHNET COMPANY
33,028.17
109.96

ADMINISTRATION
109.96

40 GOLF OPERATIONS
CHICA CHICAGO DISTRICT GOLF ASSOC.
1,752.00
20.00

CONS
CONSERV ES
25,356.64
374.40

```
DATE: 11/15/2016
SYCAMORE PARK DISTRICT
PAGE: 4
\begin{tabular}{|c|c|c|c|}
\hline \multicolumn{4}{|c|}{INVOICES DUE ON/BEEORE 11/22/2016} \\
\hline VENDOR \# & NAME & \[
\begin{array}{r}
\text { PAID THIS } \\
\text { FISCAL YEAR }
\end{array}
\] & AMOUNT DUE \\
\hline \multicolumn{4}{|l|}{GOLF COURSE} \\
\hline 40 & GOLE OPERATIONS & & \\
\hline DYNEGY E & DYNEGY ENERGY SERVICES & 40,867. 52 & 424.02 \\
\hline NICOR & NICOR GAS & 14,799.74 & 17.78 \\
\hline PDRMA & PDRMA & 260,441.96 & 1,965.79 \\
\hline PLAY & PLAYERS GOLE CARS & 7,402.46 & 900.00 \\
\hline SOET & SOET WATER CITY & 2,823.85 & 13.50 \\
\hline & GOLF OPERATIONS & & 3,715.49 \\
\hline
\end{tabular}

41 GOLE MAINTENANCE
ARTHU ARTHUR CLESEN, INC.
\begin{tabular}{rr}
\(23,606.44\) & \(3,787.38\) \\
\(1,432.46\) & 28.62 \\
\(25,356.64\) & 951.55 \\
\(1,806.94\) & 19.06 \\
\(40,867.52\) & \(1,075.71\) \\
\(84,543.50\) & 225.00 \\
\(14,799.74\) & 133.68 \\
\(260,441.96\) & \(3,636.04\) \\
& \(9,857.04\)
\end{tabular}

SWIMMING POOL
80 POOL
\begin{tabular}{rrr} 
CINTA CINTAS CORPORATION \#355 & \(1,432.46\) & 25.98 \\
& POOL & 25.98
\end{tabular}
\begin{tabular}{llrr} 
81 POOL MATNTENANCE & \\
DYNEGY E & & \\
JOHN & DYNEGY ENERGY SERVICES & \(40,867.52\) & 258.24 \\
MENA & JOHNSON SEAT \& CANVAS SHOP & \(4,866.62\) & 100.00 \\
NICOR & MENARDS - SYCAMORE & \(14,799.74\) & 21.82 \\
& NICOR GAS & & 154.43
\end{tabular}

CAPITAL PROJECTS
10 ADMINISTRATION
\begin{tabular}{|c|c|c|c|}
\hline \multicolumn{4}{|c|}{INVOICES DUE ON/BEFORE 11/22/2016} \\
\hline VENDOR \# & NAME & PAID THIS FISCAL YEAR & AMOUNT DUE \\
\hline \multicolumn{4}{|l|}{CAPITAL PROJECTS} \\
\hline \multicolumn{4}{|l|}{10 ADMINISTRATION} \\
\hline BANK & THE BANK OF NEW YORK MELLON & 23,562.50 & 152,812.50 \\
\hline ENGIN & ENGINEERING RESOURCE ASSOC & 28,509.15 & 2,944.25 \\
\hline \multicolumn{4}{|r|}{ADMINISTRATION 155,756.75} \\
\hline
\end{tabular}

ACTION 2020
10 ADMINISTRATION
EARNS FARNSWORTH GROUP INC
41,392.85
44, 326.61
SHAW
SHAW SUBURBAN MEDIA
3,111.52
355.04

ADMINISTRATION
\(44,681.65\)

TOTAL ALI DEPARTMENTS
\(243,728.84\)

To: Board of Commissioners
From: Jackie Hienbuecher
Subject: Monthly Report
Date: \(\quad\) November 22, 2016
Administrative Initiatives ( \(11 / 1 / 16-11 / 30 / 16\) )
- Attended Superintendent and Board meetings.
- Attended Safety Committee meeting.
- Attended November 15 study session.
- Contacted Harris regarding email notifications in the purchase order system.
- Continued to work on setting goals based upon Critical Success Factors using the survey of golf/concessions operations.
- Consolidated and reviewed 2016 year-end projection and 2017 budget requests.
- Worked with Speer Financial and Chapman \& Cutler regarding annual G.O. Bond issuance.
- Continued registration for 2017 IAPD/IPRA Conference.
- Attend PDRMA training seminar A Supervisor's Role in Claims Reporting.
- Coordinate open enrollment for PDRMA health insurance.
- Finalized five-year capital plan.
- Participated in PDRMA Wellness Wisdom Webinar.
- Began registration for the 2017 IAPD/IPRA Conference.
- Attended PDRMA Risk Management Institute.
- Attended IAPD Legal Symposium.
- Assisted PDRMA with Workers Comp claims.
- Followed up with the county to update the estimated EAV. Prepared tax levy resolution.
- Attended first Pumpkin Festival Committee meeting.
- Participated in meeting with Farnsworth Group.
- Met with Colonial Life representative regarding employee benefits.
- Finalized closing of all concessions operations, with the exception of clubhouse rental/catering events.
- Catering/special events/room rentals: 1 class, Election

\section*{Administrative Initiatives (11/1/16-11/30/16)}
- Attend any scheduled "Action 2020" related meetings.
- Attend Superintendent and Board meetings.
- Prepare 2016 Tax Levy Ordinance. Publish required notice. File with the county.
- Prepare for and perform year end inventory of pro shop and concessions.
- Finalize paperwork for 2016 G.O. Bond.
- Review and finalize 2017 FY operating budget.
- Perform staff evaluations.
- Participate in PDRMA PATH 2017 webinar.
- Continue to review cash flow and opportunities to transfer funds to PFM/IPDLAF to increase earnings.
- Review purchasing card programs for possible implementation.
- Look into purchasing Finepoint software to allow staff to print accounting information to screen.
- Look into ATM options for clubhouse.
- Review outstanding accounts payable checks to determine validity. Review outstanding payroll checks.
- Catering/special events/room rentals: 1 class, 4 room rentals

Sycamore Park District
Summarized Revenue \& Expense Report
Period ended October 31, 2016
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multicolumn{11}{|l|}{Corporate Fund (10)} \\
\hline Department & & \[
\frac{\text { October }}{\text { Budget }}
\] & \[
\frac{\text { October }}{\text { Actual }}
\] & Variance & YTD Budget & YTD Actual & Variance & Annual Budget & \[
\frac{2015 \text { YTD }}{\text { Actual }}
\] & Variance \\
\hline \multicolumn{11}{|l|}{Revenues} \\
\hline Administration & & 7,440.00 & 7,211.56 & -3.1\% & 1,203,150.00 & 1,227,691.58 & 2.0\% (1) & 1,269,555.00 & 1,191,250.35 & 3.1\% (2) \\
\hline Marketing & & - & - & \#DIV/0! & 37,300.00 & 5,572.59 & -85.1\% (3) & 37,300.00 & - & (6) \\
\hline Parks & & - & - & \#DIV/0! & 14,217.00 & 8,929.91 & -37.2\% (4) & 14,810.00 & 9,950.89 & -10.3\% (4) \\
\hline & Total Revenues & 7,440.00 & 7,211.56 & -3.1\% & 1,254,667.00 & 1,242,194.08 & -1.0\% & 1,321,665.00 & 1,201,201.24 & 3.4\% \\
\hline \multicolumn{11}{|l|}{Expenses} \\
\hline Administration & & 32,460.00 & 38,920.37 & 19.9\% & 759,255.00 & 778,170.48 & 2.5\% & 1,428,694.00 & 445,060.53 & 74.8\% (5) \\
\hline Marketing & & 1,454.00 & 8,179.71 & 462.6\% & 81,671.00 & 41,655.82 & -49.0\% (6) & 90,050.00 & - & (6) \\
\hline Parks & & 20,995.00 & 18,768.74 & -10.6\% & 219,639.00 & 201,439.95 & -8.3\% (7) & 258,709.00 & 178,815.35 & 12.7\% (8) \\
\hline & Total Expenses & 54,909.00 & 65,868.82 & 20.0\% & 1,060,565.00 & 1,021,266.25 & -3.7\% & 1,777,453.00 & 623,875.88 & 63.7\% \\
\hline Total Fund Revenues & & 7,440.00 & 7,211.56 & -3.1\% & 1,254,667.00 & 1,242,194.08 & -1.0\% & 1,321,665.00 & 1,201,201.24 & 3.4\% \\
\hline Total Fund Expenses & & 54,909.00 & 65,868.82 & 20.0\% & 1,060,565.00 & 1,021,266.25 & -3.7\% & 1,777,453.00 & 623,875.88 & 63.7\% \\
\hline Surplus (Deficit) & & \((47,469.00)\) & \((58,657.26)\) & 23.6\% & 194,102.00 & 220,927.83 & 13.8\% & (455,788.00) & 577,325.36 & -61.7\% \\
\hline
\end{tabular}
(1) In 2016 YTD real estate tax receipts is currently \(97.27 \%\) of total anticipated compared to budgeted \(96 \%\) \$21,754. Shelter rentals exceed budget \(28.4 \%\) \$2,061.
(2) In 2016 YTD real estate tax receipts collected is higher by \(3.7 \%\) \$39,553
(3) Overestimated ticket sales for Good Tymes Revivial with majority of sales in September.
(4) 2016 allocation of imrf/ss levy is less than budget since wages are running less than budget.
(5) In January 2016, \(\$ 444,000\) was transferred to Action 2020 fund from property tax revenue. After considering this adjustment, 2016 expenses are less than 2015 by \(\$ 110,890\) which is due to the paving expense of \(\$ 111,179\) in 2015.
(6) New department within the corporate fund 2016. Some of these expenses were reported in both Corporate and Recreation fund in previous years. Timing of expenses for 2016 .
(7) Part time wages and related expenses are below budget \(24.1 \%\) \$23,774
(8) 16 exp higher than '15: pt wages/taxes \(61.1 \%\) \$16,801; building maint \(184.3 \%\) \$4,399; landscape serv \(13.1 \%\) \$2,309

\section*{Sycamore Park District}

Summarized Revenue \& Expense Report
Period ended October 31, 2016

Recreation Fund (20)


\section*{\(\frac{\text { October }}{\text { Budget }} \quad \frac{\text { October }}{\text { Actual }}\)}

Variance
\begin{tabular}{|c|c|c|c|c|}
\hline October & October Actual & \(\underline{\text { Variance }}\) & YTD Budget & YTD Actual \\
\hline - & - & \#DIV/0! & 822,106.00 & 839,868.12 \\
\hline 100.00 & 1,635.00 & 1535.00\% & 28,700.00 & 35,623.00 \\
\hline - & - & \#DIV/0! & 36,990.00 & 39,441.73 \\
\hline 632.00 & - & & 2,528.00 & 2,488.30 \\
\hline 1,240.00 & 3,648.00 & 194.19\% & 19,372.00 & 17,653.48 \\
\hline - & - & \#DIV/0! & 1,192.00 & 700.00 \\
\hline 300.00 & 355.00 & 18.33\% & 4,004.00 & 5,911.00 \\
\hline 900.00 & - & -100.00\% & 10,989.00 & 5,492.34 \\
\hline - & - & \#DIV/0! & 5,026.00 & 4,869.36 \\
\hline 1,680.00 & 1,418.00 & -15.60\% & 22,520.00 & 26,767.00 \\
\hline 540.00 & 246.00 & -54.44\% & 7,209.00 & 9,305.18 \\
\hline - & - & \#DIV/0! & - & 669.58 \\
\hline - & - & \#DIV/0! & - & - \\
\hline 200.00 & 136.00 & -32.00\% & 3,923.00 & 3,438.19 \\
\hline - & - & \#DIV/0! & 3,470.00 & 3,977.04 \\
\hline - & - & \#DIV/0! & 8,800.00 & 5,770.00 \\
\hline - & - & \#DIV/0! & - & - \\
\hline - & - & \#DIV/0! & 8,350.00 & 3,800.00 \\
\hline - & - & \#DIV/0! & - & - \\
\hline - & - & \#DIV/0! & - & - \\
\hline
\end{tabular}

Variance \(\quad \underline{2015 \text { YTD }}\)
Administration
Sports Complex
Sports Complex Maintenenance
Midwest Museum of Natural Hist

Midwest Museum
Programs-Youth
Programs-Teens
Programs-Adult
Programs-Family
Programs-Youth Athle
Programs-Fitness
Programs-Preschoo
Programs-Dance
Programs-Special Events
Programs-Concerts
Programs-Trips
Brochure
Weight Room
Community Center
Total Revenues
\(\frac{-}{5,592.00}\)
\begin{tabular}{ccr}
\(2.16 \%\) & \((1)\) & \(856,359.00\) \\
\(24.12 \%\) & \((2)\) & \(35,300.00\) \\
\(6.63 \%\) & \((3)\) & \(38,532.00\) \\
\(-1.57 \%\) & & \(2,528.00\) \\
\(-8.87 \%\) & \((4)\) & \(19,381.00\) \\
\(-41.28 \%\) & \((4)\) & \(1,194.00\) \\
\(47.63 \%\) & \((4)\) & \(4,005.00\) \\
\(-50.02 \%\) & \((4)\) & \(13,717.00\) \\
\(-3.12 \%\) & \((4)\) & \(5,034.00\) \\
\(18.86 \%\) & \((4)\) & \(22,800.00\) \\
\(29.08 \%\) & \((4)\) & \(7,743.00\) \\
\#DIV/0! & \((4)\) & - \\
\#DIV/0! & \((4)\) & - \\
\(-12.36 \%\) & \((4)\) & \(3,925.00\) \\
\(14.61 \%\) & \((4)\) & \(3,471.00\) \\
\(-34.43 \%\) & \((5)\) & \(8,800.00\) \\
\#DIV/0! & \((4)\) & - \\
\(-54.49 \%\) & \((5)\) & \(8,850.00\) \\
\#DIV/0! & - \\
\#DIV/0! & - & - \\
\hline
\end{tabular}
\begin{tabular}{rrr}
\(842,678.64\) & \(-0.3 \%\) & \((1)\) \\
\(21,795.00\) & \(63.4 \%\) & \((2)\) \\
\(40,319.83\) & \(-2.2 \%\) & \((3)\) \\
\(3,093.39\) & \(-19.6 \%\) & \\
\(14,528.99\) & \(21.5 \%\) & \((4)\) \\
\(3,309.33\) & \(-78.8 \%\) & \((4)\) \\
\(1,826.14\) & \(223.7 \%\) & \((4)\) \\
\(11,232.00\) & \(-51.1 \%\) & \((4)\) \\
\(5,243.95\) & \(-7.1 \%\) & \((4)\) \\
\(24,977.00\) & \(7.2 \%\) & \((4)\) \\
\(21,180.85\) & \(-56.1 \%\) & \((4)\) \\
- & \#DIV/0! & \((4)\) \\
- & \#DIV/0! & \((4)\) \\
\(5,947.24\) & \(-42.2 \%\) & \((4)\) \\
\(3,486.18\) & \(14.1 \%\) & \((4)\) \\
\(5,950.00\) & \(-3.0 \%\) & \((5)\) \\
- & \#DIV/0! & \((4)\) \\
\(6,000.00\) & \(-36.7 \%\) & \((5)\) \\
\(7,981.19\) & \(-100.0 \%\) & \((6)\) \\
\(1,621.06\) & \(-100.0 \%\) & \((6)\) \\
\hline
\end{tabular}

\footnotetext{
Tot Revis
}

5,592.00
7,438.00
33.01\%

1,005,774.32
\(1,031,639.00\)
\(1,021,170.79\)
\(-1.5 \%\)
(1) In 2016 YTD real estate tax receipts is currently \(97.27 \%\) of total anticipated compared to budgeted \(96 \%\). Also the total recreation levy is approximately \(\$ 12,500\) higher than the budget.
(2) Timing: AYSO Fall and Storm not received until Nov 2015. Received Sept 2016.
(3) Only revenue is IMRF/SS tax levy.
(4) Revenue from programs are above budget \(1.39 \%\) \$1,078 and decreased \(14.1 \%, \$ 12,949\) compared to 2015 primarily due to closing of community center.
(5) timing of some sponsorships/advertising dollars
(6) Community Center closed

Sycamore Park District
Summarized Revenue \& Expense Report
Period ended October 31, 2016
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multicolumn{11}{|l|}{Expenses} \\
\hline Administration & 28,471.00 & 23,076.63 & -18.95\% & 270,594.00 & 238,834.33 & -11.74\% & (1) & 500,887.00 & 267,122.05 & -10.6\% (2) \\
\hline Sports Complex & - & - & \#DIV/0! & & 1,250.00 & \#DIV/0! & & & 250.00 & 400.0\% \\
\hline Sports Complex Maintenenance & 31,016.00 & 26,851.78 & -13.43\% & 333,246.00 & 318,638.70 & -4.38\% & & 393,543.00 & 319,533.73 & -0.3\% \\
\hline Midwest Museum of Natural Hist & 475.00 & 42.92 & -90.96\% & 8,250.00 & 4,836.48 & -41.38\% & & 9,500.00 & 5,078.59 & -4.8\% \\
\hline Programs-Youth & 834.00 & 550.19 & -34.03\% & 10,565.00 & 10,606.08 & 0.39\% & (3) & 12,662.00 & 11,404.58 & -7.0\% (3) \\
\hline Programs-Teens & 65.00 & - & -100.00\% & 662.00 & 560.00 & -15.41\% & (3) & 727.00 & 2,658.60 & -78.9\% (3) \\
\hline Programs-Adult & 254.00 & 248.25 & -2.26\% & 1,104.00 & 2,511.95 & 127.53\% & (3) & 1,104.00 & 951.65 & 164.0\% (3) \\
\hline Programs-Family & 2,240.00 & - & -100.00\% & 16,620.00 & 10,088.57 & -39.30\% & (3) & 19,934.00 & 12,388.90 & -18.6\% (3) \\
\hline Programs-Leagues & 34.00 & 879.18 & 2485.82\% & 2,593.00 & 3,008.54 & 16.03\% & (3) & 3,400.00 & 2,366.96 & 27.1\% \\
\hline Programs-Youth Athletics & - & 3,725.50 & \#DIV/0! & 10,740.00 & 19,027.34 & 77.16\% & (3) & 16,025.00 & 17,215.50 & 10.5\% \\
\hline Programs-Fitness & 338.00 & 401.72 & 18.85\% & 3,189.00 & 4,613.96 & 44.68\% & (3) & 3,814.00 & 10,163.13 & -54.6\% (3) \\
\hline Programs-Preschool & - & 70.02 & \#DIV/0! & - & 582.31 & \#DIV/0! & (3) & - & - & \#DIV/0! (3) \\
\hline Programs-Senior & - & - & \#DIV/0! & - & - & \#DIV/0! & (3) & - & - & \#DIV/0! (3) \\
\hline Programs-Dance & 42.00 & 184.11 & 338.36\% & 1,994.00 & 2,893.95 & 45.13\% & (3) & 2,694.00 & 4,054.46 & -28.6\% \\
\hline Programs-Special Events & 660.00 & 200.00 & -69.70\% & 21,293.00 & 8,624.86 & -59.49\% & (3) & 22,010.00 & 15,889.03 & -45.7\% \\
\hline Programs-Concerts & - & - & \#DIV/0! & 15,803.00 & 7,903.20 & -49.99\% & & 8,768.00 & 8,908.71 & -11.3\% \\
\hline Programs-Trips & - & - & \#DIV/0! & - & - & \#DIV/0! & (3) & - & - & \#DIV/0! \\
\hline Brochure & - & - & \#DIV/0! & 7,030.00 & 12,784.68 & 81.86\% & (4) & 21,100.00 & 14,172.79 & -9.8\% \\
\hline Weight Room & - & - & \#DIV/0! & - & - & \#DIV/0! & & - & 4,533.40 & -100.0\% \\
\hline Community Center & - & - & \#DIV/0! & - & 88.27 & \#DIV/0! & & - & 93,748.36 & -99.9\% \\
\hline Total Expenses & 64,429.00 & 56,230.30 & -12.73\% & 703,683.00 & 646,853.22 & -8.08\% & & 1,016,168.00 & 790,440.44 & -18.2\% \\
\hline Total Fund Revenues & 5,592.00 & 7,438.00 & 33.01\% & 985,179.00 & 1,005,774.32 & 2.09\% & & 1,031,639.00 & 1,021,170.79 & -1.5\% \\
\hline Total Fund Expenses & 64,429.00 & 56,230.30 & -12.73\% & 703,683.00 & 646,853.22 & -8.08\% & & 1,016,168.00 & 790,440.44 & -18.2\% \\
\hline Surplus (Deficit) & \((58,837.00)\) & \((48,792.30)\) & -17.07\% & 281,496.00 & 358,921.10 & 27.50\% & & 15,471.00 & 230,730.35 & 55.6\% \\
\hline
\end{tabular}
(1) Lower than budget: administrative expenses (primarily: advertising radio, education/training) \(38.78 \%\) \$11,689; contracted services (timing) \(12.37 \%\) \$2,868; wages \& related (new staff was included in budget) \(10.52 \%\) \$17,740.
(2) 2016 expenses lower than 2015: Ft wages and related expenses (restructure) \(7.6 \% \$ 12,463\); \(\$ 14,000\) radio ads.
(3) Expenses for programs less than budget \(9.08 \%\) \$6,242 and decreased \(18.9 \%, \$ 14,575\) compared to 2015.
(4) Timing
(5) Community Center closed

Sycamore Park District
Summarized Revenue \& Expense Report
Period ended October 31, 2016

Donations (21)
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline Department & & \begin{tabular}{l}
October \\
Budget
\end{tabular} & October Actual & Variance & YTD Budget & YTD Actual & \(\underline{\text { Variance }}\) & Annual Budget & \[
\frac{2015 \text { YTD }}{\underline{\text { Actual }}}
\] & \\
\hline \multicolumn{11}{|l|}{Revenues} \\
\hline \multirow[t]{2}{*}{Administration} & & - & 15,357.34 & \#DIV/0! & 16,000.00 & 85,241.54 & 432.76\% & 166,000.00 & 3,328.73 & 2460.8\% \\
\hline & Total Revenues & - & 15,357.34 & \#DIV/0! & 16,000.00 & 85,241.54 & 432.76\% & 166,000.00 & 3,328.73 & 2460.8\% \\
\hline \multicolumn{11}{|l|}{Expenses} \\
\hline \multirow[t]{2}{*}{Administration} & & - & - & \#DIV/0! & 206,782.00 & 200,503.42 & -3.04\% & 356,782.00 & 31,959.64 & 527.4\% (1) \\
\hline & Total Expenses & - & - & & 206,782.00 & 200,503.42 & & 356,782.00 & 31,959.64 & 527.4\% \\
\hline Total Fund Revenues & & - & 15,357.34 & \#DIV/0! & 16,000.00 & 85,241.54 & 432.76\% & 166,000.00 & 3,328.73 & 2460.8\% \\
\hline Total Fund Expenses & & - & - & & 206,782.00 & 200,503.42 & & 356,782.00 & 31,959.64 & 527.4\% \\
\hline Surplus (Deficit) & & - & 15,357.34 & \#DIV/0! & (190,782.00) & \((115,261.88)\) & -39.58\% & (190,782.00) & \((28,630.91)\) & 302.6\% \\
\hline
\end{tabular}
(1) In 2016 transferred \(\$ 185,682\) to Action 2020 fund to offset payment on land purchase.

\section*{Special Recreation (22)}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline Department & & \begin{tabular}{l}
October \\
Budget
\end{tabular} & \begin{tabular}{l}
October \\
Actual
\end{tabular} & Variance & YTD Budget & YTD Actual & Variance & Annual Budget & \[
\frac{2015 \text { YTD }}{\text { Actual }}
\] & \\
\hline \multicolumn{11}{|l|}{Revenues} \\
\hline \multirow[t]{2}{*}{Administration} & & - & - & \#DIV/0! & 146,880.00 & 149,400.31 & 1.72\% & 153,000.00 & 140,752.22 & 6.1\% \\
\hline & Total Revenues & - & - & \#DIV/0! & 146,880.00 & 149,400.31 & 1.72\% & 153,000.00 & 140,752.22 & 6.1\% \\
\hline \multicolumn{11}{|l|}{Expenses} \\
\hline \multirow[t]{2}{*}{Administration} & & - & 11,458.90 & \#DIV/0! & 88,000.00 & 97,614.20 & 10.93\% & 216,123.00 & 69,992.50 & 39.5\% (1) \\
\hline & Total Expenses & - & 11,458.90 & \#DIV/0! & 88,000.00 & 97,614.20 & 10.93\% & 216,123.00 & 69,992.50 & 39.5\% \\
\hline Total Fund Revenues & & - & - & \#DIV/0! & 146,880.00 & 149,400.31 & 1.72\% & 153,000.00 & 140,752.22 & 6.1\% \\
\hline Total Fund Expenses & & - & 11,458.90 & \#DIV/0! & 88,000.00 & 97,614.20 & 10.93\% & 216,123.00 & 69,992.50 & 39.5\% \\
\hline Surplus (Deficit) & & - & \((11,458.90)\) & \#DIV/0! & 58,880.00 & 51,786.11 & -12.05\% & \((63,123.00)\) & 70,759.72 & -26.8\% \\
\hline
\end{tabular}

Sycamore Park District
Summarized Revenue \& Expense Report
Period ended October 31, 2016
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multicolumn{11}{|l|}{Insurance (23)} \\
\hline Department & & \[
\frac{\text { October }}{\text { Budget }}
\] & \begin{tabular}{l}
October \\
Actual
\end{tabular} & Variance & YTD Budget & YTD Actual & Variance & Annual Budget & \[
\frac{2015 \text { YTD }}{\text { Actual }}
\] & \\
\hline \multicolumn{11}{|l|}{Revenues} \\
\hline \multirow[t]{2}{*}{Administration} & & - & - & \#DIV/0! & 73,920.00 & 75,857.04 & 2.62\% & 77,000.00 & 53,557.36 & 41.6\% \\
\hline & Total Revenues & - & - & \#DIV/0! & 73,920.00 & 75,857.04 & 2.62\% & 77,000.00 & 53,557.36 & 41.6\% \\
\hline \multicolumn{11}{|l|}{Expenses} \\
\hline \multirow[t]{2}{*}{Administration} & & - & - & \#DIV/0! & 38,284.00 & 37,121.10 & -3.04\% & 71,567.00 & 38,812.34 & -4.4\% \\
\hline & Total Expenses & - & - & \#DIV/0! & 38,284.00 & 37,121.10 & -3.04\% & 71,567.00 & 38,812.34 & -4.4\% \\
\hline Total Fund Revenues & & - & - & \#DIV/0! & 73,920.00 & 75,857.04 & 2.62\% & 77,000.00 & 53,557.36 & 41.6\% \\
\hline Total Fund Expenses & & - & - & \#DIV/0! & 38,284.00 & 37,121.10 & -3.04\% & 71,567.00 & 38,812.34 & -4.4\% \\
\hline Surplus (Deficit) & & - & - & \#DIV/0! & 35,636.00 & 38,735.94 & 8.70\% & 5,433.00 & 14,745.02 & 162.7\% \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multicolumn{11}{|l|}{Audit (24)} \\
\hline Department & & \begin{tabular}{l}
October \\
Budget
\end{tabular} & \begin{tabular}{l}
October \\
Actual
\end{tabular} & Variance & YTD Budget & YTD Actual & Variance & Annual Budget & \[
\frac{2015 \text { YTD }}{\text { Actual }}
\] & \\
\hline \multicolumn{11}{|l|}{Revenues} \\
\hline \multirow[t]{2}{*}{Administration} & & - & - & \#DIV/0! & 13,440.00 & 13,709.18 & 69.00\% & 14,000.00 & 13,618.86 & 0.7\% \\
\hline & Total Revenues & - & - & \#DIV/0! & 13,440.00 & 13,709.18 & 2.00\% & 14,000.00 & 13,618.86 & 0.7\% \\
\hline \multicolumn{11}{|l|}{Expenses} \\
\hline \multirow[t]{2}{*}{Administration} & & - & - & \#DIV/0! & 13,900.00 & 13,900.00 & 0.00\% & 13,900.00 & 14,500.00 & -4.1\% \\
\hline & Total Expenses & - & - & \#DIV/0! & 13,900.00 & 13,900.00 & 0.00\% & 13,900.00 & 14,500.00 & -4.1\% \\
\hline Total Fund Revenues & & - & - & \#DIV/0! & 13,440.00 & 13,709.18 & 2.00\% & 14,000.00 & 13,618.86 & 0.7\% \\
\hline Total Fund Expenses & & - & - & \#DIV/0! & 13,900.00 & 13,900.00 & 0.00\% & 13,900.00 & 14,500.00 & -4.1\% \\
\hline Surplus (Deficit) & & - & - & \#DIV/0! & (460.00) & (190.82) & -58.52\% & 100.00 & (881.14) & -78.3\% \\
\hline
\end{tabular}

Sycamore Park District
Summarized Revenue \& Expense Report
Period ended October 31, 2016

\section*{Paving \& Lighting (25)}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline Department & & \begin{tabular}{l}
October \\
Budget
\end{tabular} & \begin{tabular}{l}
October \\
Actual
\end{tabular} & Variance & YTD Budget & YTD Actual & Variance & Annual Budget & \[
\frac{2015 \text { YTD }}{\text { Actual }}
\] & \\
\hline \multicolumn{11}{|l|}{Revenues} \\
\hline Administration & & - & - & \#DIV/0! & 96.00 & 77.38 & -19.40\% & 100.00 & 14,077.19 & -99.5\% \\
\hline & Total Revenues & - & - & & 96.00 & 77.38 & & 100.00 & 14,077.19 & -99.5\% \\
\hline
\end{tabular}

Expenses
Administration \(\qquad\) \#DIV/0! \(\qquad\) \#DIV/0!
(1) \(\qquad\)
\(\qquad\) \#DIV/0!
Total Expenses
Total Fund Revenues
Total Fund Expenses
Surplus (Deficit)

\section*{Park Police (26)}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline Department & & October Budget & October Actual & Variance & YTD Budget & YTD Actual & \(\underline{\text { Variance }}\) & Annual Budget & \[
\frac{2015 \text { YTD }}{\text { Actual }}
\] & \\
\hline \multicolumn{11}{|l|}{Revenues} \\
\hline \multirow[t]{2}{*}{Administration} & & - & - & \#DIV/0! & 96.00 & 76.32 & -20.50\% & 100.00 & 72.79 & 4.8\% \\
\hline & Total Revenues & - & - & & 96.00 & 76.32 & & 100.00 & 72.79 & 4.8\% \\
\hline \multicolumn{11}{|l|}{Expenses} \\
\hline \multirow[t]{2}{*}{Administration} & & - & - & \#DIV/0! & 5,500.00 & 5,044.50 & -8.28\% (1) & 5,500.00 & - & \#DIV/0! (1) \\
\hline & Total Expenses & - & - & & 5,500.00 & 5,044.50 & & 5,500.00 & - & \#DIV/0! \\
\hline Total Fund Revenues & & - & - & \#DIV/0! & 96.00 & 76.32 & -20.50\% & 100.00 & 72.79 & 4.8\% \\
\hline Total Fund Expenses & & - & - & \#DIV/0! & 5,500.00 & 5,044.50 & -8.28\% & 5,500.00 & - & \\
\hline Surplus (Deficit) & & - & - & \#DIV/0! & \((5,404.00)\) & \((4,968.18)\) & -8.06\% & \((5,400.00)\) & 72.79 & -6925.4\% \\
\hline
\end{tabular}
(1) Donation towards Sycamore Police Department UTV, \(\$ 4,000\)

Sycamore Park District
Summarized Revenue \& Expense Report
Period ended October 31, 2016

IMRF (27)
Department
Revenues
Administration

Expenses
Administration
Total Fund Revenues
Total Fund Expenses Total Fund Expenses Surplus (Deficit)

\section*{Social Security (28)}
Department
Revenues
Administration

\section*{Expenses}
Administration
Total Fund Revenues
Total Fund Expenses


Variance YTD Budget YTD Actual Variance
\#DIV/0! 84,480.00 88,143.32 \(4.34 \%\)
\#DIV/0!
\begin{tabular}{lrrr} 
\#DIV/0! & \(84,480.00\) & \(84,581.17\) & \(0.12 \%\) \\
\cline { 2 - 3 } \#DIV/0! & \(84,480.00\) & \(84,581.17\) & \(0.12 \%\) \\
\#DIV/0! & \(84,480.00\) & \(88,143.32\) & \(4.34 \%\) \\
\#DIV/0! & \(84,480.00\) & \(84,581.17\) & \(0.12 \%\) \\
& - & \(3,562.15\) &
\end{tabular}
\begin{tabular}{cccc}
\(88,000.00\) & & \(86,662.10\) & \\
\cline { 1 - 1 } \(88,000.00\) & & \(-2.4 \%\) \\
& & \(86,662.10\) & \(-2.4 \%\) \\
\(88,000.00\) & & \(86,662.10\) & \(1.7 \%\) \\
\(88,000.00\) & & \(86,662.10\) & \(-2.4 \%\) \\
- & & &
\end{tabular}


\section*{Sycamore Park District}

Summarized Revenue \& Expense Report
Period ended October 31, 2016
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|}
\hline Department & \[
\frac{\text { October }}{\text { Budget }}
\] & \[
\frac{\text { October }}{\text { Actual }}
\] & Variance & YTD Budget & YTD Actual & \(\underline{\text { Variance }}\) & Annual Budget & \[
\frac{2015 \text { YTD }}{\underline{\text { Actual }}}
\] & \\
\hline \multicolumn{10}{|l|}{Revenues} \\
\hline Clubhouse Concessions & 5,670.00 & 7,282.05 & 28.43\% & 71,137.00 & 80,700.96 & 13.44\% (1) & 72,371.00 & 74,681.71 & 8.1\% (1) \\
\hline Beverage Cart & 185.00 & 16.00 & -91.35\% & 14,672.00 & 13,152.07 & -10.36\% (1) & 14,686.00 & 14,325.51 & -8.2\% (1) \\
\hline Sports Complex Concessions & 485.00 & 272.75 & -43.76\% & 28,151.00 & 35,898.36 & 27.52\% (2) & 28,172.00 & 28,170.31 & 27.4\% (2) \\
\hline Pool Concessions & - & - & \#DIV/0! & 7,171.00 & 8,266.68 & 15.28\% (3) & 7,179.00 & 6,448.25 & 28.2\% (3) \\
\hline Catering & 2,170.00 & 4,035.40 & 85.96\% & 20,507.00 & 19,192.86 & -6.41\% (4) & 23,075.00 & 18,483.35 & 3.8\% (4) \\
\hline Total Revenues & 8,510.00 & 11,606.20 & 36.38\% & 141,638.00 & 157,210.93 & 10.99\% & 145,483.00 & 142,109.13 & 10.6\% \\
\hline \multicolumn{10}{|l|}{Expenses} \\
\hline Clubhouse Concessions & 7,412.00 & 5,289.64 & -28.63\% & 83,137.00 & 91,929.27 & 10.58\% & 88,505.00 & 72,891.21 & 26.1\% (5) \\
\hline Beverage Cart & 527.00 & 208.80 & -60.38\% & 10,123.00 & 8,799.92 & -13.07\% & 10,139.00 & 9,278.19 & -5.2\% \\
\hline Sports Complex Concessions & 937.00 & 537.68 & -42.62\% & 23,028.00 & 22,869.22 & -0.69\% & 23,281.00 & 22,565.87 & 1.3\% \\
\hline Pool Concessions & - & - & \#DIV/0! & 6,835.00 & 6,253.04 & -8.51\% & 6,835.00 & 5,718.39 & 9.3\% \\
\hline Catering & 864.00 & 1,233.55 & 42.77\% & 6,524.00 & 6,963.77 & 6.74\% & 7,477.00 & 4,790.13 & 45.4\% \\
\hline Total Expenses & 9,740.00 & 7,269.67 & -25.36\% & 129,647.00 & 136,815.22 & 5.53\% (6) & 136,237.00 & 115,243.79 & 18.7\% (6) \\
\hline Total Fund Revenues & 8,510.00 & 11,606.20 & 36.38\% & 141,638.00 & 157,210.93 & 10.99\% & 145,483.00 & 142,109.13 & 10.6\% \\
\hline Total Fund Expenses & 9,740.00 & 7,269.67 & -25.36\% & 129,647.00 & 136,815.22 & 5.53\% & 136,237.00 & 115,243.79 & 18.7\% \\
\hline Surplus (Deficit) & \((1,230.00)\) & 4,336.53 & -452.56\% & 11,991.00 & 20,395.71 & 70.09\% & 9,246.00 & 26,865.34 & -24.1\% \\
\hline
\end{tabular}
(1) Revenues are a direct reflection of golf course utilization. Also more golfers are requesting coolers rather than relying on beverage cart staff.
(2) Storm Dayz alone highest year for sales since 2011 (only off \(\$ 6.50\) ). \(\$ 3,431\) higher than 2015. Credit card processing available for first time. Also increased sales to soccer via cart.
(3) Pool open more in 2016 due to warmer/dryer weather.
(4) While room rental revenue has decreased this year due to stricter hours of availability guidelines (approx \(\$ 1,800\) compared to budget and 2015) food/alcohol purchases have increased.
(5) In 2016, a trailered grill was purchased for large events \(\$ 4,500\).
(6) Overall, there is an increase in cost of goods sold due to increased sales

Sycamore Park District
Summarized Revenue \& Expense Report
Period ended October 31, 2016
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|}
\hline \multicolumn{10}{|l|}{Developer Contributions (32)} \\
\hline Department & \[
\frac{\text { October }}{\text { Budget }}
\] & October Actual & Variance & YTD Budget & YTD Actual & Variance & Annual Budget & \[
\frac{2015 \text { YTD }}{\underline{\text { Actual }}}
\] & \\
\hline \multicolumn{10}{|l|}{Revenues} \\
\hline Administration & - & - & \#DIV/0! & 33,750.00 & 22,927.00 & -32.07\% & 45,000.00 & 48,056.06 & -52.3\% \\
\hline Total Revenues & - & - & & 33,750.00 & 22,927.00 & & 45,000.00 & 48,056.06 & -52.3\% \\
\hline \multicolumn{10}{|l|}{Expenses} \\
\hline \multirow[t]{2}{*}{Administration} & - & - & & - & - & & 55,000.00 & - & \#DIV/0! \\
\hline & - & - & & - & - & & 55,000.00 & - & \#DIV/0! \\
\hline Total Fund Revenues & - & - & & 33,750.00 & 22,927.00 & & 45,000.00 & 48,056.06 & -52.3\% \\
\hline Total Fund Expenses & - & - & & - & - & & 55,000.00 & - & \#DIV/0! \\
\hline Surplus (Deficit) & - & - & & 33,750.00 & 22,927.00 & & \((10,000.00)\) & 48,056.06 & -52.3\% \\
\hline
\end{tabular}

Sycamore Park District
Summarized Revenue \& Expense Report
Period ended October 31, 2016
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline Department & & \begin{tabular}{l}
October \\
Budget
\end{tabular} & \begin{tabular}{l}
October \\
Actual
\end{tabular} & Variance & YTD Budget & YTD Actual & Variance & Annual Budget & \[
\frac{2015 \text { YTD }}{\underline{\text { Actual }}}
\] & \\
\hline \multicolumn{11}{|l|}{Revenues} \\
\hline & & 29,102.00 & 23,000.69 & -21.0\% & 495,466.00 & 452,456.33 & -8.7\% (1) & 507,359.00 & 435,138.79 & 4.0\% (2) \\
\hline \multirow[t]{2}{*}{Golf Maintenance} & & - & - & \#DIV/0! & 22,086.00 & 23,330.44 & 5.6\% & 23,006.00 & 21,504.78 & 8.5\% \\
\hline & Total Revenues & 29,102.00 & 23,000.69 & -21.0\% & 517,552.00 & 475,786.77 & -8.1\% & 530,365.00 & 456,643.57 & 4.2\% \\
\hline \multicolumn{11}{|l|}{Expenses} \\
\hline Golf Operations & & 17,225.00 & 15,771.23 & -8.4\% & 203,675.00 & 210,813.71 & 3.5\% (3) & 232,152.00 & 234,538.50 & -10.1\% (4) \\
\hline Golf Maintenance & & 24,987.00 & 23,183.15 & -7.2\% & 253,186.00 & 248,251.98 & -1.9\% & 296,916.00 & 236,800.58 & 4.8\% (5) \\
\hline & Total Expenses & 42,212.00 & 38,954.38 & -7.7\% & 456,861.00 & 459,065.69 & 0.5\% & 529,068.00 & 471,339.08 & -2.6\% \\
\hline Total Fund Revenues & & 29,102.00 & 23,000.69 & -21.0\% & 517,552.00 & 475,786.77 & -8.1\% & 530,365.00 & 456,643.57 & 4.2\% \\
\hline Total Fund Expenses & & 42,212.00 & 38,954.38 & -7.7\% & 456,861.00 & 459,065.69 & 0.5\% & 529,068.00 & 471,339.08 & -2.6\% \\
\hline Surplus (Deficit) & & \((13,110.00)\) & \((15,953.69)\) & 21.7\% & 60,691.00 & 16,721.08 & -72.4\% & 1,297.00 & \((14,695.51)\) & -213.8\% \\
\hline
\end{tabular}
(1) Daily Greens Fees -20.02\% -\$40,759

Golf Events \& Misc \(+51.72 \%\) \$8,224
Primarily League Fees
Carts +2.01\% \$2,174
Season passes -13.57\% -\$14,001
Pro shop sales \(+1.32 \%\) \$619
(2) Daily Greens Fees \(+1.73 \%\) \$2,769

Golf Events \& Misc +62.01 \$9,234 Carts +10.45 \$10,461
Season passes -3.98\% -\$3,698
Pro shop sales \(-2.45 \%-\$ 1,197\)
(3) Over budget in part time wages/taxes \(12.7 \% \$ 3,989\), cost of goods sold \(17.3 \%, \$ 5,085\)
(4) Advertising expense moved to marketing. Reduced pt wages/taxes \(18.5 \% \$ 8,010\) in 2016. 2015 purchased new rental sets.
(5) 2016 expenses greater than 2015: mower/uv maintenance \(24.2 \%\) \$3,486; supplies (irrigation, fertilizer, pesticides, sand \& gravel) \(31.7 \% \$ 7,442\)

Sycamore Park District
Summarized Revenue \& Expense Report
Period ended October 31, 2016
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|}
\hline \multicolumn{10}{|l|}{Swimming Pool (51)} \\
\hline Department & \begin{tabular}{l}
October \\
Budget
\end{tabular} & October & Variance & YTD Budget & YTD Actual & Variance & Annual Budget & \[
\frac{2015 \text { YTD }}{\text { Actual }}
\] & \\
\hline \multicolumn{10}{|l|}{Revenues} \\
\hline Pool & - & 2,700.00 & \#DIV/0! & 52,424.00 & 47,006.30 & -10.3\% & 75,975.00 & 51,887.80 & -9.4\% \\
\hline Swim Lessons & - & - & \#DIV/0! & 12,045.00 & 12,594.18 & 4.6\% & 12,067.00 & 10,579.34 & 19.0\% \\
\hline Total Revenues & - & 2,700.00 & \#DIV/0! & 64,469.00 & 59,600.48 & -7.6\% (1) & 88,042.00 & 62,467.14 & -4.6\% (2,5) \\
\hline \multicolumn{10}{|l|}{Expenses} \\
\hline Pool & 48.00 & 247.33 & 415.3\% & 52,887.00 & 48,447.14 & -8.4\% (3) & 52,983.00 & 44,451.12 & 9.0\% (3) \\
\hline Pool Maintenance & 1,400.00 & 1,781.56 & 27.3\% & 25,155.00 & 27,422.60 & 9.0\% (4) & 27,200.00 & 42,840.77 & -36.0\% (5) \\
\hline Swim Lessons & - & - & \#DIV/0! & 7,859.00 & 6,694.31 & -14.8\% & 7,859.00 & 7,656.48 & -12.6\% \\
\hline Total Expenses & 1,448.00 & 2,028.89 & 40.1\% & 85,901.00 & 82,564.05 & -3.9\% & 88,042.00 & 94,948.37 & -13.0\% \\
\hline Total Fund Revenues & - & 2,700.00 & \#DIV/0! & 64,469.00 & 59,600.48 & -7.6\% & 88,042.00 & 62,467.14 & -4.6\% \\
\hline Total Fund Expenses & 1,448.00 & 2,028.89 & 40.1\% & 85,901.00 & 82,564.05 & -3.9\% & 88,042.00 & 94,948.37 & -13.0\% \\
\hline Surplus (Deficit) & \((1,448.00)\) & 671.11 & -146.3\% & \((21,432.00)\) & \((22,963.57)\) & 7.1\% & - & \((32,481.23)\) & -29.3\% \\
\hline
\end{tabular}
(1) Daily Fees -3.28\% -\$575

Season passes -19.31\% -\$5,357
Misc income (includes oscar, pool rentals and middle school pool party) \(+13.4 \%\) \$584
Swim Lessons \(+5.38 \%\) \$620
(2) Daily Fees - \(12.38 \% \$ 1,865\)

Season passes +7.88\% \$1,654
Misc income (includes oscar, pool rentals and middle school pool party) \(+6.57 \%\) \$140 Swim Lessons +21.91\% \$2,182
(3) Wages/taxes are less than budget 8.5\% \$4,140 and higher than 2015 14.6\% \$5,674.
(4) mechanical room parts
(5) Insurance proceeds \(\$ 11,300\) are included in 2015 revenue as well as related expenses

Sycamore Park District
Summarized Revenue \& Expense Report
Period ended October 31, 2016
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline Debt Service (60)
Department & & \begin{tabular}{l}
October \\
Budget
\end{tabular} & \[
\frac{\text { October }}{\underline{\text { Actual }}}
\] & Variance & YTD Budget & YTD Actual & Variance & Annual Budget & \[
\frac{2015 \text { YTD }}{\text { Actual }}
\] & \\
\hline \multicolumn{11}{|l|}{Revenues} \\
\hline \multirow[t]{2}{*}{Administration} & & - & - & \#DIV/0! & 566,400.00 & 574,803.24 & 1.5\% & 590,000.00 & 570,953.95 & 0.7\% \\
\hline & Total Revenues & - & - & \#DIV/0! & 566,400.00 & 574,803.24 & 1.5\% & 590,000.00 & 570,953.95 & 0.7\% \\
\hline \multicolumn{11}{|l|}{Expenses} \\
\hline Administration & & 486,282.00 & 486,282.44 & 0.0\% & 503,151.00 & 503,151.19 & 0.0\% & 585,020.00 & 497,206.72 & 1.2\% \\
\hline & Total Expenses & 486,282.00 & 486,282.44 & & 503,151.00 & 503,151.19 & & 585,020.00 & 497,206.72 & 1.2\% \\
\hline Total Fund Revenues & & - & - & \#DIV/0! & 566,400.00 & 574,803.24 & 1.5\% & 590,000.00 & 570,953.95 & 0.7\% \\
\hline Total Fund Expenses & & 486,282.00 & 486,282.44 & & 503,151.00 & 503,151.19 & & 585,020.00 & 497,206.72 & 1.2\% \\
\hline Surplus (Deficit) & & \((486,282.00)\) & \((486,282.44)\) & 0.0\% & 63,249.00 & 71,652.05 & 13.3\% & 4,980.00 & 73,747.23 & -2.8\% \\
\hline \multicolumn{11}{|l|}{Capital Projects (70)} \\
\hline & & October & October & & & & & & 2015 YTD & \\
\hline Department & & Budget & Actual & Variance & YTD Budget & YTD Actual & Variance & Annual Budget & Actual & \\
\hline \multicolumn{11}{|l|}{Revenues} \\
\hline Administration & & - & - & \#DIV/0! & 42,900.00 & 38,349.55 & -10.6\% (1) & 577,900.00 & 1,750,744.72 & -97.8\% (2) \\
\hline & Total Revenues & - & - & \#DIV/0! & 42,900.00 & 38,349.55 & -10.6\% & 577,900.00 & 1,750,744.72 & -97.8\% \\
\hline \multicolumn{11}{|l|}{Expenses} \\
\hline Administration & & 32,500.00 & 13,811.07 & -57.5\% & 442,691.00 & 323,715.25 & -26.9\% & 608,303.00 & 1,997,845.10 & -83.8\% (2) \\
\hline & Total Expenses & 32,500.00 & 13,811.07 & -57.5\% & 442,691.00 & 323,715.25 & -26.9\% & 608,303.00 & 1,997,845.10 & -83.8\% \\
\hline Total Fund Revenues & & - & - & & 42,900.00 & 38,349.55 & -10.6\% & 577,900.00 & 1,750,744.72 & -97.8\% \\
\hline Total Fund Expenses & & 32,500.00 & 13,811.07 & -57.5\% & 442,691.00 & 323,715.25 & -26.9\% & 608,303.00 & 1,997,845.10 & -83.8\% \\
\hline Surplus (Deficit) & & \((32,500.00)\) & \((13,811.07)\) & -57.5\% & (399,791.00) & (285,365.70) & -28.6\% & \((30,403.00)\) & \((247,100.38)\) & 15.5\% \\
\hline
\end{tabular}
(1) DCCF Watershed Grant
(2) refunding of alternate bond in 2015

Sycamore Park District
Summarized Revenue \& Expense Report
Period ended October 31, 2016
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multicolumn{11}{|l|}{Action 2020 (71)} \\
\hline Department & & October Budget & \begin{tabular}{l}
October \\
Actual
\end{tabular} & Variance & YTD Budget & YTD Actual & Variance & Annual Budget & \[
\frac{2015 \text { YTD }}{\text { Actual }}
\] & \\
\hline \multicolumn{11}{|l|}{Revenues} \\
\hline \multirow[t]{2}{*}{Administration} & & - & - & \#DIV/0! & 634,782.00 & 634,787.47 & 0.0\% & 1,465,782.00 & & \#DIV/0! \\
\hline & Total Revenues & - & - & \#DIV/0! & 634,782.00 & 634,787.47 & 0.0\% & 1,465,782.00 & - & \#DIV/0! \\
\hline \multicolumn{11}{|l|}{Expenses} \\
\hline \multirow[t]{2}{*}{Administration} & & 51,000.00 & 750.00 & -98.5\% & 854,268.00 & 563,755.31 & -34.0\% & 956,268.00 & - & \#DIV/0! \\
\hline & Total Expenses & 51,000.00 & 750.00 & -98.5\% & 854,268.00 & 563,755.31 & -34.0\% & 956,268.00 & - & \#DIV/0! \\
\hline Total Fund Revenues & & - & - & & 634,782.00 & 634,787.47 & 0.0\% & 1,465,782.00 & - & \#DIV/0! \\
\hline Total Fund Expenses & & 51,000.00 & 750.00 & -98.5\% & 854,268.00 & 563,755.31 & -34.0\% & 956,268.00 & - & \#DIV/0! \\
\hline Surplus (Deficit) & & \((51,000.00)\) & (750.00) & -98.5\% & \((219,486.00)\) & 71,032.16 & -132.4\% & 509,514.00 & - & \#DIV/0! \\
\hline Total Fund Revenues & & 50,644.00 & 67,313.79 & & 4,652,089.00 & 4,699,008.98 & 1.0\% & 6,373,076.00 & 5,642,331.38 & \\
\hline Total Fund Expenses & & 742,520.00 & 682,654.47 & -8.1\% & 4,749,553.00 & 4,250,651.90 & -10.5\% & 6,582,431.00 & 4,909,741.49 & \\
\hline Surplus (Deficit) & & \((691,876.00)\) & (615,340.68) & -11.1\% & \((97,464.00)\) & 448,357.08 & -560.0\% & \((209,355.00)\) & 732,589.89 & \\
\hline
\end{tabular}

Sycamore Park District
Fund Balances
\begin{tabular}{|c|c|c|c|c|c|}
\hline & 1/1/2016 & Revenues & Expenses & 10/31/2016 & \begin{tabular}{l}
10/31/2016 \\
Cash balance
\end{tabular} \\
\hline 10 Corporate & 623,417.61 & 1,242,194.08 & 1,021,266.25 & 844,345.44 & 847,682.01 \\
\hline 20 Recreation & 170,651.86 & 1,005,774.32 & 646,853.22 & 529,572.96 & 537,464.07 \\
\hline 21 Donations & 191,230.86 & 85,241.54 & 200,503.42 & 75,968.98 & 75,968.98 \\
\hline 22 Special Recreation & 113,256.88 & 149,400.31 & 97,614.20 & 165,042.99 & 165,042.99 \\
\hline 23 Insurance & 9,246.71 & 75,857.04 & 37,121.10 & 47,982.65 & 47,982.65 \\
\hline 24 Audit & 13,002.88 & 13,709.18 & 13,900.00 & 12,812.06 & 12,812.06 \\
\hline 25 Paving \& Lighting & 21,854.17 & 77.38 & - & 21,931.55 & 21,931.55 \\
\hline 26 Park Police & 8,069.74 & 76.32 & 5,044.50 & 3,101.56 & 3,101.56 \\
\hline 27 IMRF & 649.10 & 88,143.32 & 84,581.17 & 4,211.25 & 4,211.25 \\
\hline 28 Social Security & 2,741.51 & 75,070.05 & 74,701.33 & 3,110.23 & 3,110.23 \\
\hline 30 Concessions & 36,049.99 & 157,210.93 & 136,815.22 & 56,445.70 & 53,577.70 \\
\hline 32 Developer Contributions & 152,339.53 & 22,927.00 & - & 175,266.53 & 175,266.53 \\
\hline 60 Debt Service & 26,365.79 & 574,803.24 & 503,151.19 & 98,017.84 & 98,017.84 \\
\hline 70 Capital Projects & 564,743.04 & 38,349.55 & 323,715.25 & 279,377.34 & 279,377.34 \\
\hline 71 Action 2020 & & 634,787.47 & 563,755.31 & 71,032.16 & 71,032.16 \\
\hline Total governmental fund balance & 1,933,619.67 & 4,163,621.73 & 3,709,022.16 & 2,388,219.24 & 2,396,578.92 \\
\hline 50 Golf Course Net Assets & \[
\begin{array}{r}
180,879.87 \\
(228,350.52) \\
\hline
\end{array}
\] & 475,786.77 & 459,065.69 & \[
\begin{array}{r}
197,600.95 \\
(228,350.52) \\
\hline
\end{array}
\] & \\
\hline & \((47,470.65)\) & & & \((30,749.57)\) & \((23,069.50)\) \\
\hline \multirow[t]{3}{*}{51 Swimming Pool Net Assets} & 263,475.83 & 59,600.48 & 82,564.05 & 240,512.26 & \\
\hline & \((262,870.72)\) & & & \((262,870.72)\) & \\
\hline & 605.11 & & & \((22,358.46)\) & (22,358.46) \\
\hline Total proprietary funds & 444,355.70 & 535,387.25 & 541,629.74 & 438,113.21 & \\
\hline Net assets & \((491,221.24)\) & & & \((491,221.24)\) & \\
\hline \multirow[t]{2}{*}{Proprietary funds minus net assets} & \((46,865.54)\) & & & \((53,108.03)\) & \\
\hline & 1,886,754.13 & & & 2,335,111.21 & 2,351,150.96 \\
\hline
\end{tabular}

\section*{Summary of depository accounts as of 11/17/2016}
\begin{tabular}{lrrrr}
\multicolumn{1}{c}{ Location } & Balance & & Interest & \\
& & & YTD Interest \\
\hline First National Bank & \(15,664.08\) & & 0.10 & 11.72 \\
First Midwest Bank & \(460,004.52\) & & 0.13 & 824.53 \\
Resource Bank & \(561,599.36\) & & 0.27 & 1249.81 \\
IPDLAF & \(1,250,000.00\) & 0.37 & 50.19 \\
**DCCF - Action 2020 & \(164,698.38\) & & 831.14 \\
*Dekalb Co. Community Foundation & \(15,483.43\) & & & \\
& & & & \\
& \(2,467,449.77\) & & &
\end{tabular}

\footnotetext{
* There is currently an gain on investments which has increased the original \$10,000 that was placed with the foundation. This balance is as of \(9 / 30 / 16\).
** As of 8/30/16 per DCCF.
}

To: Board of Commissioners

From: Kirk T. Lundbeck
Subject: Monthly Report
Date: \(\quad\) November 22, 2016

\section*{Administrative Initiatives (11/1/16 - 11/30/16)}
- Attended weekly Superintendent meetings as scheduled.
- Attended Study Session as scheduled.
- Attended All Staff Retreat as scheduled.
- Developed November Golf Insight newsletter and update reader board outside the Proshop with general golf operation information
- Continued to monitor cleaning of Sparkle cleaners and update Sparkle on concerns. Many concerns from staff with the quality of services provided and stipulated on the contract.
- Developed and distributed RFP's for cleaning services for 2017.
- Met with Critical Success factor groups as directed.
- Reduced part time pro shop staffing to 3 weekday afternoons and reduce pro shop staff usage for weekends. Eliminated Rangers and Cart staff for the remainder of the season.
- Continued to promote fall golf rates with GolfNow and monitored tee time reservations due to daylight restrictions.
- Reduced staged cart fleet and prepare cart barn for winter storage.
- Finalized trade in schedule with Harris Golf Cars to trade in 15 golf carts and receive 15 newer Yamaha golf carts in trade using allotted capital budget dollars requested. Anticipated delivery of April 1, 2017.
- Developed Winter/Spring golf promotion schedule with Sarah Rex.
- Attended PDRMA Risk Management Institute.
- Finalized golf rate schedule for 2017 and prepared staff recommendation.
- Planned end of season merchandise sale and possible early 2017 Season Pass sale.
- Began to schedule 2017 outing and league play.

\section*{Administrative Initiatives (12/1/16 - 12/31/16)}
- Attend weekly Superintendent meetings as scheduled.
- Attend All Staff Meeting as scheduled.
- Develop December Golf Insight newsletter, including any rate changes.
- Continue to monitor cleaning of Sparkle cleaners and update Sparkle on concerns. Many concerns from staff with the quality of services provided and stipulated on the contract.
- Finalize cleaning contract for 2017 and produce staff recommendation.
- Meet with Critical Success factor groups as directed.
- Eliminate all part-time help until spring of 2017.
- Close golf course for the season and contact all third-party affiliates and begin plans for the 2017 season with the affiliates.
- Begin winter Pro Shop Hours of Operation.
- Move all carts to winter storage and prepare trade in carts for pick up.
- Continue to schedule 2017 outings and leagues.
- Begin annual pro shop cleaning and paint touch up.
- Meet with Sales representatives for pre-book pro shop orders for 2017 season.
- Begin spring golf promotion schedule with Sarah Rex with use of different marketing techniques including, eblasts, radio, website and Facebook promotions.
- Begin possible December Pre-Season Season Pass sale if approved.
- Assist with end of year inventory if requested.
- Prepare year end golf reports as requested by the Superintendent of Finance.

To: Board of Commissioners
From: Jeff Donahoe
Subject: Monthly Report
Date: \(\quad\) November 22, 2016
Administrative Initiatives (11/1/16-11/30/16)

\section*{Golf}
- Mild temperatures and drier conditions have continued throughout much of the month allowing golfers to enjoy great weather even though the days are short and the frost delays frequent.
- Staff continues to mow all the turf as the typical slow-down has been delayed by the nice temperatures. Staff has also been removing spent annual and perennial flowers from landscape beds, rebuilt a few bunker edges, pruned trees, planted several donated shrubs near 4 tee, 5 green, and 15 green creek area, filled road and path potholes, and removed more tree stumps.
- The irrigation system was winterized and water blown out of the lines with compressed air on November \(8^{\text {th }}\).
- Leaf blowing and mulching continues in earnest as the trees seem to have held onto their leaves a little longer this fall.
- I have ordered snow mold protection fungicides for the course which will be applied prior to the first snow fall this fall.
- The course will remain open until the weather turns and a decent snow is predicted or the temperatures look to remain in the 30's for a long stretch.
- Provided budget requests for next season and projections for the remainder of this season.
- Have begun laying off seasonal staff as the mowing slows.
- Collected information, along with Kirk, on other several Park District golf courses to compare rates, EAV of the cities, populations, private clubs nearby, and clubhouse information.

\section*{Sports}
- All soccer completed their seasons the weekend of November \(12^{\text {th }}\). Our busy complex had some type of activity from mid-March until midNovember this season.
- Staff continued to mow and trim the complex regularly until mid-November as the turf growth remained consistent. They also have been painting ball field and soccer lines weekly, pruning trees and shrubs at the complex and inside the pool, making field repairs, and regularly cleaning the tennis courts of fall debris.
- Lisa and I have already been talking with user groups for next year's field requests and events.
- Five small roofs at the complex are being replaced this week. The soccer shed, the playground shelter, the press box roof at field 1, the first base dugout at field 1 , and the shelter next to the concessions building.
- Soccer goal nets and batting cage nets are being removed this week for winter storage.
- The Airport Road entrance sign block flower bed is being removed and rebuilt this fall with a new foundation. The stones had shifted and became loose in several areas.
- The water well that serves the concessions building and the drinking fountains is being turned off and winterized this week.

\section*{Parks}
- I attended staff, board, and Action 20/20 related committee and architect meetings.
- Attended
- Attended all staff retreat.
- Attended pool ADA architect meetings.
- Attended IAPD legal symposium in Oak Brook.
- Attended PDRMA claims reporting seminar in Huntly.
- Attended PDRMA annual conference in Tinley Park.
- Attended IPRA playground research to practice seminar in Rockford.
- Worked with Terri Gibble and contractors as the sidewalks and paths were installed at Ovitz and Chief Black Partridge parks. The work should be complete this week.
- Staff continues to keep up with mowing, weed eating, cleaning parks/shelters, pruning trees and growth along paths, checking/repairing play equipment, emptying garbage, fixing light fixtures at parks, watering the
new trees, and weeding mulched play areas. Picnic tables and garbage cans are being brought back to the shop for winter service.
- Staff has completed removing the dead trees along the south Merry Oaks path and at Kiwanis East Park.
- All fountain and shelter water lines being winterized.
- Continue to work on PDRMA inspection requirements and training plans for the winter months.
- The Midwest Museum fire sprinkler pipe project is complete with the heat tape surrounding the above lobby line functioning properly. I have also had the system inspected and tested to fulfill fire department requirements.
- Had all Park District HVAC systems inspected and repairs made as needed in preparation for the cold months to come.
- Pool water lines in the concessions and locker room areas were winterized for the season. Price quotes obtained for outer fencing pole base repairs for the spring.
- Completed operating budget projections and figures for 2017 for all areas of maintenance.
- As we plan for the new community center, set up a tour of local school gyms to inspect flooring options and attended with staff.

\section*{Administrative Initiatives (12/1/16-12/31/16)}
- Attend staff, board, and study session meetings along with Action 20/20 planning and construction meetings.
- Plan staff PDRMA trainings and classes.
- Staff will perform final mowing and leaf mulching, bring in all tables and cans, perform final playground inspections, prune trees/trails, begin inside equipment refurbishing, power clean mowers, install and inspect snow plows.
- Golf course will perform final mowing and mulching, close when weather dictates, prune some trees, rope greens, bring in equipment, start winter work on course equipment, and plow as needed. Snow mold prevention will be applied prior to snow fall or a deep freeze.
- Continue PDRMA required written inspection process of equipment, staff training, buildings, playgrounds, fields. Continue safety compliance standards process for confined space, respirators, and lockout/tag out.
- Continue goals and objective research for Action 20/20 projects. Will include site visits to other agencies for information gathering on maintenance practices.
- Work on energy audit for the district with Jackie. This will look at grants available to replace and update aging and discontinued fixtures other money saving energy upgrades.
- Finalize all maintenance operating budgets for the 2017 year.
- Work with Williams Architects and awarded contractor as work begins on the pool ADA upgrades.

To: Board of Commissioners

From: Lisa Metcalf \& Sarah Elm Rex
Subject: Monthly Report
Date: \(\quad\) November 22, 2016

\section*{Administrative Initiatives (11/1/16 - 11/30/16)}
- Attended monthly Board meeting.
- Attended weekly Department Head meetings as scheduled.
- Visited a few gym floors around the area for research on what type of floor to get in our new community center.
- Met with Farnsworth Group to discuss details of our new community center.
- Attended a board study session.
- Attended follow-up meeting with Dan and First National Bank representatives to discuss a potential donation. - Sarah
- Met with DeKalb County Community Gardens to discuss the results of the recent public interest survey. - Sarah
- Attended PDRMA's Risk Management Institute (RMI) on November 18 in Tinley Park.
- Finalized and sent Winter/Spring 2017 brochure to the printer to be in mailboxes the week of December 5.
- Attended the Hoop Shoot Free Throw Contest at the Sycamore High School. - Lisa
- Attended a second "retreat" with all staff to discuss goals and objectives.

\section*{Administrative Initiatives (12/1/16 - 12/31/16)}
- Will attend monthly Board meeting. - Lisa
- Will attend weekly Department Head meetings as scheduled.
- Will attend a board study session.
- Will attend the Chamber's Walk with Santa event on December 2 which the District sponsors. - Sarah
- Will coordinate and attend Cookies with Santa special event. Event location is at South Prairie School Cafeteria.
- Will hold Green Drinks on December 14 with speaker, Brian Gregory. Sarah

To: Board of Commissioners
From: Daniel Gibble, Executive Director
Subject: Monthly Report
Date: November 22, 2016

\section*{\(\underline{\text { Administrative Initiatives (11/1/16-11/30/16) }}\)}
- Coordinated the long-range planning process for management of the new facilities that will be developed as part of ACTION 2020.
- Met with Construction Manager.
- Distributed Personnel Policy.
- Began work on walks at Ovitz and Chief Black Partridge parks.
- Attended Meetings/Serve On:
- KSRA
- Rotary
- Chamber
- Pumpkin Festival
- Worked on Fundraising and Leaf a Legacy.
- Coordinated meetings with staff, Construction Manager, Citizen Committees, and Farnsworth Group.
- Supervised ADA Pool Work and Ovitz/Chief Black Partridge Parks.
- Finalized ACTION 2020 Goals, Objectives, and Action Statements for Board Study Session.
- Began work on details related to the Golf Course Irrigation Professional Services RFP.
- Continued work on Reston Ponds Park dedications.

\section*{Administrative Initiatives (12/1/16-12/31/16)}

First of all, if you are reading this, can you believe we are talking about and thinking of December already? Where has the year gone?
- Update Agenda Planner for Staff/Board.
- Attend Meetings/Serve On:
- KSRA
- Rotary
- Chamber
- Continue working with two possible new member agencies for KSRA.
- Continue work on CAMPUS project development:
- Community Center
- Dog Park
- Sled Hill
- Splashpad
- Continue coordinating Citizen Committee meetings, staff meetings, and meetings with Board regarding the CAMPUS project.
- Continue contacting potential donors for Leaf a Legacy.
- Begin review of PT Personnel Policy.
- Continue work on annexation errors.
- Put Recreation Campus out to bid.
- Meet with Developer of Property Adjacent to Old Mill Park.
planted in Dad's memory.

仿的 Allison


During a time like this
we realize how much our friends and relatives really mean to us . . .
Your expression
of sympathy will always be remembered
the family of
Deane MOuundbede

Donahue
November 8, 2016
Sycamore Park District

\section*{"YOUR EMPLOYEE'S"}

It has been my pleasure to have witnessed the "professionalism" of your employee's during the summer months!

I am a Crossing Guard at the South Prairie Elementary school on Borden Avenue.
I am able to see them doing their work!

Please tell them, for me, Thanks!
Service Above self,
Tarxes
Jefry Pelar
733 Park Avenue
Sycamore. IL. 60178-2417
(815) 895-3318

\title{
SYCAMORE PARK DISTRICT
}

\section*{Board of Commissioners}

Date of Board Meeting: November 22, 2016

\section*{STAFF RECOMMENDATION}

\section*{AGENDA ITEM: REVIEW AND APPROVE 5 YEAR CAPITAL BUDGET PLAN: Recommend Approval}

BACKGROUND INFORMATION: Attached you will find the final draft of the 2017-2021 Capital Funding Plan. The following highlights the changes made from the last draft submitted to the board:

Balance Forward
Sidewalks - Addl expense \(\quad \$ 15,000\)
Phone System - moved to \(2017 \quad+\$ 27,000\)
Minor adjustments based on actual expenses

\section*{Expenses}

Phone System - moved from \(2016+\$ 27,000\)
Tow behind leaf blower \(-\$ 8,000\)
Fork lift attachment \(\quad-\$ 2,500\)
Major Bridge \#15
-\$10,000
Concessions garage updates
-\$6,500

FISCAL IMPACT: Total 2017 Budgeted Capital Revenue \(=\$ 490,000\), Total 2017 Budgeted Capital Expenditures \(=\$ 640,775\).

STAFF RECOMMENDATION: Staff welcomes questions and comments from the board. If there are no objections, recommend approval.

PREPARED BY: Jacqueline Hienbuecher, Superintendent of Finance EXECUTIVE DIRECTOR REVIEW/APPROVAL:
 BOARD ACTION:

Sycamore Park District
Capital Funding Plan
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline Department & Item & 2017 & 2018 & 2019 & 2020 & 2021 \\
\hline \multirow{5}{*}{Funding} & Balance forward (approximate) & 543,000 & 392,225 & \((49,851)\) & \((888,096)\) & \((897,563)\) \\
\hline & Grant & & & & & \\
\hline & Impact fees & & & & & \\
\hline & General Obligation Bond & 490,000 & 494,900 & 499,849 & 504,847 & 509,896 \\
\hline & Funding available & 1,033,000 & 887,125 & 449,998 & \((383,249)\) & \((387,667)\) \\
\hline \multirow[t]{10}{*}{Administration} & CONTINGENCY & 16,899 & 30,000 & 30,000 & 30,000 & 30,000 \\
\hline & bond issue costs & 11,000 & 11,500 & 11,500 & 11,500 & 11,500 \\
\hline & alternate bond payment & 173,025 & 175,425 & 176,375 & 177,175 & 173,025 \\
\hline & PC Replacement/upgrades & 13,150 & 5,000 & 3,000 & 3,000 & 6,250 \\
\hline & vermont systems & 53,101 & & & & \\
\hline & phone system & 27,000 & & & & \\
\hline & furniture & & 2,640 & & & 2,700 \\
\hline & copier & & 5,600 & & 6,100 & \\
\hline & server & & & & & 24,000 \\
\hline & Total Administration & 294,175 & 230,165 & 220,875 & 227,775 & 247,475 \\
\hline \multirow[t]{10}{*}{Concessions} & Beverage cart & 12,000 & 10,500 & 9,500 & & \\
\hline & range hood & 17,000 & & & & \\
\hline & ice machine & & 5,500 & & & \\
\hline & SC Conc - fixtures? & & & 37,950 & & \\
\hline & SC Conc - doors & & & 2,300 & & \\
\hline & SC Conc - bathroom fixtures & & & 28,750 & & \\
\hline & SC Conc - gutters/downspouts & & & 2,070 & & \\
\hline & SC Conc - roof & & & 7,245 & & \\
\hline & SC Conc - hvac & & & 1,725 & & \\
\hline & Total Concessions & 29,000 & 16,000 & 89,540 & - & \\
\hline \multirow[t]{3}{*}{Maintenance} & & & & & & \\
\hline & small dump truck with snow plow & 45,000 & & & & \\
\hline & workhorse & & 7,400 & 7,800 & 8,400 & \\
\hline
\end{tabular}

Sycamore Park District
Capital Funding Plan
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline Department & Item & 2017 & 2018 & 2019 & 2020 & 2021 \\
\hline & large mower & & 72,000 & & & 74,500 \\
\hline & enclosed trailer & 8,000 & & & & \\
\hline & blade sharpener & 11,000 & & & & \\
\hline & workhorse golf? & & 8,500 & & & \\
\hline & workman utility cart & & 17,800 & & & 18,100 \\
\hline & pickup & & 32,000 & & 35,000 & \\
\hline & brush mower attachment & & 8,500 & & & \\
\hline & trim ditch mower & & & 20,000 & & \\
\hline & sprayer on workman & & & 24,500 & & \\
\hline & tractor & & & 43,000 & & \\
\hline & pave grass area in maintenance yard & & & 10,000 & & \\
\hline & skidsteer & & & & 29,500 & \\
\hline & large dump truck & & & & 43,000 & \\
\hline & jeep & & & & 31,500 & \\
\hline & sod cutter & & & & 2,900 & \\
\hline & bandsaw & & & & 4,000 & \\
\hline & table saw & & & & 3,500 & \\
\hline & generator & & & & & 2,400 \\
\hline & field rake & & & & & 16,000 \\
\hline & branch chipper & & & & & 28,900 \\
\hline & Total Maintenance & 64,000 & 146,200 & 105,300 & 157,800 & 139,900 \\
\hline \multirow[t]{7}{*}{Clubhouse} & replace south wall & 3,600 & & & & \\
\hline & painting & & 6,616 & & & \\
\hline & carpet & & 12,000 & & & \\
\hline & siding/trim & & 83,734 & & & \\
\hline & flooring & & & & & 45,060 \\
\hline & lighting & & & & & 8,992 \\
\hline & Total Clubhouse & 3,600 & 102,350 & - & - & 54,052 \\
\hline \multirow[t]{4}{*}{Golf Course} & golf carts (10 each year) & 30,000 & 30,000 & 30,000 & 30,000 & 30,000 \\
\hline & major bridge \#15 & 120,000 & & & & \\
\hline & pond fountains & 5,500 & & & & \\
\hline & ranger cart & & 6,750 & & & \\
\hline
\end{tabular}

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Sycamore Park District
Capital Funding Plan
Department
fairway aerifier
greens roller

Item
greens roller
major bridge \#15
cart barn - HVAC
cart barn - gutters/downspouts
cart barn - planters
golf outing pavilion
trap rake
fairway mower
rough mower
shelter 1:8th tee - structure
shelter 2: 4th tee - structure
minor bridge: 17th tee
minor bridge: 6th ladies tee
\begin{tabular}{llllll} 
Total Golf Course & 155,500 & 216,882 & 367,000 & 30,000 & 50,060
\end{tabular}

Pool
\begin{tabular}{|c|c|c|c|c|c|c|c|}
\hline & \multirow[t]{2}{*}{pool basin paint} & \multicolumn{6}{|c|}{9,000} \\
\hline & & Total Pool & 9,000 & - & - & - & - \\
\hline Community Center & fitness equipment & & & 178,500 & & & \\
\hline & & nity Center & - & 178,500 & - & - & - \\
\hline
\end{tabular}

Parks \& grounds
\begin{tabular}{lrrr} 
blacktop under bleachers (fields 9-12) & & & 10,000 \\
Electronic sign & 65,000 & & \\
residence - basement drainage pump & 8,500 & & \\
concession garage - siding/trim/doors/roof & \(\mathbf{1 2 , 0 0 0}\) & \(\mathbf{2 , 2 8 9}\) \\
Lake Sycamore - fishing pier picnic table & & \(\mathbf{2 , 7 2 5}\) & \\
baseball fields- plates/bases (behind pool) & & \(\mathbf{2 , 1 8 0}\) \\
baseball fields - infields (behind pool) & \(\mathbf{2 , 7 2 5}\)
\end{tabular}

Sycamore Park District
Capital Funding Plan
\begin{tabular}{|c|c|c|c|c|c|}
\hline Department & Item 2017 & 2018 & 2019 & 2020 & 2021 \\
\hline & soccer storage - roof & 5,600 & & & \\
\hline & soccer storage - driveways & 2,800 & & & \\
\hline & fields 1-4 irrigation & 4,480 & & & \\
\hline & charley laing park - benches/amenities & 3,920 & & & \\
\hline & residence - doors/windows & 20,160 & & & \\
\hline & Brothers Park - benches/amenities & & 4,025 & & \\
\hline & Kiwanis Park West - Playground/surfacing & & 17,250 & & \\
\hline & Kiwanis Park West - Playground/sand lot area & & 1,150 & & \\
\hline & Kiwanis Park West - Playground/equipment & & 97,750 & & \\
\hline & Kiwanis Park West - Playground/benches/amenities & & 6,900 & & \\
\hline & Old Shop-painting & & 896 & & \\
\hline & Old Shop-lighting & & 2,800 & & \\
\hline & Old Shop-hvac & & 16,800 & & \\
\hline & Old Shop-electrical & & 12,320 & & \\
\hline & Old Shop-gutters/downspouts & & 2,800 & & \\
\hline & Old Shop-doors & & 7,840 & & \\
\hline & old shed - roof & & 11,040 & & \\
\hline & Maintenance Shop - painting & & 21,280 & & \\
\hline & H.S. Field - aglime approach & & 345 & & \\
\hline & SC - N. Water Fountain - roof & & 1,725 & & \\
\hline & Olsen Shelter - roof & & 4,600 & & \\
\hline & kessler shelter - roof & & 4,830 & & \\
\hline & sports complex - parking paving & & 319,700 & & \\
\hline & bb fields 5-8 bases and moundss & & 5,750 & & \\
\hline & bb fields \(9-12\) bases and moundss & & 3,450 & & \\
\hline & chief black partridge - signs & & 1,093 & & \\
\hline & emil cassier - frantum - signs & & 1,035 & & \\
\hline & steczo area - prairie restoration & & & 9,680 & \\
\hline & founders - playground - edging on structure & & & 1,200 & \\
\hline & founders - playground - benches/amenities & & & 2,300 & \\
\hline & founders - trails - raised beds & & & 250 & \\
\hline & lake sycamore - fishing pier - signage & & & 1,500 & \\
\hline & kiwanis west - electric/light & & & 1,150 & \\
\hline & kiwanis east - playground - surfacing & & & 11,500 & \\
\hline & kiwanis east - raised beds & & & 2,300 & \\
\hline
\end{tabular}

Sycamore Park District
Capital Funding Plan
Department
\begin{tabular}{|c|c|c|c|c|c|}
\hline Item & 2017 & 2018 & 2019 & 2020 & 2021 \\
\hline comm park - old fountain - roof & & & & 824 & \\
\hline comm park - old fountain - posts/structure & & & & 4,600 & \\
\hline comm park - old fountain - concrete base & & & & 1,150 & \\
\hline lions shelter - roof & & & & 5,520 & \\
\hline kiddie land playground - surfacing/border & & & & 2,530 & \\
\hline kiddie land playground - paths/paving & & & & 44,840 & \\
\hline sports complex - s. water fountain - roof & & & & 1,725 & \\
\hline old mill - playground - benches/amenities & & & & 7,670 & \\
\hline larson park - overlook - benches/ammenities & & & & & 1,815 \\
\hline larson park - brickvelle entrancee -fencing & & & & & 275 \\
\hline stezco area - interpretive signs & & & & & 3,000 \\
\hline lake sycamore - trails - signage & & & & & 2,360 \\
\hline lake sycamore - trails - raised beds & & & & & 1,180 \\
\hline lake sycamore - playgrounds - surfacing & & & & & 17,700 \\
\hline lake sycamore - fishing pier - anchors & & & & & 8,850 \\
\hline kiwanis west - trails - signage & & & & & 1,210 \\
\hline boyton park - trails - signage & & & & & 2,420 \\
\hline emil cassier - pond 2 - shoreline & & & & & 5,900 \\
\hline Total Parks \& Grounds & 85,500 & 46,879 & 555,379 & 98,739 & 44,710 \\
\hline Total Capital Expenses & 640,775 & 936,976 & 1,338,094 & 514,314 & 536,197 \\
\hline Ending balance & 392,225 & \((49,851)\) & \((888,096)\) & (897,563) & (923,864) \\
\hline
\end{tabular}

\section*{1. Maintain what we currently have at its current level of care.}

G1: Maintain the current level of programming, until increased facility space allows for growth.
01: Communicate effectively with current recreation instructors to keep them informed of the District's plans and any changes to their programs (ongoing)
A1: Develop meeting plan to discuss changes, expanded programming and facilities with current recreation staff (July 2017) LM

02: Communicate and work with Kreg at South Prairie School in order to continue holding programs at the school until the new center is built.
A1: Email planned schedules and changes as needed (ongoing) LM
A2: Keep borrowed space clean and orderly (ongoing) LM
G2: Keep Recreation department supplies and equipment in good working order
01: The equipment Lifecycle Spreadsheet will be kept up to date
A1: Take inventory annually (ongoing) LM
02: Communicate and work with Kreg at South Prairie School in order to continue storing supplies and equipment at the school until the new center is built.

\section*{2. Continue to seek and carryout more efficient and effective ways of managing the park district to improve our financial position.}

G1: The District will maintain a sponsorship base that helps support events, programs, concerts, etc.
01: Sponsors will know that their contributions are appreciated and make a difference in the community
A1: Send thank you letters to sponsors with pictures and a summary following each event (ongoing) SR
A2: Establish a structured and consistent sponsorship recognition system to go along with event advertising and signs/announcements the day of. (Feb 2017) SR
02: Grow sponsorship base
A1: When new programming for the facility is underway, identify opportunities to fund with sponsorships (Jul 2017) SR
A2: After Leaf a Legacy, reach out to potential sponsors in the community (Oct 2017) SR
G2: Staff will consider grants to help supplement projects and programming costs
01: Raise awareness of local, regional, state and national grant opportunities that are a good match for District projects and programs.
A1: At the beginning of each year, review grant opportunities and deadlines (Jan 2017) SR
G3: The Golf Course will be competitive with others in the region
01: Promote the golf course aggressively as a revenue generating facility
A1: Bring website maintenance, social media management and eblasts in-house (Feb 2018) SR KL
A2: Use online advertising to attract new customers in DeKalb County and beyond (Feb 2017) SR KL
A3: Develop a strong season pass sales campaign that includes holiday sales (Dec 2016) SR KL

A4: Develop professionally printed advertising materials to advertise the course, outings, lessons, leagues, etc. (Feb 2017) SR KL
02: Strengthen the course's brand
A1: Incorporate Golf Course events and general advertising in Park District Eblast. (Apr 2017) SR
A2: Provide each golf outing coordinator with a promotional "package" of graphics and text to use when advertising or informing participants about their event. (Mar 2017) SR KL

G4: Area residents will think of the District as a facility rental venue for their gatherings and events
01: Increase advertising of the Clubhouse and shelters that will eventually incorporate the community center and splashpad

A1: Enhance rentals page on the website (Feb 2017) SR
A2: Utilize social media to advertise: Facebook, Pinterest (Feb 2017) SR
A3: Advertise in the Daily-Chronicle's wedding planning guide (Jan 2017) SR
3. Serve as good stewards of our citizens' resources in order to garner trust and support for VISION 2020.

G1: Residents will have a strong sense of ownership of the District
01: Community engagement and communication will be the cornerstone of planning
A1: Include ACTION 2020 projects' progress in seasonal program catalogs, e-blasts, facebook, press releases, etc. (ongoing) SR
G2: Residents will have a heightened awareness of sustainable planning and operations
01: "Advertise" the sustainable practices at the District and how they save tax payers money
A1: Wright press releases about major projects highlighting these themes (ongoing) SR
A2: Use social media to tell people this story and raise awareness (ongoing) SR
4. Secure a reasonable site, outside the floodplain, that can serve as a focal point for future park amenities.
5. Establish the key facilities identified by public input and the community wide strategic planning team

Community Center: The healthy heart of Sycamore beats for everyone. A place for wellness, enrichment and fun.

G1: The atmosphere will be inviting and lively
01: Front desk staff will have excellent customer service
A1: Form a committee to research and seek out options for customer service trainings LM/JH/SR
A2: Staff will attend researched training as part of other safety training in the spring of the year. Seasonal staff will also be trained by full-time staff on customer relations and shown any available training media. ALL STAFF
02: Cleanliness will be seen as all staff's responsibility
03: The décor will reflect this atmosphere
A1: Visit other sites and research options and others' examples for creating a vibrant atmosphere through interior design (Feb 2017) LM SR

\section*{G2: The Community Center will be the "hub" of Park District Information}

01: Front desk staff will be knowledgeable about all Park District happenings and where to go for specific information
A1: Recreation Supervisors will create a "review sheet" every season for the Front Desk Staff to use and refer to LM
A2: Establish an information sharing system that is effective for multiple shifts per day, weekends shifts and non-consecutive work days (Nov 2017) LM
02: Informational signs and handouts about all things happening at the District will be displayed in a centralized public location
A1: Develop a policy for District and community advertising inside District building and in parks (Oct 2017) SR

03: Front desk staff will handle all incoming calls for recreation, administration, general info and maintenance (golf will have its own number)
A1: Set up direct lines for staff with work stations to share with colleagues and customers as needed as they would a cell phone - to reduce the call volume at the front desk (Apr 2017) JH
A2: Put a backup plan in place for when the front desk staff cannot get to the phone. For example, if they do not pick it up in 3 rings, recreation supervisors' phones begin to ring as well. (Jan 2018) LM
G3: Internal operations and information sharing will run efficiently
01: Front desk staff and instructors will know the first step to take or staff member to talk with to initiate all visitor requests
A1: A training/orientation will be developed and held for all new employees to go over procedures, expectations, etc. LM
02: Internal marketing will ensure staff who manage the front desk are kept abreast of District news and information
A1: Front desk staff will have the most recent information readily available and kept up to date (brochure, phone lists, golf course information, policies, calendar of events, etc.) (Jan 2018) LM
A2: Recreation supervisors will maintain an internal information hub behind the front desk for news, announcements, mailboxes, recognition, etc. (Jan 2018) LM
A3: Begin an employee newsletter to be distributed in paychecks, in break areas or electronically. (Jan 2017) SR

03: Develop employee portal for personnel information. This will reduce costs for reproducing various materials.

A1: Contact Visionary Webworks to see what would be required to make this happen. (spring 2017) SR
A2: Complete work necessary to get this online. (fall 2017) SR
G4: Every customer will find it easy to accomplish their purpose for visiting
01: Wayfinding signs will be easy to find upon arrival
A1: Research a digital sign system that can be updated daily (Jul 2017) SR
A2: Determine names or numbers for each room/space in the facility and use them consistently (Jul 2017) SR

G5: The front desk will be a "one stop shop" for Park District transitions

01: Registration software will process registrations, golf and pool passes, memberships, community center rentals, filed reservations, but NOT tee times, Clubhouse reservations and outings.
A1: Develop registration software training materials and procedures (Mar 2017) LM
A2: Train new staff and current instructors (Apr-Oct 2017) LM
G6: Visitors and staff will feel this is a safe place to be at all times
01: Best practices outlined by PDRMA will be the forefront of all staff's operation and decision making.
A1: Each step of the design phase will be analyzed to ensure it is meeting these guidelines (ongoing) JD \& LM
A2: Current and new staff will receive proper training (ongoing) JD
A3: Appropriate information will be displayed to staff (Jan 2018) JD \& LM
02: Users will always feel safe while accessing the building 24 hour a day
A1: Research proper outdoor lighting for this unique situation (Jul 2017) JD
A2: Look into a police emergency box (Jul 2017) JD
A3: Research ideal screen with photo ID behind the desk as members swipe in (Jan 2018) LM
G7: Establish a set of standards for maintenance of the new building which will include input from the recreation staff.

01: Collect input from other facilities at other Districts to gain a knowledge of cleaning staff, products, and budgets along with repetition schedules used for daily and less frequent janitorial maintenance.

A1: By Feb 2017, call three other Park Districts with similar design and discuss what is involved with the maintenance side of running a community center. Staffing used, hours of those staff, main work requirements, trainings involved, budgeting for materials and labor. JD
A2: Determine special needs of the building beyond day to day operations. Includes asking about gym floor/walking track resurfacing, HVAC replacements, plumbing, elevator, and electrical requirements and equipment used to maintain all systems. JD LM

A3: By the end of winter 2017, use collected data to estimate labor costs, maintenance equipment cost, special repair needs cost, etc. and develop schedule of expenses and materials. JD
A4: Decide after interviewing other agencies, with the Recreation staff, who will be responsible for hiring of the building cleaning and maintenance repair staff. JD LM
02: Develop fixed asset inventory and replacement schedule for building mechanics, operations, flooring, roofing, etc.
A1: By the end of 2017, collect data from interviews, architects, and builders with cost info to form inventory sheet and replacement date schedules. JD

Fitness Center: Meeting people at their level of wellness and growing with them to build a dynamic relationship that lasts a lifetime.

G1: The Fitness Center will be competitive with others in the area
01: Find the balance between service and revenue generation

A1: Research other fitness facilities in the area to identify its niche and the best way to communicate it through competitive advertising. (Oct 2017) LM
A2: Study community-wide surveys and ACTION 2020 committees' feedback to determine demographics and desired amenities to drive advertising message. (Oct 2017) SR
G2: All visitors will understand the etiquette and rules of the fitness area
01: Signs at the entrance, the District website and member orientation will convey proper conduct and rules
A1: Look for PDRMA's and other community centers' examples of best practices (Oct 2017) SR
G3: Users will find it easy to exercise at a pace and style they are comfortable with
01: Users will be able to access the building 24 hours a day to workout at a time that is best for them
A1: Research similar facilities' operation and consideration for safety and security. (summer 2017) LM SR

02: There will be staff available during peak hours to help with any questions and to provide personal training, etc.
A1: Develop graduate student assistantship program with NIU (Jun 2017) Supt. Of Rec

\section*{G4: It will be a modern well maintained facility}

01: Users will have access to up-to-date equipment
A1: Research renting vs. owning (Jun 2017) LM
02: Equipment and the facility will be kept clean and well maintained
A1: Research content and decide what's appropriate for our facility (Oct 2017) LM
A2: Clearly display equipment wipe down etiquette to users at the facility and upon purchase of a membership (Jan 2018) SR

Recreation: Something for Everyone
G1: Seasonal program lineups will include a diverse and abundant array of programs
01: Recreation staff will have designated programming areas to focus on
A1: Define what this breakdown will be: age range, category, program type, etc. (Jun 2017) Supt of Rec
A2: Establish job descriptions that reflect these roles (Jun 2017) Supt of Rec
Q2: Recreation staff will have good communication with participants and know their needs
01: Implement a program evaluation process
A1: Utilize the registration software's capabilities for communication and obtaining feedback from participants (Apr 2017) SR
A2: Once a year ask the public for feedback through an electronic survey on Facebook and eblasts. (ongoing) SR
02: Recreation supervisors will play an active role in marketing their programs
A1: Develop a list/spectrum of advertising mediums and associated costs for recreation supervisors to incorporate into each program's budget. (Mar 2018) SR

A2: Utilize the registration software to establish more personal communication between rec supervisors and their participants - for example email them with reminders, new class announcements, etc. (Apr 2017) LM

03: Instructors will have a more active role in monitoring and managing their programs
A1: Train instructors on managing their classes and printing rosters. (Feb 2017) LM
A2: Instructors will be responsible for communicating with participants over the course of a session to send reminders, special requests, class cancelations, etc. LM
G3: The recreation department will be balanced with a combination of full- and part-time staff that ensures programming and the recreation campus operations are run efficiently.

01: Establish an efficient staffing structure for the community center and recreation campus
A1: Hire 6 front desk staff to share 3 shifts per day. (Oct 2017) LM
A2: Study other park districts to learn how they utilize Facility Coordinators to see if this option is a good fit for us in managing the community center, fitness center and all operations at the recreation campus. (Oct 2017) Supt. of Rec.

Dog Park: Run. Jump. Wag. Sniff. Dogs and their people deserve a safe friendly place to play together.
G1: All visitors will be made aware of the etiquette and rules of the facility
01: Signs at the entrance, the District website and member orientation will convey proper conduct and rules

A1: Research content and decide what's appropriate for our facility (Oct 2017) LM
A2: Clearly display rules and etiquette to users at the facility and upon purchase of a membership (Jan 2018) SR

G2: Community Center staff will be knowledgeable about general facility operations and maintenance
A1: Work with Jeff to determine community center staff's responsibilities for operation of the dog park and incorporate it into the community center operations manual JD

G3: Develop a staffing requirement schedule for maintaining the dog park
01: Through acquired information from other dog park operators and field observation, complete a task sheet of daily and less frequent needs for the area to decide staffing numbers and frequency of tasks. Organize timing of maintenance while working with dog park users.
A1: By December of 2016, call and visit at least two other area dog park maintenance staff to discuss actual daily staff labor needs and time to maintain the parks. Include mowing, seeding, landscape work, repairs and cleanup of dog waste. Use info to develop written plan for staff time and materials used to maintain dog park on a weekly basis so hours can be multiplied out for the entire season. JD BH

A2: Use gathered info from visits and interviews to collect cost of any other materials, objects used in the dog park. JD

02: Schedule fixed asset maintenance needs and replacement intervals.
A1: Use current inspection sheets to develop specific sheets for new building systems by summer of 2017. JD

A2: Work with architects once solid plans developed to acquire specific model information on HVAC, furnishings, electrical, plumbing and other fixtures for adding to current fixed asset list for replacement. JD

Splashpad: A refreshing water oasis for kids to engage with the world around them and each other where parents feel safe and relaxed.

G1: All visitors will be made aware of the etiquette and rules of the facility
01: Signs at the entrance, the District website and member orientation will convey proper conduct and rules
A1: Research content and decide what's appropriate for our facility (Oct 2017) LM
A2: Clearly display rules and etiquette to users at the facility and upon purchase of a membership (Jan 2018) SR

G2: Community Center staff will be knowledgeable about general facility operations and maintenance
A1: Work with Jeff to determine community center staff's responsibilities for operation of the splashpad and incorporate it into the community center operations manual LM \& JD
G3: Work with pool maintenance staff to organize schedules and maintenance operation policies.
01: Collect requirements for start-up, daily maintenance, and end-of-year shut down procedures from manufacture and other Park Districts.
A1: By fall of 2017, using data collected from specific splash pieces from the architects, manufacture of equipment, and staff from other districts, develop daily maintenance needs for splash pad and develop opening, closing, and winterizing schedules for the beginning and end of seasons. JD BS
O2: Use above data to organize staffing needs throughout the year from start up to shut down.
A1: Based on collected data, by end of fall of 2017, determine time needed from in-house staff for maintaining all aspects of pad and surrounds and configure total hours per season for staffing. JD
G4: Determine additional budget and supply needs for maintaining the splash pad.
01: Collect data from manufacture of pad and other districts to determine chemical and material needs to formulate maintenance operating budget.

A1: By the fall of 2017, using tangible data from the manufacturer and other similar researched splash pad users, determine general amount of chlorine products, acid, stabilizer and other water chemicals for budgeting purposes. JD
A2: Collect electrical usage requirements from equipment manufacturer and other agencies to determine power needs and cost for season. JD

Sled Hill: Embracing and embodying the simple joy of playing outdoors in all seasons and for all individuals.

G4: All visitors will be made aware of the etiquette and rules of the facility
01: Signs at the entrance, the District website and member orientation will convey proper conduct and rules

A1: Research content and decide what's appropriate for our facility (Oct 2017) LM

A2: Clearly display rules and etiquette to users at the facility and upon purchase of a membership (Jan 2018) SR

G5: Community Center staff will be knowledgeable about general facility operations and maintenance
A1: Work with Jeff to determine community center staff's responsibilities for operation of the sled hill and incorporate it into the community center operations manual LM \& JD
02: Develop year-long maintenance schedule for care of the sled hill.
A1: Collect information from other regional Districts that maintain sled hills to plan mowing, plowing, landscaping, and wear-point upkeep for longevity of the sledding complex. JD BH
A2: By Feb 2017, call three area Park Districts with sled hills to acquire information on staff used, hours per day or week to maintain the hill and access, determine if fire pit used and requirements for use and safety. Determine any specialized equipment used to maintain and cost involved. JD BH

A3: Also collect info on summer maintenance and seeding, grassing challenges, mowing time and safe mowing methods. JD
A4: Summer of 2017, use collected data to develop extra staffing hour expenses and equipment costs. JD
G6: Develop PDRMA approved safety plan for staff and users of the sled hill and fire pit area.
01: Organize meetings with PDRMA and other Districts with a sled hill to formulate needed signage, user traffic control methods, safety plans, fire pit protection and use and emergency plans.
A1: Meet with PDRMA during early summer of 2017 to discuss requirements for safety plans and operations procedures for a sled hill along with required inspection sheets. JD LM
6. Keep the current outdoor pool open as long as fiscally responsible.

G1: Staff will be friendly and provide good customer service
01: Work closely with the pool manager to ensure operations are held to a high standard
A1: Have regular meetings LM
02: Ensure staff are well trained
A1: Hold preseason, weekly and "as needed" trainings to keep their skills sharp LM
G2: The pool will meet standards set by PDRMA, the health Department and the American with Disabilities Act
01: Staff will be informed of any necessary changes to policy or maintenance
A1: Attend annual PDRMA workshop and communicate updates with staff LM
A2: Monitor Health Department website for updates and policy changes LM
7. Continue to work with the City and Neighborhoods to transition park dedications in developing neighborhoods.

G1: Residents will know the status of their neighborhood's park.
01: Once acquired, display signs on future park sites that communicate the status of the site and steps that need to be taken to make it a park

A1: Establish a standard sign that can be customized with each future parks amenities and the steps that must be taken before the site becomes a park. SR

A2: Communicate with neighbors with letter to update them on the process or make them aware of important milestones. SR
8. Further develop our already substantial cooperation/partnership within the community.

G1: Current partners will know that their relationship with the District is appreciated and valued in the community
01: Annually recognize outstanding sponsors/volunteers with the District's Park Partner award
A1: At the December Board meeting select individuals for a presentation at the January meeting (ongoing) SR
02: Raise awareness in the community about these partnerships.
A1: Include partnerships in press releases and other communication about projects (ongoing) SR
9. Work toward being the most recognized provider of recreational opportunities in Sycamore.

G1: Residents will be familiar with the Park District before their specific recreational needs arise.
01: The Park District brand will have a presence in homes and throughout the community.
A1: Provide residents with a seasonal catalog 3 times a year plus late February Spring/Summer preview pamphlet (Dec 2016) SR

A2: Increase presence in local magazines, merchant windows, schools, facebook, radio, newspaper, internes, etc. (ongoing) SR
G2: When a need arises, residents will know where to go to find the information they need about how to fulfill that need at the Park District

01: The Community Center front desk with be the "hub" of information for the District
02: The website will have easy to find information about what the District offers residents
A1: Update website to include all new ACTION 2020 projects as they open (Oct 2017-Dec 2020) SR
A2: Continually enhance website content and features- interactive map, photo gallery, etc. (ongoing) SR

A3: Claim and enhance the District's business sites on all search engines (Feb 2017) SR
10. Grow the district's endowment and define how its proceeds will be used.

G1: Area residents will be familiar with the endowment as the means of donating to the park district
01: After Leaf a Legacy is complete, raise awareness about the endowment
A1: Establish an ongoing awareness campaign for the District's endowment that includes information on the District website, program catalogs, brochures, etc. (Sep 2017) SR
A2: Establish an annual appeal to Sycamore businesses (Oct 2017) SR
A3: Hold an annual public fundraiser to support the endowment (Sep 2017) SR

\section*{SYCAMORE PARK DISTRICT}

Board of Commissioners
Date of Board Meeting: November 22, 2016

\section*{STAFF RECOMMENDATION}

\section*{AGENDA ITEM: FIRST REVIEW OF OPERATING BUDGET FOR F.Y. 2017: Discussion and Comment Only}

BACKGROUND INFORMATION: Staff has spent the last two weeks working on 2016 year-end projections and 2017 budget requests. I have taken these numbers and consolidated them in the attached document. This draft will be distributed back to staff for further review and revisions.

There are a few items to keep in mind as you review:
- I have not recorded projections or proposed 2017 budget figures for Action 2020. I want to take some additional time to review this fund along with the various cash flow projections that have been produced. As soon as I have completed the draft of the Action 2020 fund I will forward on to you for review.
- No fulltime salary increases are in your draft. They will be added, later, and as permitted.
- Not all transfers to the Action 2020 fund have been recorded in this draft.

FISCAL IMPACT: Evaluating the total impact of the 2017 proposed budget is a bit difficult with some of the data not included. It is easier to review fund by fund at this time.

STAFF RECOMMENDATION: Staff recommends opening the floor for comment and questions, after which staff will take any and all comments and integrate them into the final version. The Operating Budget will then be brought back to the Board, with wage adjustments integrated, for final approval in December.

PREPARED BY: Jacqueline Hienbuecher, Superintendent of Finance
EXECUTIVE DIRECTOR REVIEW/APPROVAL:


\section*{BOARD ACTION:}


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\hline \multicolumn{2}{|l|}{CONTRACTED SER} & ICES & & & & & & & & & & \\
\hline \multirow[t]{23}{*}{\(10 \quad 100005\)} & \multirow[t]{8}{*}{6300} & building maintenance services & 3,454 & 1,899 & 1,962 & 4,569 & 2,782 & 4,000 & 3,300 & 4,147 & 6,100 & 4,000 \\
\hline & & pest control 525 SPLIT (monthly) & & & & & & & & & & \\
\hline & & security 610-SPLIT 3,6,9,12 & & & & & & & & & & \\
\hline & & water softener house 250 & & & & & & & & & & \\
\hline & & softener salt clubhouse 700 & & & & & & & & & & \\
\hline & & carpet cleaning admin 315 & & & & & & & & & & \\
\hline & & sprinkler inspection 250 & & & & & & & & & & \\
\hline & & fire alarm inspection 185 & & & & & & & & & & \\
\hline & & misc 1165 split & & & & & & & & & & \\
\hline & 6301 & Rag \& rug slight increase by 25 & 586 & 741 & 522 & 248 & 300 & 391 & 425 & 317 & 425 & 450 \\
\hline & 6302 & refuse removal & 1,045 & 678 & 979 & 1,091 & 1,100 & 884 & 1,000 & 501 & 750 & 750 \\
\hline & \multirow[t]{2}{*}{6303} & cleaning service & & & & 3,704 & 13,600 & 12,301 & 11,000 & 6,967 & 10,600 & 11,000 \\
\hline & & includes 16900 for sparkle balance ser & master de & aning split & en corp and & & & & & & & \\
\hline & \multirow[t]{5}{*}{6304} & office equipment & 9,618 & 5,385 & 9,298 & 9,425 & 10,445 & 8,451 & 10,000 & 7,263 & 9,000 & 10,000 \\
\hline & & MONTHLY SERVICES 3600 SPLIT & & & & & & & & & & \\
\hline & & SSL CERTS 110 SPLIT (9) & & & & & & & & & & \\
\hline & & copier 1900-split & & & & & & & & & & \\
\hline & & misc overage 4390-split & & & & & & & & & & \\
\hline & 6305 & criminal background - split & 511 & 385 & 420 & 510 & 500 & 500 & 500 & 1,705 & 500 & 600 \\
\hline & 6306 & bank service charge - split & 558 & 845 & 928 & 554 & 600 & 350 & 600 & 235 & 600 & 600 \\
\hline & 6310 & credit card system expense & 503 & 129 & 72 & 62 & 100 & 128 & 100 & 90 & 200 & 150 \\
\hline & \multirow[t]{2}{*}{6311} & MEDICAL SERVICES & & & & 92 & 500 & - & 500 & - & & \\
\hline & & & 16,275 & 10,062 & 14,181 & 20,255 & 29,927 & 27,005 & 27,425 & 21,225 & 28,175 & 27,550 \\
\hline \multicolumn{3}{|l|}{} & & & & & & & & & & \\
\hline \multirow[t]{3}{*}{\begin{tabular}{l}
MAINTENANCE \\
10100006
\end{tabular}} & 6401 & buildings & 792 & 1,781 & 1,478 & 1,499 & 600 & 216 & 2,000 & 1,853 & 2,600 & 2,000 \\
\hline & \multirow[t]{2}{*}{6406} & bridges \& roads & & & & & & 125,152 & & (851) & (851) & - \\
\hline & & & 792 & 1,781 & 1,478 & 1,499 & 600 & 125,368 & 2,000 & 1,002 & 1,749 & 2,000 \\
\hline \multicolumn{3}{|l|}{\multirow[t]{2}{*}{MATERIALS \& SUPPLIES}} & & & & & & & & & & \\
\hline & \multicolumn{2}{|l|}{\multirow[t]{2}{*}{6500 misc \({ }_{\text {water/cooler rent } 300}\)}} & 896 & 664 & 419 & 537 & 500 & 729 & 600 & 917 & 1,500 & 1,000 \\
\hline \multirow{3}{*}{10100007} & & & & & & & & & & & & \\
\hline & \multicolumn{2}{|l|}{\multirow[t]{2}{*}{6510 janitorial}} & 363 & 110 & & & & & & & & \\
\hline & & & 1,259 & 774 & 419 & 537 & 500 & 729 & 600 & 917 & 1,500 & 1,000 \\
\hline \multicolumn{13}{|l|}{} \\
\hline \multirow[t]{9}{*}{\[
\begin{array}{ll}
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\end{array}
\]} & 6700 & phone & 6,656 & 3,865 & 4,008 & 4,001 & 4,180 & 3,749 & 3,900 & 2,931 & 4,000 & 4,000 \\
\hline & & att 180 - split & & & & & & & & & & \\
\hline & & FRONTIER 3720 - split & & & & & & & & & & \\
\hline & 6701 & cell & 916 & 516 & 703 & 964 & 1,350 & 900 & 900 & 675 & 900 & 900 \\
\hline & & monthly stipend \(25 * 3\) & & & & & & & & & & \\
\hline & 6702 & electricity - split & 6,347 & 2,828 & 3,825 & 3,119 & 3,400 & 3,340 & 4,000 & 2,453 & 3,750 & 3,500 \\
\hline & 6703 & gas - split & 1,733 & 1,207 & 1,371 & 1,550 & 1,500 & 1,286 & 1,500 & 903 & 1,300 & 1,500 \\
\hline & 6706 & internet - split & - & - & 607 & - & & 1,380 & 1,300 & 799 & 1,200 & 1,200 \\
\hline & & (comcast) & 15,652 & 8,416 & 10,514 & 9,634 & 10,430 & 10,654 & 11,600 & 7,762 & 11,150 & 11,100 \\
\hline \multicolumn{13}{|l|}{insurance} \\
\hline \multirow[t]{3}{*}{\[
\begin{array}{lll}
10 & 10 & 0010
\end{array}
\]} & 6800 & unemployment & 3,539 & & & & & & & & & \\
\hline & 6801 & health ins premiums & 49,898 & 47,674 & 52,476 & 42,822 & 38,148 & 52,251 & 52,250 & 35,450 & 52,680 & 52,680 \\
\hline & 6803 & h.s.a. contribution & 2,400 & & 5,400 & 3,371 & & & & & & \\
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\hline & \multirow[t]{2}{*}{6804 allowance for employee wellness 6805 wellness threshold reduction} & & & & & \[
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& 7,150 \\
& 7,094 \\
& \hline
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\] & & & & & \\
\hline & & 55,837 & 47,674 & 57,876 & 46,193 & 52,392 & 52,251 & 52,250 & 35,450 & 52,680 & 52,680 \\
\hline \multicolumn{2}{|l|}{miscellaneous} & & & & & & & & & & \\
\hline \multirow[t]{6}{*}{\(10 \quad 100011\)} & 6860 operating transfer to & 105,000 & & 12,975 & & & & 1,060,000 & 444,000 & 444,000 & \\
\hline & to action 2020 & 105,000 & & 12,975 & & & & & & & \\
\hline & total expenses & 462,991 & 318,054 & 371,159 & 335,180 & 362,679 & 567,071 & 1,428,694 & 739,250 & 845,585 & 453,423 \\
\hline & total revenue & 703,036 & 579,729 & 552,493 & 595,601 & 592,324 & 1,241,729 & 1,269,555 & 1,220,480 & 1,277,860 & 1,261,800 \\
\hline & TOTAL EXPENSES & 462,991 & 318,054 & 371,159 & 335,180 & 362,679 & 567,071 & 1,428,694 & 739,250 & 845,585 & 453,423 \\
\hline & NET INCOME(LOSS) & 240,045 & 261,675 & 181,334 & 260,422 & 229,645 & 674,659 & \((159,139)\) & 481,230 & 432,275 & 808,376 \\
\hline
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\hline \multirow[t]{2}{*}{Actual} & Actual & Actual & Actual & Actual & Actual & Budget & 9/30/2016 & Projected & Requested Budget \\
\hline & & & & & & 90,050 & 31,269 & 40,719 & 45,340 \\
\hline \#REF! & \#REF! & \#REF! & \#REF! & \#REF! & \#REF! & 90,050 & 31,487 & 40,938 & 45,340 \\
\hline \#REF! & \#REF! & \#REF! & \#REF! & \#REF! & \#REF! & 37,300 & 5,573 & 5,573 & - \\
\hline \#REF! & \#REF! & \#REF! & \#REF! & \#REF! & \#REF! & 90,050 & 31,487 & 40,938 & 45,340 \\
\hline \#REF! & \#REF! & \#REF! & \#REF! & \#REF! & \#REF! & \((52,750)\) & \((25,915)\) & \((35,365)\) & \((45,340)\) \\
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\hline Actual & Actual & Actual & Actual & Actual & Actual & Budget & & Projected & Budget \\
\hline 716,909 & 549,263 & 567,785 & 536,799 & 583,112 & 783,983 & 1,777,453 & 953,408 & 1,126,255 & 749,304 \\
\hline 2,833 & 48,960 & 91 & 71,571 & 22,408 & 466,726 & \((455,788)\) & 281,574 & 168,784 & 526,842 \\
\hline
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\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multicolumn{3}{|l|}{RECREATION - SPORTS COMPLEX} & \[
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\hline \multicolumn{13}{|l|}{REVENUE} \\
\hline 20200000 & 3050 & marketing income & 2,129 & - & 400 & - & 200 & 300 & & & & \\
\hline & & lal contribution & & & & & & & & & & 6000 \\
\hline & 4010 & little league & 4,852 & 4,679 & 4,900 & 3,960 & 4,000 & 2,608 & 3,500 & 3,779 & 3,779 & 5700 \\
\hline & 4011 & asa girls & 2,745 & 3,015 & 2,500 & 2,706 & 2,500 & 2,819 & 2,500 & 2,426 & 2,930 & 2500 \\
\hline & 4012 & pony league & 1,938 & 2,356 & 1,500 & 828 & 1,000 & 874 & 1,000 & 1,958 & 1,958 & \\
\hline & & titans & & & & & & & & & 1,467 & 1600 \\
\hline & 4013 & mens 16" & 1,855 & 1,740 & 1,700 & 1,508 & 1,500 & 1,152 & 1,200 & 1,024 & 1,024 & 1145 \\
\hline & 4014 & womens softball & 1,559 & 1,128 & 1,104 & 1,250 & 1,100 & 1,224 & 1,200 & 1,152 & 1,152 & 1250 \\
\hline & 4015 & church league & 1,920 & 1,728 & 1,600 & 1,658 & 1,600 & 1,200 & 1,500 & 1,464 & 1,464 & 2000 \\
\hline & 4016 & specials leagues & 113 & 828 & - & - & & - & & (494) & & \\
\hline & 4017 & ayso & 8,290 & 7,980 & 7,500 & 5,360 & 6,000 & 6,708 & 8,500 & 9,792 & 9,792 & 9000 \\
\hline & 4020 & other soccer & 2,380 & 2,625 & 2,500 & 2,000 & 2,000 & 6,821 & 3,000 & 4,500 & 4,575 & 5500 \\
\hline & 4021 & football leagues & 2,528 & 800 & 800 & 400 & 600 & - & 500 & & 300 & 300 \\
\hline & 4025 & team fees & 725 & 283 & 400 & 158 & 400 & - & & 87 & & \\
\hline & 4026 & team light fees & 3,000 & 1,401 & 3,000 & 2,375 & 2,000 & 2,195 & 1,900 & - & & \\
\hline & 4027 & field rental & 3,695 & 1,955 & 2,000 & 3,548 & 3,500 & 3,262 & 3,500 & 906 & 2,753 & 3000 \\
\hline & 4028 & miscellaneous & 4,395 & 6,600 & 6,500 & 7,000 & 7,000 & 6,800 & 7,000 & 6,900 & 6,900 & 7000 \\
\hline & 4030 & liners & - & 5,000 & - & - & - & & & & & \\
\hline & & TOTAL REVENUE & 42,124 & 42,118 & 36,404 & 32,751 & 33,400 & 35,963 & 35,300 & 33,494 & 38,094 & 44,995 \\
\hline \multicolumn{13}{|l|}{EXPENSES} \\
\hline \multicolumn{13}{|l|}{ADMINISTRATIVE EXPENSES} \\
\hline & 6207 & education \& training & & & & & & & & 1,000 & 1,000 & 1000 \\
\hline 20200004 & 6220 & sport complex banners & 620 & - & 200 & - & & & & & & \\
\hline & & & 620 & - & 200 & - & - & - & - & 1,000 & 1,000 & 1,000 \\
\hline \multicolumn{13}{|l|}{} \\
\hline \multicolumn{4}{|l|}{MATERIALS \& SUPPLIES} & - & 150 & 552 & & 250 & & 250 & 250 & 250 \\
\hline & & & - & - & 150 & 552 & - & 250 & - & 250 & 250 & 250 \\
\hline & & total expenses & 620 & - & 350 & 552 & - & 250 & & 1,250 & 1,250 & 1,250 \\
\hline & & TOTAL REVENUE & 42,124 & 42,118 & 36,404 & 32,751 & 33,400 & 35,963 & 35,300 & 33,494 & 38,094 & 44,995 \\
\hline & & TOTAL EXPENSES & 620 & - & 350 & 552 & - & 250 & - & 1,250 & 1,250 & 1,250 \\
\hline & & NET INCOME(LOSS) & 41,504 & 42,118 & 36,054 & 32,199 & 33,400 & 35,713 & 35,300 & 32,244 & 36,844 & 43,745 \\
\hline
\end{tabular}

\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline sports complex & maint & \[
\begin{gathered}
2010 \\
\text { Actual }
\end{gathered}
\] & \[
\begin{gathered}
2011 \\
\text { Actual }
\end{gathered}
\] & \begin{tabular}{l}
2012 \\
Actual
\end{tabular} & \[
\begin{gathered}
2013 \\
\text { Actual }
\end{gathered}
\] & \[
\begin{gathered}
2014 \\
\text { Actual }
\end{gathered}
\] & \[
\begin{array}{r}
2015 \\
\text { Actual }
\end{array}
\] & 2016 Budget & 9/30/2016 & \[
\begin{gathered}
2016 \\
\text { Projected }
\end{gathered}
\] & \begin{tabular}{l}
\[
2017
\] \\
Requested Budget
\end{tabular} \\
\hline & 6510 janitorial & 1,267 & 231 & - & 269 & 200 & - & 50 & 12 & 12 & 50 \\
\hline & 6511 hardware & 328 & 202 & 320 & 271 & 250 & 121 & 250 & 234 & 250 & 250 \\
\hline & 6512 tools & 1,682 & 186 & 95 & 259 & 200 & 150 & 200 & & 100 & 200 \\
\hline & 6513 first aid & 67 & 623 & 159 & 249 & 300 & 147 & 200 & 62 & 100 & 200 \\
\hline & 6514 safety & - & 34 & - & 100 & 100 & 220 & 300 & 272 & 300 & 500 \\
\hline & 6515 gas/oil & 5,259 & 4,545 & 3,711 & 5,521 & 5,000 & 3,888 & 5,000 & 2,317 & 3,000 & 4,000 \\
\hline & 6516 land development & - & - & 303 & - & & - & - & & & \\
\hline & 6519 athletic supplies & - & - & - & - & & - & - & & & \\
\hline & 6520 seed/sod baseball & 528 & 497 & - & 290 & 400 & - & 400 & & & 400 \\
\hline & 6521 seed/sod soccer & - & 58 & 100 & - & 200 & - & 200 & 104 & 104 & 200 \\
\hline & 6522 seed/sod football & - & - & - & - & 100 & - & 100 & & & 100 \\
\hline & 6523 athletic field marking baseball & 2,510 & 807 & 1,715 & 1,154 & 2,500 & 2,500 & 2,500 & 3,030 & 3,030 & 2,500 \\
\hline & 6524 athletic field marking soccer & 1,528 & 207 & 796 & 2,792 & 1,500 & 2,571 & 2,700 & 2,746 & 2,746 & 3,000 \\
\hline & 6525 athletic field marking football & 1,528 & 29 & 703 & 631 & 700 & 553 & 700 & & & 700 \\
\hline & 6526 ball diamond lighting & - & 6,846 & 316 & 1,451 & 4,000 & 714 & 3,000 & 1,130 & 1,500 & 3,000 \\
\hline & 6527 fertilizer baseball & 2,229 & 2,816 & 2,816 & 2,310 & 2,500 & 2,310 & 2,500 & 1,540 & 2,310 & 2,500 \\
\hline & 6528 fertilizer soccer & 2,800 & - & 20 & - & 400 & - & 400 & & & 400 \\
\hline & 6529 fertilizer football & 446 & - & - & - & 300 & - & 200 & 200 & 200 & 200 \\
\hline & 6530 pesticides baseball & - & - & 47 & 160 & 200 & 377 & 200 & & & 200 \\
\hline & 6531 pesticides soccer & 10 & - & - & 214 & 200 & - & 200 & 375 & 506 & 200 \\
\hline & 6532 pesticides football & - & - & - & - & & - & - & & & \\
\hline & 6533 top soils/amendments baseball & 4,002 & 680 & 856 & 1,143 & 1,000 & 1,358 & 1,000 & 2,506 & 3,000 & 1,500 \\
\hline & 6534 top soils/amendments soccer & - & - & - & - & 300 & 270 & 300 & 250 & 250 & 300 \\
\hline & 6535 top soils/amendments football & - & - & - & - & & - & - & & & \\
\hline & 6536 accessories baseball & 1,986 & 1,832 & 1,106 & 1,631 & 1,800 & 2,261 & 1,800 & 1,557 & 1,700 & 1,800 \\
\hline & 6537 accessories soccer & 39 & 607 & 3 & 417 & 500 & 681 & 500 & 115 & 115 & 500 \\
\hline & 6538 accessories football & - & 12 & 10 & - & 50 & - & - & & & \\
\hline & & 28,240 & 21,488 & 15,474 & 20,025 & 25,300 & 19,340 & 24,800 & 18,666 & 21,798 & 24,800 \\
\hline \multicolumn{12}{|l|}{utilities} \\
\hline \multirow[t]{3}{*}{20210009} & 6701 cell & 1,531 & 1,262 & 1,482 & 1,229 & 1,984 & 1,273 & 1,323 & 992 & 1,323 & 1,323 \\
\hline & \multirow[t]{2}{*}{jeff \(81 \%\), bob \(60 \%\), tyler, boune, brent 702 electricity} & 6,438 & 6,238 & 5,741 & 4,625 & 4,500 & 2,673 & 3,100 & 1,458 & 2,000 & 2,000 \\
\hline & & 7,969 & 7,500 & 7,223 & 5,854 & 6,484 & 3,946 & 4,423 & 2,450 & 3,323 & 3,323 \\
\hline \multicolumn{12}{|l|}{insurance} \\
\hline \multirow[t]{5}{*}{20210010} & 6801 health ins premiums & 44,440 & 48,789 & 51,328 & 62,633 & 60,444 & 75,623 & 83,470 & 46,276 & 68,851 & 68,851 \\
\hline & 6803 h.s.a. contribution & 2,480 & - & 5,828 & 5,365 & & & & & & \\
\hline & 6804 allowance for employee wellness & & & & - & 14,015 & & & & & \\
\hline & \multirow[t]{2}{*}{6805 wellness threshold reduction} & & & & - & 11,239 & & & & & \\
\hline & & 46,920 & 48,789 & 57,156 & 67,998 & 85,698 & 75,623 & 83,470 & 46,276 & 68,851 & 68,851 \\
\hline \multicolumn{2}{|r|}{total expenses} & 308,901 & 288,580 & 315,361 & 362,838 & 391,122 & 380,587 & 393,543 & 291,293 & 379,832 & 374,497 \\
\hline \multicolumn{2}{|r|}{TOTAL REVENUE} & 31,198 & 35,148 & 37,342 & 40,299 & 39,350 & 40,960 & 38,532 & 39,442 & 39,533 & 37,006 \\
\hline \multicolumn{2}{|r|}{TOTAL EXPENSES} & 308,901 & 288,580 & 315,361 & 362,838 & 391,122 & 380,587 & 393,543 & 291,293 & 379,832 & 374,497 \\
\hline \multicolumn{2}{|r|}{NET INCOME(LOSS)} & \((277,703)\) & \((253,432)\) & \((278,019)\) & \((322,539)\) & \((351,772)\) & \((339,627)\) & \((355,011)\) & \((251,851)\) & \((340,299)\) & \((337,491)\) \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline RECREATION - MMNH & \[
\begin{gathered}
2010 \\
\text { Actual }
\end{gathered}
\] & \begin{tabular}{l}
\[
2011
\] \\
Actual
\end{tabular} & \begin{tabular}{l}
\[
2012
\] \\
Actual
\end{tabular} & \[
\begin{array}{r}
2013 \\
\text { Actual }
\end{array}
\] & \begin{tabular}{l}
2014 \\
Actual
\end{tabular} & \[
\begin{array}{r}
2015 \\
\text { Actual }
\end{array}
\] & \[
\begin{gathered}
2016 \\
\text { Budget }
\end{gathered}
\] & 9/30/2016 & \[
\begin{gathered}
2016 \\
\text { Projected }
\end{gathered}
\] & \begin{tabular}{l}
2017 \\
Requested Budge
\end{tabular} \\
\hline \multicolumn{11}{|l|}{REVENUE} \\
\hline 202500003010 donations & - & 1,128 & 1,728 & 2,887 & 2,300 & 3,093 & 2,528 & 2,488 & 2,488 & 2476 \\
\hline TOTAL REVENUE & - & - & - & - & & & & & & \\
\hline \multicolumn{11}{|l|}{EXPENSES} \\
\hline \multicolumn{11}{|l|}{CONTRACTED SERVICES} \\
\hline 202500056300 buildings maint services & 1,214 & 5,562 & 10,279 & 2,969 & 5,000 & 5,798 & 5,000 & 4,561 & 5,500 & 5000 \\
\hline & 1,214 & 5,562 & 10,279 & 2,969 & 5,000 & 5,798 & 5,000 & 4,561 & 5,500 & 5,000 \\
\hline \multicolumn{11}{|l|}{MAINTENANCE} \\
\hline 202500066401 buildings & 3,703 & 2,829 & 1,299 & 16 & 3,000 & 56 & 3,000 & 232 & 2,000 & 3000 \\
\hline \multicolumn{11}{|l|}{MATERIALS \& SUPPLIES} \\
\hline 202500076500 miscellaneous & 31 & 653 & - & - & 1,500 & 109 & 1,500 & & & 1000 \\
\hline & 31 & 653 & - & - & 1,500 & 109 & 1,500 & - & - & 1,000 \\
\hline total expenses & 4,948 & 9,044 & 11,578 & 2,985 & 9,500 & 5,963 & 9,500 & 4,794 & 7,500 & 9,000 \\
\hline total revenue & - & 1,128 & 1,728 & 2,887 & 2,300 & 3,093 & 2,528 & 2,488 & 2,488 & 2,476 \\
\hline TOTAL EXPENSES & 4,948 & 9,044 & 11,578 & 2,985 & 9,500 & 5,963 & 9,500 & 4,794 & 7,500 & 9,000 \\
\hline NET INCOME(LOSS) & \((4,948)\) & \((7,916)\) & \((9,850)\) & (98) & \((7,200)\) & \((2,870)\) & \((6,972)\) & \((2,305)\) & \((5,012)\) & \((6,524)\) \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline PROGRAMS - YOUTH & \[
\begin{gathered}
2010 \\
\text { Actual }
\end{gathered}
\] & 2011
Actual & \[
\begin{gathered}
2012 \\
\text { Actual }
\end{gathered}
\] & \[
\begin{gathered}
2013 \\
\text { Actual }
\end{gathered}
\] & \begin{tabular}{l}
\[
2014
\] \\
Actual
\end{tabular} & \[
\begin{array}{r}
2015 \\
\text { Actual }
\end{array}
\] & \[
\begin{gathered}
2016 \\
\text { Budget }
\end{gathered}
\] & 9/30/2016 & \begin{tabular}{l}
2016 \\
Projected
\end{tabular} & \begin{tabular}{l}
\[
2017
\] \\
Requested Budget
\end{tabular} \\
\hline & & & & & & & 3,030 & & 3,514 & 3,490 \\
\hline 205000003022 transfers from other accounts & 33 & 33 & 49 & 162 & 119 & 205 & 226 & 221 & 269 & 267 \\
\hline \multicolumn{11}{|l|}{PAYROLL EXPENSES} \\
\hline \(20 \quad 500002 \begin{aligned} & 6101 \text { social security expense } \\ & 6102 \text { medicare expense }\end{aligned}\) & \[
\begin{array}{r}
25 \\
6 \\
\hline
\end{array}
\] & 23
5 & 37
9 & \[
\begin{array}{r}
133 \\
31
\end{array}
\] & \[
\begin{aligned}
& 99 \\
& 23
\end{aligned}
\] & \[
\begin{array}{r}
160 \\
37
\end{array}
\] & \[
\begin{array}{r}
188 \\
44
\end{array}
\] & \[
\begin{array}{r}
168 \\
39 \\
\hline
\end{array}
\] & \[
\begin{array}{r}
218 \\
51
\end{array}
\] & 216
51 \\
\hline & 31 & 28 & 46 & 164 & 122 & 198 & 232 & 207 & 269 & 267 \\
\hline \multicolumn{11}{|l|}{MISCELLANEOUS revenue} \\
\hline \multicolumn{11}{|l|}{expense} \\
\hline \begin{tabular}{lllll}
20 & 50 & 1000 & 6020 & instructors/supervisors \\
& & 6128 & contractual instruction \\
& & 6215 & uniforms
\end{tabular} & \(\begin{array}{r}2,071 \\ 20 \\ \hline\end{array}\) & & - & & & & & & & \\
\hline & 2,091 & - & - & - & - & - & & & & \\
\hline MISCELLANEOUS & 1,322 & - & - & - & - & - & & & & \\
\hline \multicolumn{11}{|l|}{WEIRD SCIENCE revenue} \\
\hline \(\begin{array}{llll}20 & 50 & 1001 & 4100\end{array}\) & & & & & & 906 & 1,300 & 1,232 & 1,232 & 1,300 \\
\hline \multicolumn{11}{|l|}{expense} \\
\hline 205010016020 instructors/supervisors & & & & & & 448 & 660 & 500 & 650 & 650 \\
\hline 6218 REFUNDS & & & & & & 15 & & 34 & 34 & \\
\hline 6216 SUPPLIES & & & & & & 32 & 120 & 101 & 132 & 130 \\
\hline & & & & & & 496 & 780 & 635 & 816 & 780 \\
\hline WEIRD SCIENCE & - & - & - & - & - & 410 & 520 & 597 & 416 & 520 \\
\hline \multicolumn{11}{|l|}{MAD SCIENCE revenue} \\
\hline \(\begin{array}{llll}20 & 50 & 1002 & 4100\end{array}\) & & & & & & & & 30 & 30 & \\
\hline \multicolumn{11}{|l|}{expense} \\
\hline 205010026218 refund & & & & & & & & 30 & 30 & \\
\hline MAD SCIENCE & - & - & - & - & - & - & - & - & - & - \\
\hline \multicolumn{11}{|l|}{CURIOUS KIDS revenue} \\
\hline \(\begin{array}{llll}20 & 50 & 1003 & 4100\end{array}\) & & & & & & & & 280 & 280 & \\
\hline \multicolumn{11}{|l|}{expense} \\
\hline \(20 \quad 5010036218\) refund & & & & & & & & 280 & 280 & \\
\hline
\end{tabular}






\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline PROGRAMS - TEEN & 2010 Actual & 2011 Actual & \[
\begin{gathered}
2012 \\
\text { ACTUAL }
\end{gathered}
\] & 2013 Actual & 2014 Actual & 2015 Actual & \[
\begin{gathered}
2016 \\
\text { Budget }
\end{gathered}
\] & 9/30/2016 & \begin{tabular}{l}
2016 \\
Projected
\end{tabular} & \begin{tabular}{l}
2017 \\
Requested Budget
\end{tabular} \\
\hline SOFTBALL FAST PITCH revenue & & & & & & & & & & \\
\hline 205120124100 program fees & & & & 660 & & & & & & \\
\hline expense & & & & & & & & & & \\
\hline 205120126020 instructors/supervisors & & & & & & & & & & \\
\hline SOFTBALL FAST PITCH & & & & 660 & - & - & & & & \\
\hline PLAYWRIGHT 101 revenue & & & & & & & & & & \\
\hline 205120134100 program fees & & & & 120 & & & & & & \\
\hline expense & & & & & & & & & & \\
\hline 205120136218 refund & & & & 120 & & & & & & \\
\hline PLAYWRIGHT 101 & & & & - & - & - & & & & \\
\hline CADENCE PERCUSSION revenue & & & & & & & & & & \\
\hline 205120144100 program fees & & & & & & 545 & & 700 & 700 & 600 \\
\hline expense & & & & & & & & & & \\
\hline 205120146128 contractual instruction & & & & & & 400 & & 560 & 560 & 500 \\
\hline CADENCE PERCUSSION & & & & - & - & 145 & & 140 & 140 & 100 \\
\hline INTRO TO DRAWING revenue & & & & & & & & & & \\
\hline 205120154100 program fees & & & & & & 136 & 630 & & & \\
\hline expense & & & & & & & & & & \\
\hline 205120156020 instructor & & & & & & 100 & 394 & & & \\
\hline INTRO TO DRAWING & & & & - & - & 36 & 236 & & & \\
\hline HIGH ROPES COURSE revenue & & & & & & & & & & \\
\hline 205120164100 program fees & & & & & & & 531 & & & 230 \\
\hline expense & & & & & & & & & & \\
\hline 205120166020 instructor & & & & & & & 45 & & & 130 \\
\hline 6216 PROGRAM SUPPLIES & & & & & & & 255 & & & 50 \\
\hline & & & & & & & 300 & & & 180 \\
\hline HIGH ROPES COURSE & & & & - & - & - & 231 & & & 50 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline PROGRAMS - TEEN & & 2010 Actual & 2011 Actual & \[
\begin{gathered}
2012 \\
\text { ACTUAL }
\end{gathered}
\] & 2013 Actual & 2014 Actual & 2015 Actual & \[
\begin{gathered}
2016 \\
\text { Budget }
\end{gathered}
\] & 9/30/2016 & \begin{tabular}{l}
2016 \\
Projected
\end{tabular} & \begin{tabular}{l}
2017 \\
Requested Budget
\end{tabular} \\
\hline & total revenue & 3,491 & 5,448 & 5,448 & 6,631 & 5,126 & 3,344 & 1,194 & 700 & 700 & 1,320 \\
\hline & TOTAL EXPENSES & 3,828 & 4,635 & 4,635 & 4,114 & 3,630 & 2,902 & 727 & 560 & 560 & 1,050 \\
\hline & NET INCOME(LOSS) & (337) & 813 & 813 & 2,517 & 1,496 & 442 & 467 & 140 & 140 & 270 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{PROGRAMS - ADULT} & \[
\begin{gathered}
2010 \\
\text { Actual }
\end{gathered}
\] & \begin{tabular}{l}
2011 \\
Actual
\end{tabular} & \begin{tabular}{l}
2012 \\
Actual
\end{tabular} & \[
\begin{array}{r}
2013 \\
\text { Actual }
\end{array}
\] & 2014
Actual & \[
\begin{array}{r}
2015 \\
\text { Actual }
\end{array}
\] & \begin{tabular}{l}
\[
2016
\] \\
Budget
\end{tabular} & 9/30/2016 & \begin{tabular}{l}
2016 \\
Projected
\end{tabular} & \begin{tabular}{l}
\[
2017
\] \\
Requested Budget
\end{tabular} \\
\hline & & & & & & & 264 & & 1,193 & 1,550 \\
\hline 205200003022 transfers from other accounts & 81 & 15 & 15 & - & - & 33 & 20 & 80 & 94 & 119 \\
\hline \multicolumn{11}{|l|}{PAYROLL EXPENSES} \\
\hline 205200026101 social security expense & 62 & 11 & 11 & - & - & 26 & 16 & 60 & 74 & 96 \\
\hline 6100 IMRF & & & & & & & & 3 & 3 & \\
\hline 6102 medicare expense & 14 & 3 & 3 & - & - & 6 & 4 & 14 & 17 & 22 \\
\hline & 76 & 14 & 14 & - & - & 32 & 20 & 76 & 94 & 119 \\
\hline
\end{tabular}

ESSENTIAL OILS
revenue
\(20 \quad 52 \quad 3001 \quad 4100\) program fees
10
expense
205230016128 CONTRACTUAL INSTRUCTION 6218 refunds \(\qquad\)
\(\qquad\)
\(\qquad\)
\(\qquad\)
\(\qquad\)
\[
\begin{gathered}
10 \\
\end{gathered}
\]

\section*{ESSENTIAL OILS}

KNIT \& CROCHET
revenue
\(20 \quad 52 \quad 3002 \quad 4100\) program fees
expense
205230026128 CONTRACTUAL INSTRUCTION
40
90

6218 refunds

\(\qquad\)
80
\[
\frac{70}{40} \quad 70 \quad-\quad
\]

KNIT \& CROCHET
20
80 -

QUILTING
revenue
\(20 \quad 52 \quad 3003 \quad 4100\) program fees
expense
205230036128 CONTRACTUAL INSTRUCTION \(\qquad\) \(\underline{\square} 100\)

QUILTING
20


BEGINNING SEWING
revenue
\(20 \quad 52 \quad 3004 \quad 4100\) program fees
410
345
200
expense
\(20 \quad 5230046128\) CONTRACTUAL INSTRUCTION
700
300
300
200
160


PROGRAMS - ADULT
205230104100 program fees
expense
205230106020 INSTRUCTORS 6216 SUPPLIES


HORSEBACK RIDING
revenue
\(20 \quad 52 \quad 3011 \quad 4100\) program fees
expense
205230116128 CONTRACTUAL INSTRUCTION 6218 refunds

\begin{tabular}{rrrr}
115 & 355 & 470 & 230 \\
& & & \\
100 & & 300 & 200 \\
& 125 & 425 & 200 \\
15 & 230 & 45 & 30
\end{tabular}

FOODSCAPING
revenue
\(20 \quad 52 \quad 3013 \quad 4100\) program fees

\[
\begin{array}{r}
115 \\
-\quad 100 \\
100
\end{array}
\]

230
45
expense
\(20 \quad 5230136020\) INSTRUCTORS
6216 SUPPLIES
\[
-
\]
\[
\underline{\square}
\]

\(\qquad\)

\(\qquad\)

INTRO TO PAINTING
revenue
\(\begin{array}{llll}20 & 52 & 3015 & 4100\end{array}\) program fees
expense
\(20 \quad 5230156020\) instructors
6216 supplies
6218 refunds

\section*{FOODSCAPING}
 210 562
\begin{tabular}{rr}
562 & 400 \\
323 & 300 \\
34 & 50 \\
144 \\
\hline 501 & 350 \\
61 & 50
\end{tabular}

BEGINNING UKULELE
revenue
\(20 \quad 52 \quad 3020 \quad 4100\) program fees
20
expense
\(20 \quad 523020 \quad 6128\) CONTRACTUAL INSTRUCTION
6218 refunds

\section*{NTRO TO PAINTING}

\begin{tabular}{r}
323 \\
34 \\
144 \\
\hline 500 \\
62
\end{tabular}
\(\square\) \(\underline{ }\) \(\qquad\)
\(\qquad\) 20

\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multirow[t]{4}{*}{PROGRAMS - ADULT} & & \[
\begin{array}{r}
2010 \\
\text { Actual }
\end{array}
\] & \[
\begin{gathered}
2011 \\
\text { Actual }
\end{gathered}
\] & \[
\begin{gathered}
2012 \\
\text { Actual }
\end{gathered}
\] & \[
\begin{array}{r}
2013 \\
\text { Actual }
\end{array}
\] & \begin{tabular}{l}
2014 \\
Actual
\end{tabular} & \[
\begin{array}{r}
2015 \\
\text { Actual }
\end{array}
\] & \[
\begin{gathered}
2016 \\
\text { Budget }
\end{gathered}
\] & 9/30/2016 & \begin{tabular}{l}
2016 \\
Projected
\end{tabular} & \begin{tabular}{l}
2017 \\
Requested Budget
\end{tabular} \\
\hline & total revenue & 2,645 & 2,210 & 2,210 & 2,655 & 1,475 & 1,772 & 4,005 & 5,556 & 5,990 & 5,336 \\
\hline & TOTAL EXPENSES & 2,187 & 1,621 & 1,621 & 1,865 & 1,200 & 1,203 & 1,104 & 2,264 & 3,775 & 3,330 \\
\hline & NET INCOME(LOSS) & 458 & 589 & 589 & 790 & 275 & 569 & 2,901 & 3,292 & 2,215 & 2,006 \\
\hline
\end{tabular}

\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline PROGRAMS - & LEAGUES & \[
\begin{array}{r}
2010 \\
\text { Actual }
\end{array}
\] & \begin{tabular}{l}
\[
2011
\] \\
Actual
\end{tabular} & 2012 actual & \[
\begin{array}{r}
2013 \\
\text { Actual }
\end{array}
\] & \[
\begin{gathered}
2014 \\
\text { Actual }
\end{gathered}
\] & \[
\begin{array}{r}
2015 \\
\text { Actual }
\end{array}
\] & 2016 Budget 2,740 & 9/30/2016 & \[
\begin{array}{r}
2016 \\
\text { Projected } \\
2,160
\end{array}
\] & \[
\begin{gathered}
2017 \\
\text { Requested } \\
\text { Budget } \\
2,360
\end{gathered}
\] \\
\hline 20540000 & 3022 transfers from other accounts & 344 & 341 & 243 & 183 & 212 & 201 & 204 & 119 & 165 & \# 181 \\
\hline \multicolumn{12}{|l|}{PAYROLL EXPENSES} \\
\hline 20540002 & 6101 social security expense & 264 & 241 & 184 & 150 & 177 & 157 & 170 & 97 & 134 & 146 \\
\hline & 6102 medicare expense & 62 & 56 & 43 & 35 & 41 & 37 & 40 & 23 & 31 & 34 \\
\hline & & 326 & 297 & 227 & 185 & 218 & 194 & 210 & 119 & 165 & 181 \\
\hline \multicolumn{12}{|l|}{CO REC VOLLEYBALL revenue} \\
\hline 20549002 & 4100 program fees & 2,499 & 2,180 & 1,650 & 1,700 & 1,600 & 1,930 & 1,840 & 2,000 & 2,000 & 2000 \\
\hline \multicolumn{12}{|l|}{expense} \\
\hline 20549002 & 6020 instructors/supervisors & 1,501 & 1,344 & 1,039 & 1,050 & 1,200 & 1,050 & 1,100 & 645 & 885 & 1000 \\
\hline & 6128 & & & 136 & 180 & & 60 & & & & \\
\hline & 6216 program supplies/expenses & 30 & 123 & 7 & 64 & 65 & 60 & & 175 & 277 & \\
\hline & 6217 trophies/awards & 140 & & 250 & 175 & 175 & 175 & 175 & & & 175 \\
\hline & & 1,671 & 1,467 & 1,432 & 1,469 & 1,440 & 1,345 & 1,275 & 820 & 1,162 & 1,175 \\
\hline & CO REC VOLLEYBALL & 828 & 713 & 218 & 231 & 160 & 585 & 565 & 1,180 & 838 & 825 \\
\hline \multicolumn{12}{|l|}{WOMENS MON VOLLEYBALL revenue} \\
\hline 20549003 & 4100 program fees & 2,131 & 790 & 850 & 1,210 & 800 & 1,240 & 1,150 & 750 & 750 & 1000 \\
\hline \multicolumn{12}{|l|}{expense} \\
\hline 20549003 & 6020 instructors/supervisors & 1,222 & 1,165 & 423 & 420 & 450 & 600 & 540 & 330 & 330 & 360 \\
\hline & 6128 & & & & & & 60 & & & & \\
\hline & 6216 program supplies/expenses & 30 & 80 & & 64 & 65 & & & 100 & 100 & \\
\hline & 6218 REFUNDS & & & & & & & & & 750 & \\
\hline & 6217 trophies/awards & 70 & & 200 & - & 100 & 100 & 100 & & & \\
\hline & & 1,322 & 1,245 & 623 & 484 & 615 & 760 & 640 & 430 & 1,180 & 360 \\
\hline & WOMENS MON VOLLEYBALL & 809 & (455) & 227 & 726 & 185 & 480 & 510 & 320 & (430) & 640 \\
\hline \multicolumn{12}{|l|}{WEDNESDAY VOLLEYBALL revenue} \\
\hline 20549004 & 4100 program fees & 2,511 & 2,230 & 1,700 & 1,960 & 1,600 & 1,960 & 1,840 & 2,000 & 2,000 & 2000 \\
\hline \multicolumn{12}{|l|}{} \\
\hline \multirow[t]{5}{*}{\[
20 \quad 54 \quad 9004
\]} & 6020 instructors/supervisors & 1,534 & 1,402 & 1,446 & 945 & 1,200 & \[
885
\] & 1,100 & 585 & 945 & 1000 \\
\hline & 6128 program supplies/expenses & 30 & 123 & - & 64 & 65 & 60 & & 175 & 277 & \\
\hline & 6218 refund & & & & 30 & & & & & & \\
\hline & 6217 trophies/awards & 140 & & 250 & 175 & 175 & 175 & 175 & & & 175 \\
\hline & & 1,704 & 1,525 & 1,696 & 1,214 & 1,440 & 1,120 & 1,275 & 760 & 1,222 & 1,175 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline PROGRAMS - LEAGUES & \[
\begin{gathered}
2010 \\
\text { Actual }
\end{gathered}
\] & \[
2011
\]
Actual & 2012 actual & \[
\begin{gathered}
2013 \\
\text { Actual }
\end{gathered}
\] & \begin{tabular}{l}
2014 \\
Actual
\end{tabular} & \[
2015
\]
Actual & \[
\begin{gathered}
2016 \\
\text { Budget }
\end{gathered}
\] & 9/30/2016 & \begin{tabular}{l}
2016 \\
Projected
\end{tabular} & 2017
Requested Budget \\
\hline WEDNESDAY VOLLEYBALL & 807 & 705 & 4 & 746 & 160 & 840 & 565 & 1,240 & 778 & 825 \\
\hline total revenue & 7,485 & 5,541 & 4,443 & 5,053 & 4,212 & 5,331 & 5,034 & 4,869 & 4,915 & 5,181 \\
\hline TOTAL EXPENSES & 5,023 & 4,534 & 3,978 & 3,352 & 3,713 & 3,419 & 3,400 & 2,129 & 3,729 & 2,891 \\
\hline NET INCOME(LOSS) & 2,462 & 1,007 & 465 & 1,701 & 499 & 1,912 & 1,634 & 2,740 & 1,186 & 2,290 \\
\hline
\end{tabular}











PROGRAMS - FITNESS
\(20 \quad 56 \quad 6057 \quad 4100\) program fees
expense
205660576020 INSTRUCTOR
205660576218 refund

BODY BOOT CAMP

MOMMY \& ME FITNESS
revenue
\(20 \quad 56 \quad 6058 \quad 4100\) program fees
expense
\(20 \quad 566058 \quad 6128\) instructor

\section*{MOMMY \& ME FITNESS}

0
0
BARRE ABOVE
revenue
\(20 \quad 56 \quad 6059 \quad 4100\) program fees
expense
205660596020 INSTRUCTOR
205660596216 program supplies/expenses
205660596218 refund
\(20 \quad 5660596222\) facility cost

INSANITY
revenue
\(20 \quad 56 \quad 6060 \quad 4100\) program fees
expense
205660606020 INSTRUCTORS
205660606128 refund
BARRE ABOVE
0
0
0
\begin{tabular}{rrr} 
INSANITY & \(\mathbf{0}\) & \(\mathbf{0}\) \\
& & \\
TOTAL REVENUE & 21456 & 30367 \\
TOTAL EXPENSES & 19204 & 22687 \\
NET INCOME(LOSS) & 2252 & 7680
\end{tabular}

2012
Actual
201
2011
Actual

\section*{2013}

Actual

2014
2015
\begin{tabular}{rrrr}
\begin{tabular}{c} 
2016 \\
Budget
\end{tabular} & \(9 / 30 / 2016\) & \begin{tabular}{c}
2016 \\
Projected
\end{tabular} & \begin{tabular}{c} 
2017 \\
Requested \\
Budget
\end{tabular} \\
720 & 36 & 36 & 156 \\
525 & & & \\
0 & 36 & 36 & 105 \\
\cline { 2 - 4 } & 36 & 36 & 105 \\
195 & \(\mathbf{0}\) & \(\mathbf{0}\) & \(\mathbf{5 1}\)
\end{tabular}

108

42
66
0

6
\begin{tabular}{rrrr}
1100 & 831 & 896 & 800 \\
& & & \\
780 & 473 & 540 & 500 \\
& 222 & 222 & \\
& 49 & 49 & 300 \\
\hline 780 & 210 & 420 & 1231 \\
\hline 320 & -122 & -335 & 800 \\
& & & 0
\end{tabular}
\begin{tabular}{ccc}
1141 & 1227 & 1200 \\
& & \\
374 & 700 & 700 \\
170 & 213 & 913 \\
\hline 544 & 314 & 700 \\
597 & 500
\end{tabular}


9059
9653
5653
4027

156

51

120

105
15

800

500

0

200

700

500

9138
3982
5156


\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline & & 2010 & 2011 & & & & & & & & 2017 \\
\hline GRAMS PRESCHOOL & & Actual & Actual & Actual & Actual & Actual & Actual & Budget & 9/30/2016 & Projected & Requested \\
\hline PROGRAMS - PRESCHOOL & NET INCOME(LOSS) & 736 & 718 & 79 & 562 & & & & 157 & 84 & Budget
160 \\
\hline
\end{tabular}


\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multicolumn{2}{|l|}{\multirow[b]{2}{*}{PROGRAMS - DANCE SCHOOL BALLET \& DANCE (SARAH) revenue}} & 2010 Actual & 2011 Actual & 2012 actual & 2013 Actual & 2014 Actual & 2015 Actual & \[
\begin{gathered}
2016 \\
\text { Budget }
\end{gathered}
\] & 9/30/2016 & \begin{tabular}{l}
2016 \\
Projected
\end{tabular} & \begin{tabular}{l}
2017 \\
Requested Budget
\end{tabular} \\
\hline & & & & & & & & & & & \\
\hline 20598006 & 4100 program fees & 1,608 & 2,108 & 3,308 & 3,794 & 2,500 & 4,013 & 2,520 & 1,321 & 1,321 & \\
\hline \multicolumn{12}{|l|}{expense} \\
\hline 20598006 & 6128 contractual instruction 6218 REFUND & 1,405 & 1,260 & 2,965 & 3,058 & 2,000 & \[
\begin{array}{r}
2,745 \\
518
\end{array}
\] & 2,100 & \[
\begin{array}{r}
1,255 \\
297
\end{array}
\] & \[
\begin{array}{r}
1,255 \\
297
\end{array}
\] & \\
\hline & & & & & & & & 2,100 & 1,552 & 1,552 & - \\
\hline & SCHOOL BALLET \& DANCE & 203 & 848 & 343 & 736 & 500 & 750 & 420 & (231) & (231) & - \\
\hline \multicolumn{12}{|l|}{INTRO JAZZ KIDS revenue} \\
\hline 20598010 & 4100 program fees & & & & & & & & 384 & 452 & \\
\hline \multicolumn{12}{|l|}{expense} \\
\hline 20598010 & 6020 INSTRUCTOR & & & & & & & & 143 & 296 & \\
\hline & 6218 REFUND & & & & & & & & 42 & 42 & \\
\hline & & & & & & & & & 185 & 338 & - \\
\hline & INTRO JAZZ KIDS & - & - & - & - & - & - & - & 242 & 156 & - \\
\hline \multicolumn{12}{|l|}{PRE-DANCE revenue} \\
\hline \(20 \quad 598011\) & 4100 program fees & & & & & & 50 & 300 & 640 & 640 & \\
\hline \multicolumn{12}{|l|}{expense} \\
\hline \multirow[t]{4}{*}{20598011} & 6020 INSTRUCTOR & & & & & & 163 & 156 & 195 & 296 & \\
\hline & 6218 REFUND & & & & & & 50 & & & & \\
\hline & & & & & & & 213 & 156 & 195 & 296 & \\
\hline & PRE-DANCE & - & - & - & - & - & (163) & 144 & 445 & 344 & - \\
\hline \multicolumn{12}{|l|}{HIP HOP revenue} \\
\hline 20598012 & 4100 program fees & & & & & & 50 & 288 & 36 & 36 & \\
\hline \multicolumn{12}{|l|}{expense} \\
\hline & 6020 instructor & & & & & & & 33 & & & \\
\hline \multirow[t]{3}{*}{20598012} & 6218 REFUND & & & & & & 50 & & & & \\
\hline & & & & & & & & 33 & - & - & - \\
\hline & HIP HOP & - & - & - & - & - & - & 255 & 36 & 36 & - \\
\hline
\end{tabular}

CONTEMPORARY
revenue

\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multirow[t]{3}{*}{PROGRAMS - DANCE} & & 2010 Actual & 2011 Actual & 2012 actual & 2013 Actual & 2014 Actual & 2015 Actual & \[
\begin{gathered}
2016 \\
\text { Budget }
\end{gathered}
\] & 9/30/2016 & \begin{tabular}{l}
2016 \\
Projected
\end{tabular} & \begin{tabular}{l}
2017 \\
Requested Budget
\end{tabular} \\
\hline & TOTAL EXPENSES & 2,080 & 2,490 & 3,466 & 3,894 & 2,450 & 4,737 & 2,694 & 2,710 & 3,226 & 968 \\
\hline & NET INCOME(LOSS) & 593 & 1,711 & 620 & 1,160 & 550 & 1,239 & 1,231 & 592 & 342 & 440 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multicolumn{2}{|l|}{\multirow[t]{2}{*}{PROGRAMS - SPECIAL EVENTS}} & \[
\begin{gathered}
2010 \\
\text { Actual }
\end{gathered}
\] & 2011 Actual & \[
\begin{gathered}
2012 \\
\text { Actual }
\end{gathered}
\] & \[
\begin{gathered}
2013 \\
\text { Actual }
\end{gathered}
\] & \[
\begin{gathered}
2014 \\
\text { Actual }
\end{gathered}
\] & \[
\begin{gathered}
2015 \\
\text { Actual }
\end{gathered}
\] & 2016 Budget & \multirow[t]{2}{*}{9/30/2016} & \begin{tabular}{l}
\[
2016
\] \\
Projected
\end{tabular} & \begin{tabular}{l}
\[
2017
\] \\
Requested Budget
\end{tabular} \\
\hline & & & & & & & & & & 380 & 300 \\
\hline 20600000 & 3022 transfers from other accounts & 32 & 71 & 37 & 24 & 39 & 27 & 26 & 29 & 37 & 23 \\
\hline \multicolumn{12}{|l|}{PAYROLL EXPENSES} \\
\hline 20600002 & 6100 imrf & & & & & & & & 8 & 8 & \\
\hline 20600002 & 6101 social security expense & 25 & 50 & 28 & 20 & 32 & 21 & 21 & 17 & 24 & 19 \\
\hline & 6102 medicare expense & 6 & 12 & 7 & 5 & 8 & 5 & 5 & 4 & 6 & 4 \\
\hline & & 31 & 62 & 35 & 24 & 40 & 26 & 26 & 29 & 37 & 23 \\
\hline \multicolumn{12}{|l|}{COOKIES WITH SANTA revenue} \\
\hline 20609501 & 3010 donations & 400 & 500 & 800 & 600 & 500 & 500 & 500 & 500 & 500 & 500 \\
\hline \multicolumn{12}{|l|}{expense} \\
\hline \(20 \quad 609501\) & 6020 instructors/supervisors & 93 & 293 & 218 & 136 & 200 & 101 & 132 & & 100 & \\
\hline & 6128 contractual & & & 150 & 150 & 150 & - & 150 & & 150 & 150 \\
\hline & 6216 program supplies/expenses & 576 & 825 & 594 & 347 & 525 & 623 & 425 & & 425 & 425 \\
\hline & & 669 & 1,118 & 962 & 632 & 875 & 724 & 707 & - & 675 & 575 \\
\hline & COOKIES WITH SANTA & (269) & (618) & (162) & (32) & (375) & (224) & (207) & 500 & (175) & (75) \\
\hline \multicolumn{12}{|l|}{BREAKFAST WITH THE BUNNY revenue} \\
\hline 20609502 & 3010 donations & - & 300 & 200 & 800 & 300 & 250 & 250 & 250 & 250 & 250 \\
\hline & 4100 program fees & 460 & 426 & 340 & 569 & 500 & 544 & 550 & 703 & 703 & 700 \\
\hline & & 460 & 726 & 540 & 1,369 & 800 & 794 & 800 & 953 & 953 & 950 \\
\hline \multicolumn{12}{|l|}{expense} \\
\hline 20609502 & 6020 instructors/supervisors & 76 & 153 & 58 & 107 & 108 & 120 & 120 & 156 & 156 & 170 \\
\hline & 6216 program supplies/expenses & 400 & 498 & 332 & 536 & 400 & 480 & 450 & 551 & 551 & 550 \\
\hline & & 476 & 651 & 390 & 643 & 508 & 599 & 570 & 707 & 707 & 720 \\
\hline & BREAKFAST WITH THE BUNNY & (16) & 75 & 150 & 726 & 292 & 195 & 230 & 246 & 246 & 230 \\
\hline \multicolumn{12}{|l|}{DADDY DAUGHTER DANCE revenue} \\
\hline 20609503 & 4100 program fees & 1,084 & 1,164 & 1,363 & 1,704 & 1,500 & 1,435 & 1,500 & 1,914 & 1,914 & 1800 \\
\hline \multicolumn{12}{|l|}{expense} \\
\hline \multirow[t]{6}{*}{20609503} & 6020 instructors/supervisors & 52 & 116 & 32 & 73 & 70 & 66 & 66 & 93 & 93 & 95 \\
\hline & 6128 contractual & 250 & 250 & & - & 250 & & & & & \\
\hline & 6216 program supplies/expenses & 886 & 755 & 1,154 & 892 & 700 & 895 & 950 & 764 & 764 & 780 \\
\hline & 6218 REFUNDS & & 105 & & - & 120 & 32 & & 59 & 59 & \\
\hline & & 1,188 & 1,226 & 1,186 & 965 & 1,140 & 993 & 1,016 & 916 & 916 & 875 \\
\hline & DADDY DAUGHTER DANCE & (104) & (62) & 177 & 739 & 360 & 442 & 484 & 998 & 998 & 925 \\
\hline
\end{tabular}

MOTHER SON DATE NIGHT
revenue

PROGRAMS - SPECIAL EVENTS
\(20 \quad 60 \quad 9504 \quad 4100\) program fees

\section*{expense}

206095046020 instructors/supervisors 6218 refunds
6216 program supplies/expenses 6218 refunds
\begin{tabular}{cccccccc}
2010 & 2011 & 2012 & 2013 & 2014 & 2015 & 2016 & Actual \\
Actual & Actual & Actual & Actual & Actual & Actual & Budget & \(9 / 30 / 2016\)
\end{tabular} \begin{tabular}{c}
2016 \\
181
\end{tabular}

MOTHER SON DATE NIGHT
44
FISHING DERBY
revenue
\(20 \quad 60 \quad 9505 \quad 4100\) program fees
expense
206095056128 contractual
6216 program supplies/expenses


FISHING DERBY
13
MONSTER BASH
revenue
\(20 \quad 60 \quad 9507 \quad 4100\) program fees
expense
206095076020 instructors/supervisors
6128 contractual instruction 6216 program supplies/expenses 6217 trophies/awards
\begin{tabular}{r}
59 \\
325 \\
200 \\
93 \\
\hline 677
\end{tabular}

MONSTER BASH
(677)
(582)
\begin{tabular}{rrrrr}
126 & 91 & - & 40 & \\
150 & & - & 100 & \\
306 & 363 & - & 150 & \\
& 69 & - & & \\
& 523 & - & 290 & - \\
& & & - & \(\mathbf{( 2 9 0 )}\)
\end{tabular}
\(\qquad\)

SANTA VISITS
revenue
\(20 \quad 60 \quad 9508 \quad 4100\) program fees
90
60
(523)
(290)
expense
206095086020 instructors/supervisors
60
revenue
\(20 \quad 6095093010\) donations
200
700
200
600
expense
\(20 \quad 60 \quad 9509 \quad 6128\) contractual instruction

\begin{tabular}{lllllll} 
\\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multirow[b]{2}{*}{PROGRAMS - SPECIAL EVENTS} & & \[
\begin{gathered}
2010 \\
\text { Actual }
\end{gathered}
\] & \begin{tabular}{l}
\[
2011
\] \\
Actual
\end{tabular} & \[
\begin{gathered}
2012 \\
\text { Actual }
\end{gathered}
\] & \[
\begin{array}{r}
2013 \\
\text { Actual }
\end{array}
\] & \[
\begin{gathered}
2014 \\
\text { Actual }
\end{gathered}
\] & \[
2015
\]
Actual & \begin{tabular}{l}
2016 \\
Budget
\end{tabular} & 9/30/2016 & \multirow[t]{2}{*}{\begin{tabular}{l}
2016 \\
Projected
\end{tabular}} & \begin{tabular}{l}
2017 \\
Requested
\end{tabular} \\
\hline & TOTAL EXPENSES & 3,591 & 5,247 & 4.814 & 5,079 & 4,703 & 16,615 & 22,010 & 8.425 & & Budget 17,128 \\
\hline & NET INCOME(LOSS) & (978) & \((1,860)\) & (145) & (290) & 366 & \((13,127)\) & \((18,539)\) & \((4,448)\) & \((5,328)\) & \((13,655)\) \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline PROGRAMS - & CONC & ERTS & \[
\begin{gathered}
2010 \\
\text { Actual }
\end{gathered}
\] & \begin{tabular}{l}
\[
2011
\] \\
Actual
\end{tabular} & \begin{tabular}{l}
\[
2012
\] \\
Actual
\end{tabular} & \begin{tabular}{l}
2013 \\
Actual
\end{tabular} & \begin{tabular}{l}
2014 \\
Actual
\end{tabular} & \[
\begin{array}{r}
2015 \\
\text { Actual }
\end{array}
\] & \[
\begin{gathered}
2016 \\
\text { Budget }
\end{gathered}
\] & 9/30/2016 & \[
\begin{gathered}
2016 \\
\text { Projected }
\end{gathered}
\] & \begin{tabular}{l}
2017 \\
Requested Budget
\end{tabular} \\
\hline \multicolumn{3}{|l|}{MISCELLANEOUS revenue} & & & & & & & & & & \\
\hline 20619400 & 3050 & marketing income & 6,600 & 8,600 & 10,400 & 7,100 & 8,000 & 7,050 & 8,800 & 5,770 & 5,770 & 6000 \\
\hline \multicolumn{3}{|l|}{expense} & & & & & & & & & & \\
\hline \multirow[t]{9}{*}{20619400} & 6128 & contractual instruction & 6,375 & 8,300 & 9,500 & 6,700 & 7,200 & 7,725 & 8,000 & 7,100 & 7,100 & 7500 \\
\hline & 6209 & ADVERTISING - RADIO & & & & & & 525 & & & & \\
\hline & 6210 & LICENSES & & & 222 & 355 & 555 & 736 & 606 & 433 & 433 & 500 \\
\hline & 6216 & program supplies & & & & 7 & & 52 & 162 & 370 & 370 & \\
\hline & 6203 & printing \& publication & 102 & 365 & 150 & & & & & & & \\
\hline & & & 6,477 & 8,665 & 9,872 & 7,062 & 7,755 & 9,039 & 8,768 & 7,903 & 7,903 & 8,000 \\
\hline & & total revenue & 6,600 & 8,600 & 10,400 & 7,100 & 8,000 & 7,050 & 8,800 & 5,770 & 5,770 & 6,000 \\
\hline & & TOTAL EXPENSES & 6,477 & 8,665 & 9,872 & 7,062 & 7,755 & 9,039 & 8,768 & 7,903 & 7,903 & 8,000 \\
\hline & & NET INCOME(LOSS) & 123 & (65) & 528 & 38 & 245 & \((1,989)\) & 32 & \((2,133)\) & \((2,133)\) & \((2,000)\) \\
\hline
\end{tabular}

\section*{2010}

2011
\(2012 \quad 2013\)
Actua
2014
Actual
2015
Actual
2016 Budget

9/30/2016
2016
Projected
201
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline \multicolumn{7}{|l|}{BULLS TRIP revenue} \\
\hline 20629801 & 4100 program fees & 1,355 & 2,210 & & & \\
\hline \multicolumn{7}{|l|}{expense} \\
\hline 20629803 & 6216 program supplies/expenses & 1,053 & 2,253 & & & \\
\hline & 6221 transportation & 704 & 851 & & & \\
\hline & & 1,757 & 3,104 & & - & - \\
\hline & BULLS TRIP & (402) & (894) & & - & - \\
\hline \multicolumn{7}{|l|}{CUBS TRIP revenue} \\
\hline 20629803 & 4100 program fees & 1,549 & 1,604 & 428 & & \\
\hline \multicolumn{7}{|l|}{expense} \\
\hline 20629803 & 6216 program supplies/expenses & 1,366 & 1,476 & 372 & & \\
\hline & 6221 transportation & 728 & 848 & 333 & & \\
\hline & & 2,094 & 2,324 & 705 & - & - \\
\hline & CUBS TRIP & (545) & (720) & (277) & & \\
\hline & TOTAL REVENUE & 2,904 & 3,814 & 428 & - & - \\
\hline & TOTAL EXPENSES & 3,851 & 5,428 & 705 & - & - \\
\hline & NET INCOME(LOSS) & (947) & \((1,614)\) & (277) & - & - \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline PROGRAMS - BROCHURE & \begin{tabular}{l}
2010 \\
Actual
\end{tabular} & \begin{tabular}{l}
2011 \\
Actual
\end{tabular} & 2012 actual & \begin{tabular}{l}
2013 \\
Actual
\end{tabular} & \begin{tabular}{l}
2014 \\
Actual
\end{tabular} & \begin{tabular}{l}
\[
2015
\] \\
Actual
\end{tabular} & \[
\begin{gathered}
2016 \\
\text { Budget }
\end{gathered}
\] & 9/30/2016 & \[
\begin{gathered}
2016 \\
\text { Projected }
\end{gathered}
\] & \begin{tabular}{l}
2017 \\
Requested Budget
\end{tabular} \\
\hline REVENUE & & & & & & & & & & \\
\hline 206500003050 marketing income & 7,600 & 5,950 & 8,650 & 8,350 & 7,300 & 6,300 & 8,850 & 3,800 & 8,550 & 8850 \\
\hline \multicolumn{11}{|l|}{EXPENSES} \\
\hline \multicolumn{11}{|l|}{ADMINISTRATIVE EXPENSES} \\
\hline 206500046202 postage & 3,855 & 4,143 & 4,718 & 4,396 & 5,600 & 4,952 & 5,100 & 2,960 & 4,500 & 5000 \\
\hline 6203 printing \& publication & 14,701 & 17,668 & 19,716 & 19,421 & 19,000 & 15,915 & 16,000 & 9,825 & 15,500 & 16500 \\
\hline & 18,556 & 21,811 & 24,434 & 23,817 & 24,600 & 20,867 & 21,100 & 12,785 & 20,000 & 21,500 \\
\hline total revenue & 7,600 & 5,950 & 8,650 & 8,350 & 7,300 & 6,300 & 8,850 & 3,800 & 8,550 & 8,850 \\
\hline TOTAL EXPENSES & 18,556 & 21,811 & 24,434 & 23,817 & 24,600 & 20,867 & 21,100 & 12,785 & 20,000 & 21,500 \\
\hline NET INCOME(LOSS) & \((10,956)\) & \((15,861)\) & \((15,784)\) & \((15,467)\) & \((17,300)\) & \((14,567)\) & \((12,250)\) & \((8,985)\) & \((11,450)\) & \((12,650)\) \\
\hline
\end{tabular}

RECREATION - WEIGHT ROOM REVENUE

207000003022 transfers from other accounts \(\qquad\) 8 \(\qquad\)
RESIDENT
\(20 \quad 70 \quad 0500 \quad 4200\) daily youth 4201 daily adult 4210 college 42113 month adult
42123 month senior
4213 semi annual youth 4214 semi annual adult 4215 semi annual senior 4216 annual youth 4217 annual adult 4218 annual senio 4219 MONTHLY

NONRESIDENT
\(20 \quad 70 \quad 0501 \quad 4200\) daily youth
4201 daily adult
4210 college
42113 month adult
42123 month senior
4213 semi annual youth
4214 semi annual adult
4215 semi annual senior
4216 annual youth
4217 annual adult
4218 annual senio

TOTAL REVENUE
EXPENSES
WAGES
207000016020 instructors/supervisors
PAYROLL EXPENSES

ADMINISTRATIVE EXPENSES


207000046216 program supplies/expenses 6218 REFUND
6218 REFUND
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline - & - & - & - & & - & \\
\hline 996 & 1,100 & 1,108 & 675 & 1,000 & 464 & \\
\hline 246 & 249 & 114 & 109 & & 42 & \\
\hline 7,918 & 7,783 & 8,020 & 6,055 & 7,500 & 2,430 & \\
\hline 1,155 & 800 & 470 & 980 & 1,000 & 105 & \\
\hline 160 & 74 & 256 & 192 & 200 & 64 & \\
\hline 2,100 & 2,637 & 2,737 & 1,690 & 1,500 & 600 & \\
\hline 1,450 & 1,069 & 1,044 & 1,508 & 1,100 & 435 & \\
\hline 235 & 190 & 536 & 376 & 400 & 329 & \\
\hline 3,875 & 5,411 & 5,425 & 3,500 & 4,900 & 1,625 & \\
\hline 1,300 & 1,655 & 1,796 & 2,400 & 2,000 & 1,055 & \\
\hline & & & & & 316 & \\
\hline 19,435 & 20,968 & 21,506 & 17,485 & 19,600 & 7,465 & - \\
\hline - & - & - & & & & \\
\hline 182 & 186 & 7 & - & & & \\
\hline - & - & - & & & & \\
\hline 680 & 602 & 634 & 204 & 500 & 408 & \\
\hline - & 106 & 106 & 53 & 150 & - & \\
\hline - & - & 48 & - & & & \\
\hline 188 & - & - & 113 & 100 & - & \\
\hline 87 & 174 & 261 & 261 & 300 & 87 & \\
\hline - & - & - & - & & & \\
\hline 188 & - & - & 188 & 300 & & \\
\hline 150 & 150 & 400 & 300 & & & \\
\hline 1,475 & 1,218 & 1,456 & 1,119 & 1,350 & 495 & - \\
\hline 20,910 & 22,190 & 22,970 & 18,604 & 20,965 & 7,978 & - \\
\hline
\end{tabular}

700
100
3,323

2010 Actual 2011 Actal
2011 Actual
2012 actual

2014 Actual
2014 Actual 2015 Actual

2016 Budget Requested Requested
Budget
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multicolumn{2}{|l|}{RECREATION - WEIGHT ROOM} & 2010 Actual & 2011 Actual & 2012 actual & 2013 Actual & 2014 Actual & 2015 Actual & \[
\begin{gathered}
2016 \\
\text { Budget }
\end{gathered}
\] & 9/30/2016 & \[
\begin{gathered}
2016 \\
\text { Projected }
\end{gathered}
\] & \begin{tabular}{l}
2017 \\
Requested Budget
\end{tabular} \\
\hline \multicolumn{12}{|l|}{CONTRACTED SERVICES} \\
\hline \multirow[t]{5}{*}{207000056307} & equipment maintenance & 2,938 & 2,965 & 1,681 & 1,270 & 2,200 & 860 & & & & \\
\hline & total expenses & 3,170 & 3,493 & 2,142 & 1,497 & 3,115 & 4,533 & - & & & \\
\hline & total revenue & 20,910 & 22,190 & 22,970 & 18,604 & 20,965 & 7,978 & - & & & \\
\hline & TOTAL EXPENSES & 3,170 & 3,493 & 2,142 & 1,497 & 3,115 & 4,533 & - & & & \\
\hline & NET INCOME(LOSS) & 17,740 & 18,697 & 20,828 & 17,107 & 17,850 & 3,445 & - & & & \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline RECREATION & - COMMUNITY CENTER & \[
\begin{gathered}
2010 \\
\text { Actual }
\end{gathered}
\] & \begin{tabular}{l}
2011 \\
Actual
\end{tabular} & \[
\begin{gathered}
2012 \\
\text { Actual }
\end{gathered}
\] & \begin{tabular}{l}
2013 \\
Actual
\end{tabular} & \[
\begin{gathered}
2014 \\
\text { Actual }
\end{gathered}
\] & \begin{tabular}{l}
2015 \\
Actual
\end{tabular} & 2016 Budget & 9/30/2016 & \begin{tabular}{l}
\[
2016
\] \\
Projected
\end{tabular} & \begin{tabular}{l}
\[
2017
\] \\
Requested Budget
\end{tabular} \\
\hline \multicolumn{12}{|l|}{REVENUE} \\
\hline \multirow[t]{5}{*}{\(20 \quad 750000\)} & 3022 transfers from other accounts & 3,625 & 4,204 & 3,954 & 3,717 & 3,199 & 1,671 & - & & & \\
\hline & 3060 rental income & 50 & 100 & 170 & 20 & & & & & & \\
\hline & 4530 coupons redeemed & & - & - & (38) & & 6 & & & & \\
\hline & 3090 cash over/short & 9 & 21 & 16 & (2) & & (46) & & & & \\
\hline & TOTAL REVENUE & 3,684 & 4,325 & 4,140 & 3,697 & 3,199 & 1,631 & - & & & \\
\hline \multicolumn{12}{|l|}{EXPENSES} \\
\hline \multirow[t]{4}{*}{\(20 \quad 750001\)} & 6005 part time maintenance & 5,062 & 6,096 & 5,946 & \multicolumn{7}{|c|}{WAGES} \\
\hline & 6020 INSTRUCTORS & & & & & & & & & & \\
\hline & \multirow[t]{2}{*}{6021 community center front desk} & 40,059 & 41,960 & 42,285 & 44,469 & 42,000 & 20,316 & & & & \\
\hline & & 45,121 & 48,056 & 48,231 & 49,166 & 43,000 & 20,316 & - & & & \\
\hline \multicolumn{12}{|l|}{PAYROLL EXPENSES} \\
\hline \multirow[t]{3}{*}{\(20 \quad 750002\)} & 6101 social security expense & 2,786 & 2,968 & 2,991 & 3,045 & 2,666 & 1,307 & & & & \\
\hline & 6102 medicare expense & 651 & 694 & 699 & 712 & 624 & 306 & & & & \\
\hline & & 3,437 & 3,662 & 3,690 & 3,758 & 3,290 & 1,613 & - & & & \\
\hline \multicolumn{12}{|l|}{ADMINISTRATIVE EXPENSES} \\
\hline \multirow[t]{7}{*}{\(20 \quad 750004\)} & 6200 office supplies & 1,325 & 1,216 & 854 & 742 & 1,000 & - & & & & \\
\hline & 6020 INSTRUCTORS & & & & & & 25 & & & & \\
\hline & 6201 office equipment & 643 & 807 & 2,728 & 2,863 & 1,800 & 1,264 & & & & \\
\hline & 6204 dues \& subscriptions & 45 & - & - & - & & - & & & & \\
\hline & 6215 uniforms & 352 & 312 & 216 & 329 & 300 & 105 & & & & \\
\hline & 6216 program supplies/expenses & 518 & 265 & - & 459 & 200 & 941 & & & & \\
\hline & & 2,883 & 2,600 & 3,798 & 4,393 & 3,300 & 2,335 & - & & & \\
\hline \multicolumn{12}{|l|}{CONTRACTED SERVICES} \\
\hline \multirow[t]{4}{*}{\(20 \quad 750005\)} & 6300 building maintenance services & 945 & 3,070 & 1,985 & 1,475 & & 7,232 & & & & \\
\hline & 6302 refuse removal & 1,131 & 981 & 1,011 & 827 & 1,020 & 574 & & & & \\
\hline & 6310 credit card system expense & 2,099 & 1,943 & 1,751 & 2,350 & 2,000 & 2,544 & & & & \\
\hline & & 4,175 & 5,994 & 4,747 & 4,652 & 3,020 & 10,350 & - & & & \\
\hline \multicolumn{12}{|l|}{} \\
\hline \multicolumn{2}{|l|}{MAINTENANCE
\(20 \quad 75 \quad 0006 \quad 6401\) buildings} & 81 & 140 & 13 & - & & - & & & & \\
\hline & & 81 & 140 & 13 & - & - & - & - & & & \\
\hline \multicolumn{12}{|l|}{MATERIALS \& SUPPLIES} \\
\hline \multirow[t]{3}{*}{\(20 \quad 750007\)} & 6500 misc & 2,501 & 2,505 & 2,635 & 2,474 & 2,000 & 1,089 & & & & \\
\hline & 6510 janitorial & 1,501 & 1,376 & 1,713 & 433 & 1,500 & 34 & & & & \\
\hline & & 4,002 & 3,881 & 4,348 & 2,907 & 3,500 & 1,122 & - & & & \\
\hline \multicolumn{12}{|l|}{utilities} \\
\hline \multirow[t]{4}{*}{\(20 \quad 750009\)} & 6700 phone & 5,597 & 5,456 & 5,522 & 5,322 & 5,200 & 3,824 & & & & \\
\hline & 6702 electricity & 4,641 & 4,984 & 4,564 & 3,999 & 4,300 & 2,617 & & & & \\
\hline & 6703 gas & 1,917 & 1,718 & 1,677 & 2,052 & 2,200 & 1,118 & & & & \\
\hline & 6704 water/sewer & 212 & 206 & 224 & 220 & 240 & 123 & & & & \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multicolumn{2}{|l|}{RECREATION - COMMUNITY CENTER} & \[
\begin{gathered}
2010 \\
\text { Actual }
\end{gathered}
\] & \begin{tabular}{l}
\[
2011
\] \\
Actual
\end{tabular} & \[
\begin{gathered}
2012 \\
\text { Actual }
\end{gathered}
\] & \[
2013
\]
Actual & \begin{tabular}{l}
2014 \\
Actual
\end{tabular} & \[
2015
\]
Actual & \begin{tabular}{l}
\[
2016
\] \\
Budget
\end{tabular} & \multirow[t]{3}{*}{9/30/2016} & \multirow[t]{2}{*}{\begin{tabular}{l}
2016 \\
Projected
\end{tabular}} & \multirow[t]{2}{*}{\begin{tabular}{l}
2017 \\
Requested Budget
\end{tabular}} \\
\hline & 6705 cable/satellite & 1,109 & 1,044 & 1,087 & 1,089 & 1,135 & 610 & & & & \\
\hline & & 13,476 & 13,408 & 13,074 & 12,682 & 13,075 & 8,291 & & & & \\
\hline \multicolumn{12}{|l|}{miscellaneous} \\
\hline \multirow[t]{10}{*}{20750011} & 6850 property tax expense & 5,829 & 5,909 & 6,040 & 5,985 & 6,000 & 10,079 & & \multirow[t]{2}{*}{88} & & \\
\hline & 6853 lease expense & 57,996 & 57,996 & 57,996 & 60,168 & 64,518 & 38,906 & & & & \\
\hline & & 63,825 & 63,905 & 64,036 & 66,153 & 70,518 & 48,985 & - & 88 & & \\
\hline & total expenses & 137,000 & 141,646 & 141,937 & 143,709 & 139,703 & 93,012 & - & 88 & & \\
\hline & total Revenue & 3,684 & 4,325 & 4,140 & 3,697 & 3,199 & 1,631 & - & - & & \\
\hline & TOTAL EXPENSES & 137,000 & 141,646 & 141,937 & 143,709 & 139,703 & 93,012 & - & 88 & & \\
\hline & NET INCOME(LOSS) & \((133,316)\) & \((137,321)\) & \((137,797)\) & \((140,012)\) & \((136,504)\) & \((91,382)\) & - & (88) & & \\
\hline & & 782,496 & 881,384 & 935,026 & 1,067,506 & 1,064,349 & 1,065,325 & 1,031,639 & 1,001,387 & 1,037,788 & 1,061,062 \\
\hline & & 733,557 & 927,044 & 908,774 & 1,063,881 & 951,839 & 981,748 & 1,016,168 & 766,848 & 773,389 & 818,770 \\
\hline & & 48,939 & \((45,660)\) & 26,252 & 3,625 & 112,510 & 83,577 & 15,471 & 234,539 & 264,400 & 242,292 \\
\hline
\end{tabular}


\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline INSURANCE & & & \begin{tabular}{l}
\[
2010
\] \\
Actual
\end{tabular} & \begin{tabular}{l}
\[
2011
\] \\
Actual
\end{tabular} & \begin{tabular}{l}
2012 \\
Actual
\end{tabular} & \begin{tabular}{l}
\[
2013
\] \\
Actual
\end{tabular} & \begin{tabular}{l}
2014 \\
Actual
\end{tabular} & \begin{tabular}{l}
2015 \\
Actual
\end{tabular} & \[
\begin{gathered}
2016 \\
\text { Budget }
\end{gathered}
\] & 9/30/2016 & \begin{tabular}{l}
2016 \\
Projected
\end{tabular} & \begin{tabular}{l}
2017 \\
Requested Budge
\end{tabular} \\
\hline \multicolumn{13}{|l|}{Revenues} \\
\hline 23100000 & 3001 & real estate taxes & 135,448 & 97,984 & 114,656 & 42,726 & 51,000 & 55,015 & 77,000 & 75,856 & 78,000 & 70000 \\
\hline & & REFUND FROM IPARKS interest & & 2 & 6 & 9 & & 7 & & 1 & & \\
\hline & & & 135,448 & 97,986 & 114,662 & 42,734 & 51,000 & 55,023 & 77,000 & 75,857 & 78,000 & 70,000 \\
\hline \multicolumn{13}{|l|}{MISCELLANEOUS} \\
\hline \multirow[t]{8}{*}{23100010} & 6800 & unemployment & - & 6,385 & 9,934 & 12,840 & 15,000 & 8,606 & 5,000 & 3,838 & 5,000 & 5000 \\
\hline & 6805 & workers comp & 17,365 & 17,291 & 17,206 & 20,739 & 7,900 & 26,110 & 25,969 & 12,985 & 25,969 & 25879 \\
\hline & 6806 & general liability & 80,834 & 55,622 & 59,032 & 44,669 & 49,660 & 34,303 & 40,598 & 20,299 & 40,598 & 37791 \\
\hline & 6807 & liquor liability & 848 & 862 & 884 & 525 & & & & & & \\
\hline & & & 99,047 & 80,160 & 87,056 & 78,773 & 72,560 & 69,019 & 71,567 & 37,121 & 71,567 & 68,670 \\
\hline & & total revenue & 135,448 & 97,986 & 114,662 & 42,734 & 51,000 & 55,023 & 77,000 & 75,857 & 78,000 & 70,000 \\
\hline & & TOTAL EXPENSES & 99,047 & 80,160 & 87,056 & 78,773 & 72,560 & 69,019 & 71,567 & 37,121 & 71,567 & 68,670 \\
\hline & & NET INCOME(LOSS) & 36,401 & 17,826 & 27,606 & \((36,038)\) & \((21,560)\) & \((13,996)\) & 5,433 & 38,736 & 6,433 & 1,330 \\
\hline
\end{tabular}

\section*{AUDIT}

Revenues
\(\begin{array}{lllll}24 & 10 & 0000 & 3001 & \text { real estate taxes }\end{array}\) 3007 interest

MISCELLANEOUS
\(24 \quad 10 \quad 0003 \quad 6122\) audit services

\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multicolumn{2}{|l|}{\multirow[t]{2}{*}{}} & \multirow[b]{2}{*}{\[
\begin{gathered}
2010 \\
\text { Actual }
\end{gathered}
\]} & \multirow[b]{2}{*}{\begin{tabular}{l}
2011 \\
Actual
\end{tabular}} & \multirow[b]{2}{*}{\begin{tabular}{l}
2012 \\
Actual
\end{tabular}} & \multirow[b]{2}{*}{\begin{tabular}{l}
\[
2013
\] \\
Actual
\end{tabular}} & \multirow[b]{2}{*}{\[
\begin{array}{r}
2014 \\
\text { Actual }
\end{array}
\]} & \multirow[b]{2}{*}{\[
\begin{gathered}
2015 \\
\text { Actual }
\end{gathered}
\]} & \multirow[b]{2}{*}{\[
\begin{gathered}
2016 \\
\text { Budget }
\end{gathered}
\]} & \multirow[b]{2}{*}{9/30/2016} & \multicolumn{2}{|r|}{135} \\
\hline & & & & & & & & & & \begin{tabular}{l}
2016 \\
Projected
\end{tabular} & \begin{tabular}{l}
2017 \\
Requested Budget
\end{tabular} \\
\hline \multicolumn{12}{|l|}{Revenues} \\
\hline \multirow[t]{3}{*}{25100000} & 3001 real estate taxes & - & - & - & 80 & 100 & 14,459 & 100 & 76 & 76 & 100 \\
\hline & 3007 interest & 114 & 64 & 18 & 15 & & 4 & & 2 & & \\
\hline & & 114 & 64 & 18 & 95 & 100 & 14,463 & 100 & 77 & 76 & 100 \\
\hline \multicolumn{12}{|l|}{MISCELLANEOUS} \\
\hline \multirow[t]{5}{*}{25100006} & 6406 bridges \& roads 6410 lighting & 507 & & & 65,642 & & & & & & \\
\hline & & 507 & - & - & 65,642 & - & - & - & - & - & - \\
\hline & TOTAL REVENUE & 114 & 64 & 18 & 95 & 100 & 14,463 & 100 & 77 & 76 & 100 \\
\hline & TOTAL EXPENSES & 507 & - & - & 65,642 & - & - & - & - & - & - \\
\hline & NET INCOME(LOSS) & (393) & 64 & 18 & \((65,547)\) & 100 & 14,463 & 100 & 77 & 76 & 100 \\
\hline
\end{tabular}

\section*{POLICE}

Revenues
\(26 \quad 10 \quad 0000 \quad 3001\) real estate taxes 3007 interest

MISCELLANEOUS

\section*{\(26 \quad 10 \quad 0003 \quad 6129\) patrol services 00076500 misc} 00066405 signs

TOTAL REVENUE TOTAL EXPENSES NET INCOME(LOSS)
\begin{tabular}{ccccccccc}
2010 & 2011 & 2012 & 2013 & 2014 & 2015 & 2017 & 2ctual & Actual \\
Actual & Actual & Actual & Actual & Actual & Budget & 9/30/2016 & Projected & Requested \\
& & & & & & &
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|}
\hline 2 & \[
\begin{array}{r}
80 \\
2 \\
\hline
\end{array}
\] & 100 & \[
\begin{array}{r}
73 \\
2 \\
\hline
\end{array}
\] & 100 & \[
\begin{array}{r}
76 \\
1 \\
\hline
\end{array}
\] & 76 & 1000 \\
\hline & 82 & 100 & 75 & 100 & 76 & 76 & 1,000 \\
\hline & - & & & 3,000 & & & \\
\hline & & & & & 4,500 & 4,500 & \\
\hline & & 4,000 & & 2,500 & 545 & 545 & 1000 \\
\hline & - & - & - & 5,500 & 5,045 & 5,045 & 1,000 \\
\hline & 82 & 100 & 75 & 100 & 76 & 76 & 1,000 \\
\hline & - & 4,000 & - & 5,500 & 5,045 & 5,045 & 1,000 \\
\hline & 82 & \((3,900)\) & 75 & \((5,400)\) & \((4,968)\) & \((4,969)\) & - \\
\hline
\end{tabular}


\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multicolumn{5}{|l|}{CONCESSIONS-CLUBHOUSE} & \[
\begin{array}{r}
2010 \\
\text { Actual }
\end{array}
\] & \[
\begin{array}{r}
2011 \\
\text { Actual }
\end{array}
\] & \[
\begin{array}{r}
2012 \\
\text { Actual }
\end{array}
\] & \[
\begin{array}{r}
2013 \\
\text { Actual }
\end{array}
\] & \begin{tabular}{l}
2014 \\
Actual
\end{tabular} & \[
\begin{array}{r}
2015 \\
\text { Actual }
\end{array}
\] & \[
\begin{gathered}
2016 \\
\text { Budget }
\end{gathered}
\] & 9/30/2016 & \begin{tabular}{l}
2016 \\
Projected
\end{tabular} & \begin{tabular}{l}
2017 \\
Requested Budget
\end{tabular} \\
\hline \multicolumn{2}{|l|}{\multirow[t]{29}{*}{3030}} & 0000 & 3022 & transfers from other funds & 3,594 & 4,075 & 4,046 & 3,872 & 4,021 & 4,021 & 4,221 & 5,257 & 4,827 & 4,765 \\
\hline & & & 3050 & marketing income & 4,626 & 4,583 & 3,598 & 3,500 & 3,300 & 1,012 & 1,000 & 1,003 & 1,003 & 1,000 \\
\hline & & & 3090 & cash over/short & 19 & 119 & (18) & & & (44) & & 54 & 54 & \\
\hline & & & 4359 & sales tax collected & - & 4,142 & 5,584 & 5,370 & 5,570 & 5,509 & 5,500 & 5,129 & 5,700 & 5,600 \\
\hline & & & 4500 & breakfast sandwiches & 719 & 543 & 630 & 600 & 800 & 682 & 750 & 537 & 725 & 750 \\
\hline & & & 4501 & donuts, rolls, muffins & 324 & 240 & 192 & 200 & 250 & 479 & 500 & 329 & 350 & 350 \\
\hline & & & 4502 & cold sandwiches & 855 & 1,062 & 875 & 1,000 & 1,000 & 1,516 & 1,400 & 1,128 & 1,300 & 1,400 \\
\hline & & & 4503 & burgers & 1,897 & 1,870 & 1,709 & 1,700 & 1,900 & 2,794 & 2,500 & 3,320 & 3,700 & 3,500 \\
\hline & & & 4505 & hot dogs, brats & 6,077 & 5,916 & 6,548 & 6,200 & 6,500 & 8,322 & 8,000 & 6,318 & 7,000 & 7,500 \\
\hline & & & 4506 & chicken & 1,728 & 1,813 & 1,860 & 1,800 & 1,800 & 1,868 & 1,800 & 1,968 & 2,100 & 2,000 \\
\hline & & & 4507 & appetizers & 1,746 & 1,462 & 1,503 & 1,500 & 1,400 & 1,647 & 1,600 & 2,530 & 2,900 & 2,600 \\
\hline & & & 4508 & cookies, etc & 726 & 737 & 934 & 875 & 900 & 909 & 900 & 728 & 850 & 850 \\
\hline & & & 4509 & pretzels & 23 & - & - & & & 29 & & 79 & 80 & 50 \\
\hline & & & 4510 & NACHOS & & & & & & 13 & & 57 & 60 & 50 \\
\hline & & & 4512 & chips & 1,080 & 1,184 & 1,107 & 1,100 & 1,200 & 1,538 & 1,300 & 1,149 & 1,300 & 1,300 \\
\hline & & & 4513 & cold snacks & 58 & 121 & 101 & 100 & & 241 & 150 & 105 & 125 & 125 \\
\hline & & & 4514 & candy \& gum & 1,455 & 1,354 & 1,723 & 1,500 & 1,500 & 1,606 & 1,600 & 1,464 & 1,650 & 1,600 \\
\hline & & & 4516 & ice cream & 11 & 72 & 45 & 50 & & 27 & & 56 & 56 & 50 \\
\hline & & & 4520 & fountain drinks & 3,795 & 4,123 & 3,688 & 3,600 & 3,500 & 3,501 & 3,500 & 3,066 & 3,400 & 3,500 \\
\hline & & & 4521 & pop & 11,507 & 10,775 & 11,996 & 11,500 & 10,500 & 9,873 & 10,000 & 9,220 & 10,000 & 10,000 \\
\hline & & & 4522 & hot drinks & 1,143 & 1,121 & 1,075 & 1,100 & 1,000 & 729 & 700 & 422 & 600 & 600 \\
\hline & & & 4523 & juice boxes & , & 3 & - & & & 47 & & 23 & 23 & \\
\hline & & & 4524 & beer & 9,877 & 16,124 & 19,166 & 17,500 & 20,000 & 25,303 & 23,000 & 25,064 & 27,500 & 26,000 \\
\hline & & & 4525 & specialty drinks & 509 & 594 & 511 & 500 & 550 & 667 & 600 & 757 & 800 & 700 \\
\hline & & & 4526 & mixed drinks & 1,606 & 2,267 & 2,924 & 2,500 & 2,500 & 3,418 & 3,000 & 3,286 & 3,800 & 3,500 \\
\hline & & & 4527 & smoothis & 328 & 111 & 145 & 100 & 100 & 29 & 50 & 62 & 65 & 50 \\
\hline & & & 4530 & coupons & & & & & & & & 85 & 85 & \\
\hline & & & 4528 & wine & 214 & 333 & 350 & 250 & 200 & 299 & 300 & 223 & 270 & 225 \\
\hline & & & & TOTAL REVENUE & 53,917 & 64,744 & 70,292 & 66,417 & 68,491 & 76,035 & 72,371 & 73,419 & 80,323 & 78,065 \\
\hline \multicolumn{15}{|l|}{WAGES} \\
\hline 30 & 30 & 0001 & 6040 & manager & 14,158 & 14,240 & 14,240 & 15,805 & 16,204 & 16,899 & 17,570 & 17,837 & 21,500 & 22,000 \\
\hline & & & 6041 & & 12,144 & 12,505 & 12,505 & 13,000 & 13,500 & 12,359 & 14,500 & 10,356 & 11,500 & 13,000 \\
\hline & & & & & 26,302 & 26,745 & 26,745 & 28,805 & 29,704 & 29,257 & 32,070 & 28,193 & 33,000 & 35,000 \\
\hline \multicolumn{15}{|l|}{PAYROLL EXPENSES} \\
\hline 30 & 30 & 0002 & 6100 & imrf expense & 1,419 & 1,571 & 1,571 & 1,792 & 1,859 & 1,865 & 1,882 & 1,910 & 2,303 & 2,088 \\
\hline & & & 6101 & social security expense & 1,628 & 1,656 & 1,656 & 1,786 & 1,842 & 1,779 & 1,988 & 1,724 & 2,046 & 2,170 \\
\hline & & & 6102 & medicare expense & 381 & 387 & 387 & 418 & 431 & 416 & 465 & 403 & 479 & 508 \\
\hline & & & & & 3,428 & 3,614 & 3,614 & 3,996 & 4,132 & 4,059 & 4,335 & 4,037 & 4,827 & 4,765 \\
\hline \multicolumn{15}{|l|}{ADMINISTRATIVE EXPENSES} \\
\hline \multicolumn{3}{|l|}{\multirow[t]{5}{*}{30300004}} & 6200 & office supplies & 31 & 18 & 18 & 25 & 25 & 50 & 50 & 238 & 10 & 50 \\
\hline & & & 6207 & education \& training & - & - & - & 400 & 400 & 400 & 600 & 498 & 500 & 600 \\
\hline & & & 6208 & advertising printed & 195 & - & - & 150 & 100 & & & & & \\
\hline & & & 6210 & licenses & 2,690 & 2,700 & 2,700 & 2,800 & 2,750 & 2,650 & 2,850 & 2,205 & 2,805 & 2,850 \\
\hline & & & 6211 & travel expense & - & - & - & - & & & & & & \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multicolumn{4}{|l|}{CONCESSIONS-CLUBHOUSE} & \begin{tabular}{l}
2010 \\
Actual
\end{tabular} & \[
\begin{gathered}
2011 \\
\text { Actual }
\end{gathered}
\] & \[
\begin{gathered}
2012 \\
\text { Actual }
\end{gathered}
\] & \[
\begin{array}{r}
2013 \\
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\end{array}
\] & 2014 Actual & \[
\begin{array}{r}
2015 \\
\text { Actual }
\end{array}
\] & \[
\begin{gathered}
2016 \\
\text { Budget }
\end{gathered}
\] & 9/30/2016 & \[
\begin{gathered}
2016 \\
\text { Projected }
\end{gathered}
\] & \begin{tabular}{l}
2017 \\
Requested \\
Budget
\end{tabular} \\
\hline \multicolumn{4}{|r|}{\multirow[t]{2}{*}{6215 uniforms}} & - & - & - & 500 & 500 & 707 & 700 & (96) & 700 & 700 \\
\hline & & & & 2,916 & 2,718 & 2,718 & 3,875 & 3,775 & 3,807 & 4,200 & 2,846 & 4,015 & 4,200 \\
\hline \multicolumn{14}{|l|}{CONTRACTED SERVICES} \\
\hline \multicolumn{2}{|l|}{\multirow[t]{6}{*}{3030}} & 0005 & 6300 building maintenance services & 673 & - & - & - & 300 & 1,355 & 250 & 1,734 & 1,734 & 500 \\
\hline & & & 6301 Rag \& rug & 126 & 149 & 149 & - & - & - & & & & \\
\hline & & & 6302 refuse removal & 476 & 504 & 504 & 600 & 600 & 699 & 600 & 456 & 600 & 600 \\
\hline & & & 6307 equipment maintenance & 1,076 & 513 & 513 & 600 & 1,000 & 2,275 & 2,000 & 1,050 & 1,200 & 2,000 \\
\hline & & & 6310 credit card system expense & 158 & 298 & 298 & 350 & 400 & 691 & 500 & 33 & 500 & 500 \\
\hline & & & & 2,509 & 1,464 & 1,464 & 1,550 & 2,300 & 5,020 & 3,350 & 3,273 & 4,034 & 3,600 \\
\hline \multicolumn{14}{|l|}{MAINTENANCE} \\
\hline \multicolumn{2}{|l|}{\multirow[t]{4}{*}{3030}} & 0006 & 6400 small equipment purchase port-a-grill (5000) & 269 & 282 & 282 & 300 & \[
\begin{array}{r}
300 \\
4,700
\end{array}
\] & 644 & 6,000 & 4,539 & 5,000 & 500 \\
\hline & & & 6401 buildings & 2,392 & 989 & 989 & 500 & 100 & - & 500 & 4 & & \\
\hline & & & 6409 golf carts & - & - & - & - & - & - & & & & \\
\hline & & & & 2,661 & 1,271 & 1,271 & 800 & 5,100 & 644 & 6,500 & 4,543 & 5,000 & 500 \\
\hline \multicolumn{14}{|l|}{MATERIALS \& SUPPLIES} \\
\hline \multicolumn{2}{|l|}{\multirow[t]{5}{*}{3030}} & 0007 & 6500 misc & 882 & 886 & 886 & 800 & 800 & 399 & 800 & 913 & 950 & 800 \\
\hline & & & 6510 janitorial & 1,188 & 1,767 & 1,767 & 1,300 & 1,000 & 978 & 1,000 & 718 & 800 & 1,000 \\
\hline & & & 6550 paper/plastic & 2,413 & 2,065 & 2,065 & 2,200 & 2,200 & 896 & 1,500 & 1,165 & 1,250 & 1,300 \\
\hline & & & 6551 cleaning - concessions & - & 35 & 35 & 200 & 150 & 150 & 200 & 42 & 150 & 200 \\
\hline & & & & 4,483 & 4,753 & 4,753 & 4,500 & 4,150 & 2,423 & 3,500 & 2,838 & 3,150 & 3,300 \\
\hline \multicolumn{14}{|l|}{COST OF GOODS SOLD} \\
\hline \multicolumn{2}{|l|}{\multirow[t]{24}{*}{\[
30 \quad 30
\]}} & \[
0008
\] & 6610 breakfast sandwiches & 231 & 235 & 235 & 200 & 225 & 154 & 200 & 171 & 180 & 200 \\
\hline & & & 6611 donuts, etc & 131 & 93 & 93 & 100 & 125 & 327 & 250 & 243 & 265 & 250 \\
\hline & & & 6612 cold sandwiches & 489 & 605 & 605 & 500 & 500 & 250 & 300 & 414 & 420 & 350 \\
\hline & & & 6613 burgers & 1,234 & 1,156 & 1,156 & 500 & 1,000 & 1,408 & 1,200 & 1,669 & 1,700 & 1,600 \\
\hline & & & 6615 hot dogs,etc & 2,419 & 2,158 & 2,158 & 2,000 & 2,300 & 3,536 & 3,000 & 2,846 & 3,000 & 3,000 \\
\hline & & & 6616 chicken & 1,221 & 1,148 & 1,148 & 900 & 800 & 539 & 600 & 1,202 & 1,300 & 1,000 \\
\hline & & & 6617 appetizers & 1,120 & 1,135 & 1,135 & 600 & 700 & 685 & 800 & 1,668 & 1,700 & 1,300 \\
\hline & & & 6618 cookies, etc & 259 & 412 & 412 & 400 & 400 & 410 & 400 & 525 & 550 & 500 \\
\hline & & & 6619 pretzels & - & - & - & - & & 103 & & 319 & 320 & 25 \\
\hline & & & 6620 nachos & 108 & 52 & 52 & - & & 68 & & 418 & 420 & 25 \\
\hline & & & 6621 POPCORN & & & & & & 176 & & (94) & - & \\
\hline & & & 6622 chips & 499 & 915 & 915 & 600 & 700 & 939 & 800 & 906 & 950 & 900 \\
\hline & & & 6623 cold snacks & 22 & 14 & 14 & 50 & - & 80 & 75 & 106 & 110 & 100 \\
\hline & & & 6624 candy & 1,301 & 766 & 766 & 750 & 800 & 907 & 900 & 1,161 & 1,200 & 1,000 \\
\hline & & & 6626 ice cream & - & 80 & 80 & 25 & & (80) & & 229 & 250 & 25 \\
\hline & & & 6629 condiments & 1,060 & 1,176 & 1,176 & 1,200 & 1,000 & 1,001 & 1,000 & 966 & 975 & 1,000 \\
\hline & & & 6630 fountain drinks & 2,840 & 4,129 & 4,129 & 2,000 & 3,000 & 2,412 & 2,500 & 4,532 & 3,500 & 3,000 \\
\hline & & & 6631 pop & 4,625 & 7,935 & 7,935 & 6,000 & 4,200 & 2,066 & 3,000 & 4,722 & 4,900 & 4,600 \\
\hline & & & 6632 hot drinks & 244 & 308 & 308 & 400 & 400 & 228 & 300 & 206 & 225 & 250 \\
\hline & & & 6633 JUICE BOXES & & & & & & (10) & & (5) & - & \\
\hline & & & 6634 beer & 4,724 & 5,200 & 5,200 & 6,000 & 7,500 & 6,892 & 8,000 & 7,897 & 8,000 & 8,000 \\
\hline & & & 6635 specialty drinks & 120 & 339 & 339 & 300 & 300 & 127 & 300 & 300 & 400 & 400 \\
\hline & & & 6636 mixed drinks & 2,371 & 1,934 & 1,934 & 1,500 & 1,500 & 1,633 & 1,750 & 2,649 & 2,600 & 2,000 \\
\hline & & & 6637 smoothies & 306 & - & - & 25 & 25 & (1) & & 302 & 302 & 50 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multicolumn{2}{|l|}{\multirow[b]{2}{*}{CONCESSIONS-CLUBHOUSE}} & 2010 & 2011 & 2012 & 2013 & 2014 & 2015 & 2016 & \multirow[t]{2}{*}{9/30/2016} & \multirow[t]{2}{*}{\[
\begin{gathered}
2016 \\
\text { Projected }
\end{gathered}
\]} & \multirow[t]{3}{*}{\begin{tabular}{l}
2017 \\
Requested Budget
\end{tabular}} \\
\hline & & Actual & Actual & Actual & Actual & Actual & Actual & Budget & & & \\
\hline & 6640 CATERING COSTS & & & & & & & & 106 & & \\
\hline \multicolumn{2}{|r|}{\multirow[t]{2}{*}{6638 wine}} & 204 & 253 & 253 & 100 & 100 & (194) & 150 & 403 & 390 & 250 \\
\hline & & 25,528 & 30,043 & 30,043 & 24,150 & 25,575 & 23,656 & 25,525 & 33,861 & 33,657 & 29,825 \\
\hline \multicolumn{12}{|l|}{UTILITIES} \\
\hline 30300009 & 6700 phone & 10 & 10 & 10 & 25 & 25 & 1 & 25 & 1 & 5 & 25 \\
\hline & 6701 cell & 571 & 207 & 207 & 250 & 450 & 300 & 300 & 225 & 300 & 300 \\
\hline & 6702 electricity & 2,116 & 1,870 & 1,870 & 1,400 & 1,400 & 1,431 & 1,600 & 1,051 & 1,600 & 1,500 \\
\hline & 6703 gas & 601 & 649 & 649 & 500 & 500 & 337 & 500 & 245 & 500 & 500 \\
\hline & 6705 cable & 480 & 465 & 465 & 520 & 500 & 653 & 600 & 392 & 600 & 600 \\
\hline & & 3,778 & 3,201 & 3,201 & 2,695 & 2,875 & 2,723 & 3,025 & 1,915 & 3,005 & 2,925 \\
\hline \multicolumn{12}{|l|}{MISCELLANEOUS} \\
\hline \multicolumn{2}{|l|}{\(30 \quad 300011 \quad 6852\) sales tax} & 4,071 & 4,913 & 4,913 & 5,200 & 5,400 & 6,379 & 6,000 & 5,134 & 5,600 & 5,600 \\
\hline \multicolumn{2}{|r|}{\multirow[t]{2}{*}{6860 operating transfer to}} & & & & & & 24,900 & & & & \\
\hline & & 4,071 & 4,913 & 4,913 & 5,200 & 5,400 & 31,279 & 6,000 & 5,134 & 5,600 & 5,600 \\
\hline & total expenses & 75,676 & 78,722 & 78,722 & 75,571 & 83,011 & 102,868 & 88,505 & 86,640 & 96,288 & 89,715 \\
\hline & TOTAL REVENUE & 53,917 & 64,744 & 70,292 & 66,417 & 68,491 & 76,035 & 72,371 & 73,419 & 80,323 & 78,065 \\
\hline & TOTAL EXPENSES & 75,676 & 78,722 & 78,722 & 75,571 & 83,011 & 102,868 & 88,505 & 86,640 & 96,288 & 89,715 \\
\hline & NET INCOME(LOSS) & \((21,759)\) & \((13,978)\) & \((8,430)\) & \((9,154)\) & \((14,520)\) & \((26,834)\) & \((16,134)\) & \((13,221)\) & \((15,965)\) & \((11,650)\) \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline CONCESSION & S-CART & \[
\begin{array}{r}
2010 \\
\text { Actual }
\end{array}
\] & \begin{tabular}{l}
\[
2011
\] \\
Actual
\end{tabular} & \[
\begin{gathered}
2012 \\
\text { Actual }
\end{gathered}
\] & \[
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2013 \\
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\] & \[
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2014 \\
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\] & \[
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2015 \\
\text { Actual }
\end{array}
\] & \[
\begin{gathered}
2016 \\
\text { Budget }
\end{gathered}
\] & 9/30/2016 & \begin{tabular}{l}
2016 \\
Projected
\end{tabular} & \begin{tabular}{l}
2017 \\
Requested Budget
\end{tabular} \\
\hline 30310000 & 3022 transfers from other funds & 380 & 417 & 367 & 341 & 334 & 293 & 336 & 319 & 319 & 337 \\
\hline & 3090 cash over/short & 9 & 50 & - & & & 34 & & 21 & 21 & \\
\hline & 4359 SALES TAX & & & & & & 3 & & 59 & 59 & \\
\hline & 4501 MUFFINS ETC & & & & & & 1 & & 2 & 2 & \\
\hline & 4502 cold sandwiches & - & 8 & 8 & - & & & & & & \\
\hline & 4508 cookies, etc & 93 & 77 & 77 & 75 & 75 & 94 & 100 & 107 & 108 & 100 \\
\hline & 4512 chips & 123 & 109 & 109 & 125 & 200 & 225 & 200 & 137 & 137 & 150 \\
\hline & 4513 cold snacks & 2 & 4 & 4 & - & & 2 & & 4 & 4 & \\
\hline & 4514 candy \& gum & 213 & 247 & 247 & 200 & 300 & 276 & 300 & 244 & 243 & 250 \\
\hline & 4521 pop & 3,013 & 3,163 & 3,163 & 3,000 & 2,400 & 1,950 & 2,000 & 2,138 & 2,142 & 2,200 \\
\hline & 4522 HOT DRINKS & & & & & & 2 & & 3 & 3 & \\
\hline & 4524 beer & 9,257 & 9,542 & 9,542 & 10,000 & 11,000 & 9,984 & 10,500 & 8,788 & 8,788 & 10,000 \\
\hline & 4525 specialty drinks & 676 & 734 & 734 & 750 & 900 & 509 & 600 & 675 & 675 & 600 \\
\hline & 4526 mixed drinks & 868 & 688 & 688 & 600 & 500 & 922 & 600 & 634 & 644 & 600 \\
\hline & 4528 wine & - & - & - & - & & 18 & 50 & 7 & 7 & 50 \\
\hline & TOTAL REVENUE & 14,634 & 15,039 & 14,939 & 15,091 & 15,709 & 14,311 & 14,686 & 13,136 & 13,152 & 14,287 \\
\hline WAGES & & & & & & & & & & & \\
\hline 30310001 & 6041 staff & 4,712 & 4,746 & 4,746 & 4,600 & 4,500 & 3,693 & 4,500 & 4,109 & 4,167 & 4,400 \\
\hline & & 4,712 & 4,746 & 4,746 & 4,600 & 4,500 & 3,693 & 4,500 & 4,109 & 4,167 & 4,400 \\
\hline PAYROLL EXP & ENSES & & & & & & & & & & \\
\hline 30310002 & 6101 social security expense & 292 & 294 & 294 & 285 & 279 & 229 & 279 & 255 & 258 & 273 \\
\hline & 6102 medicare expense & 68 & 69 & 69 & 67 & 65 & 54 & 65 & 60 & 61 & 64 \\
\hline & & 360 & 363 & 363 & 352 & 344 & 283 & 344 & 315 & 319 & 337 \\
\hline MAINTENANC & & & & & & & & & & & \\
\hline 30310006 & 6409 GOLF CARTS & - & 118 & 118 & 500 & 500 & 450 & 500 & 10 & 10 & 500 \\
\hline & & - & 118 & 118 & 500 & 500 & 450 & 500 & 10 & 10 & 500 \\
\hline COST OF GOO & DS SOLD & & & & & & & & & & \\
\hline 30310008 & 6611 MUFFINS ETC & - & - & - & & & 0 & & 1 & 1 & \\
\hline & 6618 cookies, etc & 17 & 20 & 20 & 25 & 20 & 28 & 30 & 32 & 32 & 30 \\
\hline & 6622 chips & 52 & 45 & 45 & 60 & 60 & 90 & 75 & 62 & 62 & 70 \\
\hline & 6623 cold snacks & - & - & - & - & & 1 & & 1 & 1 & \\
\hline & 6624 candy & 124 & 106 & 106 & 100 & 130 & 116 & 115 & 101 & 101 & 120 \\
\hline & 6631 pop & 1,229 & 1,090 & 1,090 & 1,200 & 1,000 & 658 & 750 & 708 & 710 & 750 \\
\hline & 6634 beer & 2,450 & 2,079 & 2,079 & 2,300 & 2,250 & 2,178 & 2,250 & 1,922 & 1,922 & 2,200 \\
\hline & 6635 specialty drinks & 276 & 196 & 196 & 200 & 150 & 132 & 150 & 176 & 176 & 150 \\
\hline & 6636 mixed drinks & 230 & 187 & 187 & 200 & 200 & 265 & 200 & 147 & 148 & 175 \\
\hline & 6638 wine & 1 & - & - & - & & 6 & 25 & 2 & 2 & 20 \\
\hline & & 4,379 & 3,723 & 3,723 & 4,085 & 3,810 & 3,474 & 3,595 & 3,151 & 3,155 & 3,515 \\
\hline \multicolumn{2}{|l|}{MISCELLANEOUS} & & & & & & & & & & \\
\hline \multirow[t]{2}{*}{30310011} & \multirow[t]{2}{*}{6852 sales tax} & 1,259 & 1,316 & 1,316 & 1,320 & 1,450 & 1,258 & 1,200 & 1,006 & 1,150 & 1,110 \\
\hline & & 1,259 & 1,316 & 1,316 & 1,320 & 1,450 & 1,258 & 1,200 & 1,006 & 1,150 & 1,110 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline CONCESSIONS-CART & \[
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2010 \\
\text { Actual }
\end{gathered}
\] & \[
\begin{gathered}
2011 \\
\text { Actual }
\end{gathered}
\] & \begin{tabular}{l}
2012 \\
Actual
\end{tabular} & \[
\begin{gathered}
2013 \\
\text { Actual }
\end{gathered}
\] & \begin{tabular}{l}
2014 \\
Actual
\end{tabular} & \begin{tabular}{l}
2015 \\
Actual
\end{tabular} & \[
\begin{gathered}
2016 \\
\text { Budget }
\end{gathered}
\] & 9/30/2016 & \begin{tabular}{l}
2016 \\
Projected
\end{tabular} & \begin{tabular}{l}
2017 \\
Requested Budget
\end{tabular} \\
\hline total expenses & 10,710 & 10,266 & 10,266 & 10,857 & 10,604 & 9,157 & 10,139 & 8,591 & 8,801 & 9,862 \\
\hline total revenue & 14,634 & 15,039 & 14,939 & 15,091 & 15,709 & 14,311 & 14,686 & 13,136 & 13,152 & 14,287 \\
\hline TOTAL EXPENSES & 10,710 & 10,266 & 10,266 & 10,857 & 10,604 & 9,157 & 10,139 & 8,591 & 8,801 & 9,862 \\
\hline NET INCOME(LOSS) & 3,924 & 4,773 & 4,673 & 4,234 & 5,105 & 5,154 & 4,547 & 4,545 & 4,351 & 4,425 \\
\hline
\end{tabular}

\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multicolumn{2}{|l|}{CONCESSIONS-SPORTS COMPLEX} & \[
\begin{gathered}
2010 \\
\text { Actual }
\end{gathered}
\] & \[
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2011 \\
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\end{gathered}
\] & \[
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2012 \\
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\] & \[
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2013 \\
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2014 \\
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\] & \[
\begin{array}{r}
2015 \\
\text { Actual }
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\] & \[
\begin{gathered}
2016 \\
\text { Budget }
\end{gathered}
\] & 9/30/2016 & \begin{tabular}{l}
2016 \\
Projected
\end{tabular} & \begin{tabular}{l}
2017 \\
Requested Budget
\end{tabular} \\
\hline \multicolumn{12}{|l|}{MATERIALS \& SUPPLIES} \\
\hline 30330007 & 6500 misc+ CONTRACTED 2015 & 787 & 406 & 126 & 200 & 150 & 174 & 400 & 573 & 573 & 500 \\
\hline & 6510 janitorial & 497 & 4 & 158 & 250 & 200 & 4 & 100 & & & \\
\hline & 6550 paper/plastic & 616 & 414 & 568 & 600 & 500 & 419 & 500 & 677 & 677 & 650 \\
\hline & 6551 cleaning - concessions & - & 6 & 17 & 25 & 50 & 57 & 100 & 20 & 20 & 100 \\
\hline & & 1,900 & 830 & 869 & 1,075 & 900 & 653 & 1,100 & 1,270 & 1,270 & 1,250 \\
\hline \multicolumn{12}{|l|}{COST OF GOODS SOLD} \\
\hline \multirow[t]{20}{*}{30330008} & 6610 breakfast sandwiches & 21 & 39 & 40 & 25 & 20 & 23 & 30 & 16 & 16 & 30 \\
\hline & 6610 donuts, etc. & & & & & & 61 & 70 & 56 & 60 & 70 \\
\hline & 6612 cold sandwiches & 96 & 555 & 109 & 135 & 80 & 100 & 110 & 95 & 95 & 125 \\
\hline & 6613 burgers & 917 & 1,053 & 908 & 950 & 1,000 & 790 & 700 & 1,088 & 1,092 & 900 \\
\hline & 6615 hot dogs,etc & 1,076 & 1,538 & 1,084 & 1,100 & 1,300 & 973 & 800 & 939 & 944 & 900 \\
\hline & 6616 chicken & & 42 & 45 & 75 & 150 & 38 & 50 & 90 & 90 & 100 \\
\hline & 6618 cookies, etc & 199 & 433 & 187 & 250 & 200 & 118 & 110 & 187 & 192 & 175 \\
\hline & 6619 pretzels & 1,028 & 848 & 762 & 750 & 750 & 500 & 500 & 457 & 464 & 500 \\
\hline & 6620 nachos & 850 & 615 & 379 & 400 & 300 & 215 & 300 & 270 & 272 & 300 \\
\hline & 6621 popcorn & 131 & 288 & 944 & 800 & 500 & 199 & 300 & 182 & 300 & 300 \\
\hline & 6622 chips & 415 & 364 & 285 & 200 & 300 & 408 & 400 & 502 & 515 & 500 \\
\hline & 6623 cold snacks & 321 & 328 & 194 & 100 & 100 & 128 & 150 & 86 & 87 & 100 \\
\hline & 6624 candy & 1,949 & 811 & 1,183 & 1,100 & 1,100 & 1,032 & 1,000 & 1,009 & 1,020 & 1,100 \\
\hline & 6626 ice cream & 985 & 591 & 131 & 300 & 250 & 207 & 250 & 415 & 415 & 400 \\
\hline & 6629 condiments & 195 & 204 & 194 & 200 & 200 & 140 & 200 & 98 & 98 & 200 \\
\hline & 6630 fountain drinks & 1,147 & 495 & 566 & 700 & 700 & 1,356 & 1,400 & & 1,400 & 1,400 \\
\hline & 6631 pop & 5,212 & 669 & 3,876 & 4,000 & 3,500 & 3,244 & 3,500 & 2,645 & 2,678 & 4,000 \\
\hline & 6632 hot drinks & 109 & 137 & 18 & 100 & 50 & - & 200 & 65 & 65 & 200 \\
\hline & 6633 juice boxes & 23 & 35 & 22 & 25 & 15 & 6 & 25 & 11 & 11 & 25 \\
\hline & & 15,363 & 9,519 & 11,157 & 11,335 & 10,615 & 9,538 & 10,095 & 8,213 & 9,814 & 11,325 \\
\hline \multicolumn{12}{|l|}{UTILITIES} \\
\hline \(30 \quad 330009\) & 6702 electricity & 1,713 & 1,415 & 1,035 & 1,000 & 1,000 & 1,434 & 1,400 & 811 & 1,200 & 1,200 \\
\hline & & 1,713 & 1,415 & 1,035 & 1,000 & 1,000 & 1,434 & 1,400 & 811 & 1,200 & 1,200 \\
\hline \multicolumn{12}{|l|}{MISCELLANEOUS} \\
\hline \multicolumn{2}{|l|}{\multirow[t]{2}{*}{\(\begin{array}{llll}30 & 33 & 0011\end{array}\)}} & 2,115 & 2,643 & 2,389 & 2,760 & 2,650 & 2,472 & 2,450 & 3,132 & 3,220 & 2,700 \\
\hline & & 2,115 & 2,643 & 2,389 & 2,760 & 2,650 & 2,472 & 2,450 & 3,132 & 3,220 & 2,700 \\
\hline & total expenses & 25,996 & 20,684 & 20,738 & 21,813 & 21,536 & 22,776 & 23,281 & 22,332 & 24,682 & 25,962 \\
\hline & TOTAL REVENUE & 24,754 & 29,927 & 28,514 & 28,957 & 28,434 & 28,124 & 28,172 & 35,625 & 35,905 & 34,652 \\
\hline & TOTAL EXPENSES & 25,996 & 20,684 & 20,738 & 21,813 & 21,536 & 22,776 & 23,281 & 22,332 & 24,682 & 25,962 \\
\hline & NET INCOME(LOSS) & \((1,242)\) & 9,243 & 7,776 & 7,144 & 6,898 & 5,348 & 4,891 & 13,293 & 11,223 & 8,690 \\
\hline
\end{tabular}

\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline CONCESSIONS-POOL & \[
\begin{gathered}
2010 \\
\text { Actual }
\end{gathered}
\] & \begin{tabular}{l}
2011 \\
Actual
\end{tabular} & \[
\begin{gathered}
2012 \\
\text { Actual }
\end{gathered}
\] & \[
\begin{gathered}
2013 \\
\text { Actual }
\end{gathered}
\] & \[
\begin{gathered}
2014 \\
\text { Actual }
\end{gathered}
\] & \[
\begin{gathered}
2015 \\
\text { Actual }
\end{gathered}
\] & 2016 Budget & 9/30/2016 & \[
\begin{gathered}
2016 \\
\text { Projected }
\end{gathered}
\] & \begin{tabular}{l}
\[
2017
\] \\
Requested Budget
\end{tabular} \\
\hline 6551 cleaning - concessions & - & 15 & 154 & 150 & 100 & 21 & 50 & 19 & 19 & 50 \\
\hline & 180 & 503 & 638 & 550 & 500 & 179 & 250 & 114 & 114 & 225 \\
\hline \multicolumn{11}{|l|}{COST OF GOODS SOLD} \\
\hline 303400086613 burgers & 93 & 89 & 55 & 50 & 50 & - & & & & \\
\hline 6614 pizza & 120 & 18 & - & & & - & & & & \\
\hline 6611 MUFFINS ETC & & & & & & 9 & 10 & 3 & 3 & 10 \\
\hline 6615 hot dogs, etc & 130 & 243 & 340 & 350 & 350 & 144 & 125 & 157 & 157 & 150 \\
\hline 6618 cookies, etc & 32 & 44 & 103 & 75 & 100 & 70 & 75 & 38 & 38 & 75 \\
\hline 6619 pretzels & 502 & 486 & 788 & 800 & 700 & 258 & 300 & 366 & 366 & 400 \\
\hline 6620 nachos & 110 & 459 & 592 & 600 & 500 & 237 & 300 & 271 & 271 & 300 \\
\hline 6621 popcorn & (17) & 57 & 178 & 150 & 150 & 77 & 100 & 44 & 44 & 75 \\
\hline 6622 chips & 34 & - & 63 & 125 & 125 & 78 & 75 & 81 & 81 & 75 \\
\hline 6623 cold snacks & 41 & 27 & 51 & 50 & 25 & 8 & 15 & 7 & 7 & 10 \\
\hline 6624 candy & 255 & 651 & 1,283 & 950 & 900 & 500 & 650 & 622 & 622 & 700 \\
\hline 6625 monkey bags & 8 & - & 16 & - & & - & & & & \\
\hline 6626 ice cream & 523 & 519 & 589 & 450 & 450 & 313 & 400 & 276 & 276 & 400 \\
\hline 6629 condiments & 15 & - & 27 & 50 & 50 & 4 & 50 & & & 50 \\
\hline 6630 fountain drinks & 476 & 225 & 793 & 800 & 500 & 86 & 200 & 300 & & 300 \\
\hline 6631 pop & - & 50 & 327 & 350 & 350 & 106 & 150 & 134 & 134 & 125 \\
\hline 6633 juice boxes & 23 & 11 & 40 & 15 & 25 & 4 & 20 & 1 & 1 & \\
\hline 6637 smoothies & - & 111 & 367 & 300 & 100 & - & & & & \\
\hline & 2,345 & 2,990 & 5,612 & 5,115 & 4,375 & 1,894 & 2,470 & 2,298 & 1,998 & 2,670 \\
\hline \multicolumn{11}{|l|}{MISCELLANEOUS} \\
\hline \(30 \quad 34 \quad 0011 \quad 6852\) sales tax & 1,002 & 1,112 & 1,064 & 1,165 & 1,100 & 560 & 600 & 730 & 730 & 600 \\
\hline & 1,002 & 1,112 & 1,064 & 1,165 & 1,100 & 560 & 600 & 730 & 730 & 600 \\
\hline total expenses & 8,320 & 9,025 & 12,016 & 11,711 & 10,581 & 5,718 & 6,835 & 6,553 & 6,253 & 7,131 \\
\hline TOTAL REVENUE & 11,618 & 12,725 & 12,042 & 12,147 & 11,497 & 6,434 & 7,179 & 8,267 & 8,267 & 8,021 \\
\hline TOTAL EXPENSES & 8,320 & 9,025 & 12,016 & 11,711 & 10,581 & 5,718 & 6,835 & 6,553 & 6,253 & 7,131 \\
\hline NET INCOME(LOSS) & 3,298 & 3,700 & 26 & 436 & 916 & 715 & 344 & 1,714 & 2,014 & 890 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multicolumn{2}{|l|}{CONCESSIONS-CATERING} & 2010 Actual & 2011 Actual & 2012 Actual & 2013 Actual & 2014 Actual & 2015 Actual & \[
\begin{gathered}
2016 \\
\text { Budget }
\end{gathered}
\] & 9/30/2016 & \[
\begin{gathered}
2016 \\
\text { Projected }
\end{gathered}
\] & \begin{tabular}{l}
2017 \\
Requested \\
Budget
\end{tabular} \\
\hline 30350000 & 3022 transfers from other funds & 9 & 59 & 63 & 60 & 56 & 53 & 75 & 82 & 107 & 115 \\
\hline & 3090 CASH OVER/SHORT & & & & & & 23 & & (2) & (2) & \\
\hline & 4359 SALES TAX COLLECTED & & & & & & 683 & & 552 & 800 & 750 \\
\hline & 4530 food & 8,237 & 11,187 & 11,762 & 11,000 & 10,000 & 4,880 & 6,000 & 6,184 & 7,600 & 7,500 \\
\hline & 4531 bar & 5,115 & 2,704 & 2,570 & 3,000 & 4,000 & 6,382 & 8,000 & 4,020 & 6,000 & 6,000 \\
\hline & 4532 room rental/bartendar & 3,529 & 3,510 & 4,956 & 4,000 & 5,500 & 8,805 & 9,000 & 4,320 & 5,000 & 8,000 \\
\hline & TOTAL REVENUE & 16,890 & 17,460 & 19,351 & 18,060 & 19,556 & 20,826 & 23,075 & 15,157 & 19,505 & 22,365 \\
\hline \multicolumn{12}{|l|}{WAGES} \\
\hline 30350001 & 6041 staff & 110 & 672 & 762 & 800 & 750 & 668 & 1,000 & 1,073 & 1,400 & 1,500 \\
\hline & & 110 & 672 & 762 & 800 & 750 & 668 & 1,000 & 1,073 & 1,400 & 1,500 \\
\hline \multicolumn{2}{|l|}{PAYROLL EXPENSES} & & & & & & & & & & \\
\hline 30350002 & 6101 social security expense & 7 & 42 & 47 & 50 & 47 & 41 & 62 & 67 & 87 & 93 \\
\hline & 6102 medicare expense & 2 & 10 & 11 & 12 & 11 & 10 & 15 & 16 & 20 & 22 \\
\hline & & 9 & 52 & 58 & 62 & 58 & 51 & 77 & 82 & 107 & 115 \\
\hline \multicolumn{2}{|l|}{MATERIALS \& SUPPLIES} & & & & & & & & & & \\
\hline \multirow[t]{3}{*}{\(30 \quad 350007\)} & 6500 misc & - & 390 & 469 & 400 & 500 & (13) & 500 & 10 & 50 & 50 \\
\hline & 6550 paper/plastic & - & - & - & & & 31 & & 51 & 50 & 50 \\
\hline & & - & 390 & 469 & 400 & 500 & 18 & 500 & 61 & 100 & 100 \\
\hline \multicolumn{2}{|l|}{COST OF GOODS SOLD} & & & & & & & & & & \\
\hline \multirow[t]{2}{*}{\begin{tabular}{l}
COST OF GOO \\
30350008
\end{tabular}} & 6640 catering costs & 4,579 & 4,409 & 5,351 & 5,000 & 3,500 & 3,500 & 4,600 & 3,636 & 6,000 & 6,000 \\
\hline & & 4,579 & 4,409 & 5,351 & 5,000 & 3,500 & 3,500 & 4,600 & 3,636 & 6,000 & 6,000 \\
\hline \multicolumn{2}{|l|}{} & & & & & & & & & & \\
\hline \multicolumn{2}{|l|}{\multirow[t]{2}{*}{MISCELLANEOUS
\(30 \quad 35 \quad 0011 \quad 6852\) sales tax}} & 1,144 & 1,344 & 1,263 & 1,375 & 1,375 & 1,058 & 1,300 & 878 & 1,150 & 1,125 \\
\hline & & 1,144 & 1,344 & 1,263 & 1,375 & 1,375 & 1,058 & 1,300 & 878 & 1,150 & 1,125 \\
\hline & total expenses & 5,842 & 6,867 & 7,903 & 7,637 & 6,183 & 5,295 & 7,477 & 5,730 & 8,757 & 8,840 \\
\hline & total revenue & 16,890 & 17,460 & 19,351 & 18,060 & 19,556 & 20,826 & 23,075 & 15,157 & 19,505 & 22,365 \\
\hline & TOTAL EXPENSES & 5,842 & 6,867 & 7,903 & 7,637 & 6,183 & 5,295 & 7,477 & 5,730 & 8,757 & 8,840 \\
\hline \multicolumn{2}{|r|}{\multirow[t]{5}{*}{NET INCOME(LOSS)}} & 11,048 & 10,593 & 11,448 & 10,423 & 13,373 & 15,531 & 15,598 & 9,427 & 10,748 & 13,525 \\
\hline & & & & & & & & 145,483 & 145,604 & 157,152 & 157,390 \\
\hline & & 121,813 & 139,895 & 145,388 & 140,672 & 143,687 & 145,729 & 136,237 & 129,846 & 144,781 & 141,510 \\
\hline & & 126,544 & 125,564 & 129,770 & 127,589 & 131,915 & 145,815 & 9,246 & 15,758 & 12,371 & 15,880 \\
\hline & & \((4,731)\) & 14,331 & 15,618 & 13,083 & 11,772 & (86) & & & & \\
\hline
\end{tabular}



CART RENTALS


\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline GOLF & & \[
\begin{gathered}
2010 \\
\text { Actual }
\end{gathered}
\] & \[
\begin{gathered}
2011 \\
\text { Actual }
\end{gathered}
\] & \[
\begin{gathered}
2012 \\
\text { Actual }
\end{gathered}
\] & \[
\begin{array}{r}
2013 \\
\text { Actual }
\end{array}
\] & \[
\begin{gathered}
2014 \\
\text { Actual }
\end{gathered}
\] & \[
\begin{array}{r}
2015 \\
\text { Actual }
\end{array}
\] & 2016 Budget & 9/30/2016 & \begin{tabular}{l}
2016 \\
Projected
\end{tabular} & \begin{tabular}{l}
\[
2017
\] \\
Requested Budget
\end{tabular} \\
\hline \multicolumn{12}{|l|}{COST OF GOODS SOLD} \\
\hline \multirow[t]{8}{*}{50400008} & 6600 golf balls & 10,660 & 11,844 & 16,659 & 13,130 & 9,000 & 11,502 & 9,000 & 10,362 & 10,362 & 10,500 \\
\hline & 6601 clothing & 9,043 & 10,210 & 20,149 & 7,357 & 7,500 & 7,551 & 7,500 & 6,192 & 6,192 & 4,000 \\
\hline & 6602 clubs & 22,133 & 18,533 & 21,429 & 9,764 & 8,000 & 10,942 & 8,000 & 9,550 & 9,550 & 8,500 \\
\hline & 6603 club repair supplies & 1,504 & 3,258 & 4,080 & 2,110 & 2,000 & 1,748 & 2,000 & 1,447 & 1,600 & 2,000 \\
\hline & 6604 golf bags & 2,348 & 2,616 & 5,306 & 1,212 & 1,100 & 2,323 & 1,100 & 1,391 & 1,391 & 1,400 \\
\hline & 6605 shoes & 2,333 & 2,857 & 8,263 & 1,828 & 1,700 & 1,914 & 1,700 & 2,958 & 2,958 & 2,000 \\
\hline & 6606 miscellaneous golf & 4,168 & 7,626 & 4,030 & 2,380 & 1,600 & 1,760 & 1,600 & 1,393 & 1,500 & 1,500 \\
\hline & & 52,189 & 56,944 & 79,916 & 37,781 & 30,900 & 37,739 & 30,900 & 33,293 & 33,553 & 29,900 \\
\hline \multicolumn{12}{|l|}{} \\
\hline \multirow[t]{6}{*}{\(50 \quad 400009\)} & 6700 phone & 1,096 & 1,106 & 1,147 & 956 & 1,100 & 934 & 1,100 & 784 & 1,100 & 1,100 \\
\hline & 6701 cell & 1,550 & 1,159 & 362 & 315 & 450 & 300 & 300 & 225 & 300 & 300 \\
\hline & 6702 electricity & 10,206 & 11,518 & 6,029 & 5,776 & 5,000 & 9,961 & 9,000 & 7,024 & 9,000 & 8,500 \\
\hline & 6703 gas & 901 & 973 & 376 & 414 & 500 & 337 & 550 & 245 & 500 & 550 \\
\hline & 6705 cable & 480 & 465 & 522 & 494 & 500 & 653 & 600 & 392 & 600 & 600 \\
\hline & & 14,233 & 15,221 & 8,436 & 7,954 & 7,550 & 12,186 & 11,550 & 8,671 & 11,500 & 11,050 \\
\hline \multicolumn{12}{|l|}{insurance} \\
\hline \multirow[t]{3}{*}{\(50 \quad 400010\)} & 6801 health ins premiums & 27,522 & 30,132 & 27,340 & 21,327 & 18,888 & 24,934 & 25,230 & 17,188 & 25,539 & 25,539 \\
\hline & 6805 wellness threshold reduction & & & & & 3,512 & & & & & \\
\hline & & 27,522 & 30,132 & 27,340 & 21,327 & 25,578 & 24,934 & 25,230 & 17,188 & 25,539 & 25,539 \\
\hline \multicolumn{12}{|l|}{miscellaneous} \\
\hline \(50 \quad 400011\) & 6852 sales tax & 4,836 & 4,535 & 5,999 & 3,642 & 3,700 & 3,644 & 3,261 & 2,873 & 3,586 & 3,881 \\
\hline \multicolumn{12}{|l|}{depreciations} \\
\hline \(50 \quad 400025\) & 8000 depreciation & & & & & & & & & & \\
\hline & total expenses & 305,281 & 313,722 & 325,743 & 242,665 & 245,640 & 268,328 & 232,152 & 197,032 & 248,227 & 248,112 \\
\hline
\end{tabular}

\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multicolumn{2}{|l|}{GOLF - MAINTENANCE} & \[
\begin{array}{r}
2010 \\
\text { Actual }
\end{array}
\] & \begin{tabular}{l}
2011 \\
Actual
\end{tabular} & \[
\begin{gathered}
2012 \\
\text { Actual }
\end{gathered}
\] & \[
\begin{gathered}
2013 \\
\text { Actual }
\end{gathered}
\] & \begin{tabular}{l}
2014 \\
Actual
\end{tabular} & \[
\begin{array}{r}
2015 \\
\text { Actual }
\end{array}
\] & \[
\begin{gathered}
2016 \\
\text { Budget }
\end{gathered}
\] & 9/30/2016 & \begin{tabular}{l}
\[
2016
\] \\
Projected
\end{tabular} & \begin{tabular}{l}
2017 \\
Requested Budget
\end{tabular} \\
\hline & 6512 tools & 966 & 512 & 58 & - & 50 & - & 50 & & & 50 \\
\hline & 6513 first aid & 74 & 19 & - & 14 & & 2 & & & & \\
\hline & 6514 safety & - & 70 & - & 22 & 100 & 241 & 100 & 20 & 20 & 100 \\
\hline & 6515 gas/oil & 9,686 & 14,775 & 14,805 & 13,257 & 15,000 & 8,543 & 10,000 & 5,625 & 7,000 & 8,500 \\
\hline & 6517 GOLF COURSE ACCESSORIES & 826 & 1,070 & 1,594 & 907 & 1,000 & 1,484 & 1,000 & 2,155 & 2,155 & 1,000 \\
\hline & & 58,929 & 60,694 & 52,868 & 46,716 & 53,700 & 39,584 & 44,650 & 38,878 & 43,595 & 43,150 \\
\hline \multicolumn{12}{|l|}{utilities} \\
\hline \(50 \quad 410009\) & 6700 phone & 2,134 & 2,342 & 2,169 & 2,454 & 2,500 & 1,090 & 1,200 & 549 & 840 & 840 \\
\hline & 6701 cell & 931 & 662 & 609 & 419 & 990 & 885 & 960 & 720 & 960 & 960 \\
\hline & 6702 electricity & 5,504 & 4,066 & 6,205 & 4,251 & 4,200 & 12,093 & 12,000 & 8,511 & 12,500 & 12,000 \\
\hline & 6703 gas & 4,469 & 4,122 & 3,532 & 5,129 & 4,200 & 4,145 & 6,000 & 2,870 & 5,000 & 5,000 \\
\hline & 6704 water/sewer & - & - & - & - & & - & & & & \\
\hline & & 13,038 & 11,192 & 12,515 & 12,253 & 11,890 & 18,213 & 20,160 & 12,650 & 19,300 & 18,800 \\
\hline \multicolumn{12}{|l|}{insurance} \\
\hline \multirow[t]{6}{*}{\(50 \quad 410010\)} & 6801 health ins premiums 6805 wellness threshold reduction & 52,746 & 57,759 & 44,563 & 38,377 & \[
\begin{array}{r}
34,308 \\
6,380 \\
\hline
\end{array}
\] & 46,815 & 46,815 & 31,675 & 47,083 & 47,083 \\
\hline & & 55,306 & 57,759 & 49,523 & 41,677 & 47,680 & 46,815 & 46,815 & 31,675 & 47,083 & 47,083 \\
\hline & total expenses & 362,871 & 365,349 & 293,437 & 269,370 & 286,674 & 280,302 & 296,916 & 225,069 & 290,674 & 292,797 \\
\hline & TOTAL GOLF REVENUE & 549,428 & 726,501 & 748,894 & 657,398 & 529,799 & 519,125 & 530,365 & 452,786 & 502,928 & 520,397 \\
\hline & TOTAL GOLF EXPENSES & 668,152 & 679,071 & 619,180 & 512,035 & 532,314 & 548,630 & 529,068 & 422,101 & 538,902 & 540,909 \\
\hline & NET INCOME(LOSS) & \((118,724)\) & 47,430 & 129,714 & 145,363 & \((2,515)\) & \((29,505)\) & 1,297 & 30,685 & \((35,974)\) & \((20,512)\) \\
\hline
\end{tabular}
\begin{tabular}{cccccc}
2010 & 2011 & 2012 & 2013 & 2014 & 2015 \\
Actual & Actual & Actual & Actual & Actual & Actua
\end{tabular}
2016
Budge
2016
Projected

Requeste Budget

REVENUE
MISC
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline 51 & 800000 & \[
\begin{aligned}
& 3022 \\
& 3029 \\
& 4530 \\
& 4531 \\
& 3090
\end{aligned}
\] & transfers from other funds transfers from rec fund to cover loss insurance proceeds coupons redeemed scholarships cash short/over & \(\begin{array}{r}4,869 \\ \\ \text { (22) } \\ \hline\end{array}\) & \(\begin{array}{r}20,871 \\ \text { (213) } \\ \hline\end{array}\) & \(\begin{array}{r}17,405 \\ \\ \text { (8) } \\ \hline\end{array}\) & \(\begin{array}{r}9,940 \\ (1,630) \\ 22 \\ \hline\end{array}\) & 2,819 & \[
\begin{array}{r}
35,017 \\
13,158 \\
(713) \\
(163) \\
34 \\
\hline
\end{array}
\] & \[
\begin{array}{r}
3,374 \\
23,416 \\
(700)
\end{array}
\] & \begin{tabular}{l}
3,163 \\
(698) \\
(1)
\end{tabular} & \begin{tabular}{l}
\[
3,164
\] \\
(698)
\end{tabular} & 3,596
\((700)\) \\
\hline & & & & 4,847 & 20,658 & 17,397 & 8,333 & 2,819 & 47,333 & 26,090 & 2,465 & 2,466 & 2,896 \\
\hline \multicolumn{4}{|l|}{\multirow[t]{2}{*}{\begin{tabular}{l}
DAILY FEES \\
RESIDENT
\end{tabular}}} & & & & & & & & & & \\
\hline & & & & 15,551 & 14,102 & 13,424 & 9,503 & 10,000 & 8,262 & 10,000 & 9,426 & 9,426 & 9,500 \\
\hline \multirow[t]{6}{*}{} & & 4401 & adult 18-64 & 8,067 & 7,319 & 8,600 & 5,830 & 6,000 & 5,226 & 5,880 & 4,615 & 4,615 & 4,500 \\
\hline & & 4402 & senior 65+ & 113 & 156 & 187 & 150 & 150 & 191 & 200 & 224 & 224 & 150 \\
\hline & & 4403 & late swim & 1,697 & 1,675 & 696 & 977 & 900 & 905 & 900 & 2,025 & 2,025 & 1,500 \\
\hline & & 4404 & lap swim & 303 & 374 & 403 & 304 & 300 & & & & & \\
\hline & & & & 25,731 & 23,626 & 23,310 & 16,763 & 17,350 & 14,583 & 16,980 & 16,289 & 16,290 & 15,650 \\
\hline & \multicolumn{3}{|l|}{NON-RESIDENT} & & & & & & & & & & \\
\hline \multirow[t]{6}{*}{51} & 800401 & 4400 & youth 4-17 & 264 & 314 & 287 & 240 & 200 & 198 & 200 & 217 & 217 & 200 \\
\hline & & 4401 & adult 18-64 & 234 & 341 & 244 & 302 & 250 & 156 & 200 & 341 & 341 & 300 \\
\hline & & 4402 & senior 65+ & 25 & 15 & - & 8 & 5 & 20 & 20 & 41 & 41 & 30 \\
\hline & & 4403 & late swim & 123 & 132 & 167 & 32 & 30 & 104 & 100 & 38 & 38 & 30 \\
\hline & & 4404 & lap swim & 31 & 10 & 17 & 3 & 5 & & & & & \\
\hline & & & & 677 & 812 & 715 & 585 & 490 & 477 & 520 & 636 & 637 & 560 \\
\hline \multicolumn{4}{|l|}{SEASON PASS} & & & & & & & & & & \\
\hline \multicolumn{4}{|c|}{RESIDENT} & & & & & & & & & & \\
\hline \multirow[t]{6}{*}{51} & 800405 & 4410 & individual & 4,089 & 2,929 & 3,136 & 2,172 & 2,000 & 2,001 & 2,000 & 2,356 & 2,356 & 2,300 \\
\hline & & 4411 & adult 18-64 & 812 & 819 & 735 & 597 & 600 & - & & & & \\
\hline & & 4412 & senior 65+ & 179 & 126 & 336 & 93 & 100 & 90 & 100 & 61 & 61 & 50 \\
\hline & & 4413 & family & 24,690 & 27,960 & 29,929 & 29,784 & 29,000 & 18,748 & 25,700 & 20,048 & 20,048 & 20,000 \\
\hline & & & & 29,770 & 31,834 & 34,136 & 32,646 & 31,700 & 20,838 & 27,800 & 22,465 & 22,465 & 22,350 \\
\hline & NON-RESI & DENT & & & & & & & & & & & \\
\hline \multirow[t]{5}{*}{51} & 800406 & 4410 & individual & 211 & 327 & 316 & - & 100 & 103 & 200 & & & 100 \\
\hline & & 4411 & adult 18-64 & - & - & 113 & 120 & 100 & - & & & & \\
\hline & & 4412 & senior 65+ & - & - & - & - & - & - & & & & \\
\hline & & 4413 & family & 3,734 & 2,096 & 1,646 & 1,811 & 1,700 & & & 160 & 160 & 150 \\
\hline & & & & 3,945 & 2,423 & 2,075 & 1,931 & 1,900 & 103 & 200 & 160 & 160 & 250 \\
\hline \multicolumn{4}{|l|}{HALF SEASON} & & & & & & & & & & \\
\hline & RESIDENT & & & & & & & & & & & & \\
\hline \multirow[t]{6}{*}{51} & 800407 & 4410 & youth 4-17 & 145 & 145 & - & - & - & - & & & & \\
\hline & & 4411 & adult 18-64 & 136 & 68 & - & - & - & - & & & & \\
\hline & & 4412 & senior 65+ & (26) & - & - & - & - & - & & & & \\
\hline & & 4413 & family & 828 & 1,407 & 170 & 112 & - & 48 & & 18 & & \\
\hline & & & & 1,083 & 1,620 & 170 & 112 & - & 48 & - & 18 & - & - \\
\hline & NON-RESI & IDENT & & & & & & & & & & & \\
\hline \multirow[t]{2}{*}{51} & 800408 & 4410 & youth 4-17 & - & - & - & - & - & - & & & & \\
\hline & & 4411 & adult 18-64 & - & - & - & - & - & - & & & & \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multirow[t]{3}{*}{POOL} & & & \[
\begin{gathered}
2010 \\
\text { Actual }
\end{gathered}
\] & \begin{tabular}{l}
2011 \\
Actual
\end{tabular} & \[
\begin{gathered}
2012 \\
\text { Actual }
\end{gathered}
\] & \[
\begin{gathered}
2013 \\
\text { Actual }
\end{gathered}
\] & \[
\begin{gathered}
2014 \\
\text { Actual }
\end{gathered}
\] & \[
\begin{gathered}
2015 \\
\text { Actual }
\end{gathered}
\] & 2016 Budget & 9/30/2016 & \[
\begin{gathered}
2016 \\
\text { Projected }
\end{gathered}
\] & \begin{tabular}{l}
2017 \\
Requested Budget
\end{tabular} \\
\hline & 4412 & senior 65+ & - & - & - & - & - & - & & & & \\
\hline & 4413 & family & 364 & 245 & - & 1,005 & - & - & & & & \\
\hline & & & 364 & 245 & - & 1,005 & - & - & & & & \\
\hline \multicolumn{3}{|l|}{MISCELLANEOUS} & & & & & & & & & & \\
\hline \multirow[t]{8}{*}{51800409} & 4420 & floating theatre & - & - & - & - & - & - & & & & \\
\hline & 442 & middle school pool party & 754 & 742 & 926 & 1,014 & 900 & 93 & 150 & 648 & 648 & 600 \\
\hline & 4422 & pool rental & 780 & 975 & 1,277 & 1,486 & 1,000 & 2,000 & 2,000 & 1,575 & 1,575 & 1,500 \\
\hline & 4423 & locker rental & 52 & 41 & 84 & 31 & 30 & 35 & 30 & 25 & 25 & 20 \\
\hline & 4424 & replacement ids & 30 & 40 & 25 & 10 & 10 & 5 & 5 & 25 & 25 & 5 \\
\hline & 4425 & misc & - & 52 & - & - & - & & & & & \\
\hline & 4427 & oscar & & & 2,025 & 1,950 & 2,000 & 2,535 & 2,200 & & 2,700 & 2,500 \\
\hline & & & 1,616 & 1,850 & 4,337 & 4,491 & 3,940 & 4,668 & 4,385 & 2,273 & 4,973 & 4,625 \\
\hline \multicolumn{3}{|l|}{TOTAL REVENUE} & 68,033 & 83,068 & 82,140 & 65,865 & 58,199 & 88,050 & 75,975 & 44,306 & 46,991 & 46,331 \\
\hline \multicolumn{3}{|l|}{\begin{tabular}{l}
EXPENSES \\
WAGES
\end{tabular}} & & & & & & & & & & \\
\hline \multirow[t]{5}{*}{51800001} & 6030 & pool manager & 8,774 & - & - & - & - & - & 10,000 & 5,321 & 5,321 & 10,000 \\
\hline & 6031 & pool asst. manager & 4,006 & 6,431 & 7,646 & 7,139 & 6,800 & 6,645 & 5,200 & 4,289 & 4,289 & 5,000 \\
\hline & 6032 & front desk & 9,279 & 5,579 & 6,710 & 5,353 & 5,100 & 4,351 & 5,000 & 5,002 & 5,002 & 5,000 \\
\hline & 6033 & life guards & 38,289 & 34,072 & 31,596 & 28,311 & 26,000 & 25,087 & 25,000 & 26,741 & 26,741 & 27,000 \\
\hline & & & 60,348 & 46,082 & 45,952 & 40,804 & 37,900 & 36,083 & 45,200 & 41,354 & 41,353 & 47,000 \\
\hline \multicolumn{3}{|l|}{PAYROLL WAGES} & & & & & & & & & & \\
\hline \multirow[t]{2}{*}{51800002} & 6101 & ss expense & 3,741 & 2,857 & 2,849 & 2,529 & 2,350 & 2,237 & 2,802 & 2,564 & 2,564 & 2,914 \\
\hline & 6102 & medicare expense & 875 & 668 & 666 & 591 & 550 & 523 & 655 & 599 & 600 & 682 \\
\hline & & & 4,616 & 3,525 & 3,515 & 3,121 & 2,900 & 2,760 & 3,457 & 3,163 & 3,164 & 3,596 \\
\hline \multicolumn{3}{|l|}{ADMINISTRATIVE EXPENSES} & & & & & & & & & & \\
\hline \multirow[t]{7}{*}{51800004} & 6200 & office supplies & 211 & 182 & 88 & 44 & 100 & - & & 135 & 135 & 100 \\
\hline & 6207 & education \& training & 395 & 440 & 680 & 100 & - & 445 & & 420 & 420 & 500 \\
\hline & 6209 & advertising radio & & & & & & 1,500 & marketing & & & \\
\hline & 6215 & uniforms & 799 & 566 & 631 & 616 & 600 & 636 & 700 & 415 & 415 & 500 \\
\hline & 6218 & refunds & 557 & 797 & 1,174 & 648 & - & 275 & & 562 & 562 & 500 \\
\hline & 6216 & program supplies/expenses & 64 & 30 & 220 & 329 & 700 & - & 500 & 87 & 87 & 100 \\
\hline & & & 2,026 & 2,015 & 2,793 & 1,737 & 1,400 & 2,856 & 1,200 & 1,619 & 1,619 & 1,700 \\
\hline 51800005 & 6310 & CREDIT CARD EXP & 214 & 41 & 543 & 666 & 600 & 601 & 600 & 16 & 600 & 600 \\
\hline \multicolumn{3}{|l|}{MATERIALS \& SUPPLIES} & & & & & & & & & & \\
\hline \multirow[t]{5}{*}{51800007} & 6500 & miscellaneous & 565 & 830 & 572 & 746 & 600 & 966 & 800 & 1,005 & 1,005 & 600 \\
\hline & 6510 & janitorial & 188 & 758 & 167 & 97 & 200 & 421 & 400 & 14 & 14 & 100 \\
\hline & 6513 & first aid & - & 112 & 363 & 565 & 250 & 795 & 750 & 681 & 681 & 700 \\
\hline & 6518 & id supplies & 253 & 235 & 24 & 28 & 100 & & & & & \\
\hline & & & 1,006 & 1,935 & 1,126 & 1,437 & 1,150 & 2,182 & 1,950 & 1,699 & 1,700 & 1,400 \\
\hline \multicolumn{3}{|l|}{UTILITIES} & & & & & & & & & & \\
\hline \multirow[t]{3}{*}{51800009} & 6700 & telephone & 453 & 453 & 450 & 500 & 480 & 549 & 576 & 349 & 550 & 550 \\
\hline & 670 & cell phone & 93 & - & - & - & - & - & & & & \\
\hline & & & 546 & 453 & 450 & 500 & 480 & 549 & 576 & 349 & 550 & 550 \\
\hline
\end{tabular}

\footnotetext{
depreciations
}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline POOL & & \[
\begin{gathered}
2010 \\
\text { Actual }
\end{gathered}
\] & \begin{tabular}{l}
\[
2011
\] \\
Actual
\end{tabular} & \[
\begin{array}{r}
2012 \\
\text { Actual }
\end{array}
\] & \[
2013
\]
Actual & \[
\begin{array}{r}
2014 \\
\text { Actual }
\end{array}
\] & \[
\begin{array}{r}
2015 \\
\text { Actual }
\end{array}
\] & \[
\begin{gathered}
2016 \\
\text { Budget }
\end{gathered}
\] & 9/30/2016 & 2016 Projected & \begin{tabular}{l}
2017 \\
Requested Budget
\end{tabular} \\
\hline 51800025 & 8000 depreciation & & & & & & 14,883 & & & & \\
\hline & total expenses & 68,756 & 54,051 & 54,379 & 48,265 & 44,430 & 59,914 & 52,983 & 48,201 & 48,986 & 54,846 \\
\hline & TOTAL REVENUE & 68,033 & 83,068 & 82,140 & 65,865 & 58,199 & 88,050 & 75,975 & 44,306 & 46,991 & 46,331 \\
\hline & TOTAL EXPENSES & 68,756 & 54,051 & 54,379 & 48,265 & 44,430 & 59,914 & 52,983 & 48,201 & 48,986 & 54,846 \\
\hline & NET INCOME(LOSS) & (723) & 29,017 & 27,761 & 17,600 & 13,769 & 28,136 & 22,992 & \((3,895)\) & \((1,995)\) & \((8,515)\) \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline POOL - MAINT & & \[
\begin{gathered}
2010 \\
\text { Actual }
\end{gathered}
\] & \[
\begin{gathered}
2011 \\
\text { Actual }
\end{gathered}
\] & \begin{tabular}{l}
2012 \\
Actual
\end{tabular} & \[
\begin{gathered}
2013 \\
\text { Actual }
\end{gathered}
\] & \[
\begin{gathered}
2014 \\
\text { Actual }
\end{gathered}
\] & \[
\begin{array}{r}
2015 \\
\text { Actual }
\end{array}
\] & \[
\begin{gathered}
2016 \\
\text { Budget }
\end{gathered}
\] & 9/30/2016 & \begin{tabular}{l}
2016 \\
Projected
\end{tabular} & Requested Budget \\
\hline \multicolumn{12}{|l|}{EXPENSES} \\
\hline \multicolumn{12}{|l|}{ADMINISTRATIVE EXPENSES} \\
\hline 51810004 & 6210 licenses/inspections/registrations & - & - & - & & 400 & - & 400 & & & 400 \\
\hline \multicolumn{12}{|l|}{CONTRACTED SERVICES} \\
\hline 51810005 & 6300 building maintenance services & - & 446 & 2,100 & 600 & 600 & 2,590 & 800 & 5,152 & 5,152 & 1,000 \\
\hline & 6302 refuse removal & 497 & 509 & 292 & 500 & 300 & 301 & 350 & 191 & 191 & 250 \\
\hline & & 497 & 955 & 2,392 & 1,100 & 900 & 2,891 & 1,150 & 5,342 & 5,343 & 1,250 \\
\hline \multicolumn{12}{|l|}{MAINTENANCE} \\
\hline 51810006 & 6401 buildings & 3,023 & 1,423 & 1,695 & 1,200 & 1,200 & 1,765 & 1,200 & 812 & 1,000 & 1,200 \\
\hline & 6406 bridges/roads & 651 & 55 & - & 200 & 150 & - & & & & \\
\hline & 6410 pool repair \& improvements & 3,391 & 3,031 & 2,418 & 4,000 & 2,000 & 19,574 & 2,150 & 1,450 & 1,700 & 2,100 \\
\hline & & 7,065 & 4,509 & 4,113 & 5,400 & 3,350 & 21,339 & 3,350 & 2,262 & 2,700 & 3,300 \\
\hline \multicolumn{12}{|l|}{MATERIALS \& SUPPLIES} \\
\hline \multirow[t]{3}{*}{\(\begin{array}{lll}51 & 81 & 0007\end{array}\)} & 6500 misc & 1,514 & 2,481 & 402 & 1,000 & 850 & 664 & 800 & 336 & 336 & 700 \\
\hline & 6550 pool chemicals & 2,965 & 4,178 & 5,718 & 5,000 & 5,000 & 3,453 & 5,000 & 3,780 & 4,500 & 5,000 \\
\hline & & 4,479 & 6,659 & 6,120 & 6,000 & 5,850 & 4,116 & 5,800 & 4,116 & 4,836 & 5,700 \\
\hline \multicolumn{12}{|l|}{UTILITIES} \\
\hline \multirow[t]{8}{*}{\(51 \quad 810009\)} & 6702 electricity & 10,401 & 7,936 & 7,410 & 6,500 & 6,100 & 7,032 & 7,500 & 5,803 & 7,400 & 7,300 \\
\hline & 6703 gas & 8,794 & 9,542 & 5,478 & 6,800 & 6,800 & 5,546 & 6,000 & 5,424 & 6,200 & 6,000 \\
\hline & 6704 water/sewer & 3,981 & 2,762 & 2,741 & 2,800 & 2,000 & 4,261 & 3,000 & 2,694 & 4,200 & 4,200 \\
\hline & & 23,176 & 20,240 & 15,629 & 16,100 & 14,900 & 16,840 & 16,500 & 13,921 & 17,800 & 17,500 \\
\hline & total expenses & 35,217 & 32,363 & 28,254 & 28,600 & 25,400 & 45,186 & 27,200 & 25,641 & 30,679 & 28,150 \\
\hline & TOTAL REVENUE & - & - & - & - & - & - & - & - & - & - \\
\hline & TOTAL EXPENSES & 35,217 & 32,363 & 28,254 & 28,600 & 25,400 & 45,186 & 27,200 & 25,641 & 30,679 & 28,150 \\
\hline & NET INCOME(LOSS) & \((35,217)\) & \((32,363)\) & \((28,254)\) & \((28,600)\) & \((25,400)\) & \((45,186)\) & \((27,200)\) & \((25,641)\) & \((30,679)\) & \((28,150)\) \\
\hline
\end{tabular}


PROFESSIONAL SERVICES
518200036129 american red cross fees
ADMINISTRATIVE EXPENSES
\(\begin{array}{lll}51 & 820004 \quad 6216 \text { program supplies/expenses }\end{array}\) 6218 refunds
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|}
\hline - & 143 & 16 & 81 & 100 & 20 & & 80 & 80 & 100 \\
\hline 109 & 60 & 382 & 368 & - & 98 & & 255 & 255 & \\
\hline 109 & 203 & 398 & 449 & 100 & 118 & & 335 & 335 & 100 \\
\hline 12,803 & 6,258 & 7,607 & 8,662 & 8,201 & 7,656 & 7,859 & 6,694 & 6,694 & 6,882 \\
\hline 12,552 & 10,062 & 11,929 & 15,142 & 14,235 & 10,516 & 12,067 & 12,594 & 12,594 & 13,262 \\
\hline 12,803 & 6,258 & 7,607 & 8,662 & 8,201 & 7,656 & 7,859 & 6,694 & 6,694 & 6,882 \\
\hline (251) & 3,804 & 4,322 & 6,480 & 6,034 & 2,859 & 4,208 & 5,900 & 5,900 & 6,380 \\
\hline
\end{tabular}
\begin{tabular}{llrrrrrrrrr} 
\\
& & & & & & & & \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline DEBT SERVICE & \[
\begin{gathered}
2010 \\
\text { Actual }
\end{gathered}
\] & \[
\begin{gathered}
2011 \\
\text { Actual }
\end{gathered}
\] & \[
\begin{gathered}
2012 \\
\text { Actual }
\end{gathered}
\] & \[
2013
\]
Actual & \begin{tabular}{l}
2014 \\
Actual
\end{tabular} & \begin{tabular}{l}
\[
2015
\] \\
Actual
\end{tabular} & \begin{tabular}{l}
2016 \\
Budget
\end{tabular} & 9/30/2016 & \[
\begin{gathered}
2016 \\
\text { Projected }
\end{gathered}
\] & \begin{tabular}{l}
2017 \\
Requested Budget
\end{tabular} \\
\hline Revenues & & & & & & & & & & \\
\hline \(\begin{array}{lllll}60 & 10 & 0000 & 3001 & \text { real estate taxes current } \\ & & & \\ 3007 & \text { interest }\end{array}\) & 526,913 & 543,262 & 549,799 & 565,000 & 577,000 & \[
\begin{array}{r}
586,513 \\
41.65 \\
\hline
\end{array}
\] & 590,000 & \[
\begin{array}{r}
574,801 \\
2
\end{array}
\] & 590,000 & 594,000 \\
\hline & 526,913 & 543,262 & 549,799 & 565,000 & 577,000 & 586,555 & 590,000 & 574,803 & 590,000 & 594,000 \\
\hline debt service expenses & & & & & & & & & & \\
\hline \(\begin{array}{llll}60 & 10 & 0015 \quad 6900 & \text { interest } \\ 6901 & \text { principle }\end{array}\) & \[
\begin{array}{r}
85,255 \\
438,405
\end{array}
\] & \[
\begin{array}{r}
54,913 \\
482,890
\end{array}
\] & \[
\begin{array}{r}
51,376 \\
494,490
\end{array}
\] & \[
\begin{array}{r}
44,703 \\
517,540
\end{array}
\] & \[
\begin{array}{r}
43,680 \\
528,120
\end{array}
\] & \[
\begin{array}{r}
40,710 \\
539,665
\end{array}
\] & \[
\begin{array}{r}
38,490 \\
546,530
\end{array}
\] & 16,869 & \[
\begin{array}{r}
38,490 \\
546,530
\end{array}
\] & \[
\begin{array}{r}
40,813 \\
550,630
\end{array}
\] \\
\hline & 523,660 & 537,803 & 545,866 & 562,243 & 571,800 & 580,375 & 585,020 & 16,869 & 585,020 & 591,443 \\
\hline total revenue & 526,913 & 543,262 & 549,799 & 565,000 & 577,000 & 586,555 & 590,000 & 574,803 & 590,000 & 594,000 \\
\hline TOTAL EXPENSES & 523,660 & 537,803 & 545,866 & 562,243 & 571,800 & 580,375 & 585,020 & 16,869 & 585,020 & 591,443 \\
\hline NET INCOME(LOSS) & 3,253 & 5,459 & 3,933 & 2,757 & 5,200 & 6,180 & 4,980 & 557,934 & 4,980 & 2,558 \\
\hline
\end{tabular}

\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multirow[t]{4}{*}{CAPITAL} & & \begin{tabular}{l}
\[
2010
\] \\
Actual
\end{tabular} & \[
\begin{gathered}
2011 \\
\text { Actual }
\end{gathered}
\] & \[
\begin{gathered}
2012 \\
\text { Actual }
\end{gathered}
\] & \[
\begin{gathered}
2013 \\
\text { Actual }
\end{gathered}
\] & \begin{tabular}{l}
2014 \\
Actual
\end{tabular} & \[
2015
\]
Actual & \[
\begin{gathered}
2016 \\
\text { Budget }
\end{gathered}
\] & 9/30/2016 & \begin{tabular}{l}
2016 \\
Projected
\end{tabular} & \begin{tabular}{l}
2017 \\
Requested Budget
\end{tabular} \\
\hline & total revenue & 556,213 & 458,849 & 458,731 & 462,000 & 472,680 & 2,161,558 & 577,900 & 38,350 & 578,437 & 490,000 \\
\hline & TOTAL EXPENSES & 1,013,543 & 392,771 & 411,091 & 594,765 & 662,200 & 2,187,683 & 608,303 & 309,904 & 590,727 & 641,775 \\
\hline & NET INCOME(LOSS) & \((457,330)\) & 66,078 & 47,640 & \((132,765)\) & \((189,520)\) & \((26,124)\) & \((30,403)\) & \((271,555)\) & \((12,290)\) & \((151,775)\) \\
\hline
\end{tabular}

\title{
2014
}

\section*{ \\ 2015}
201

Revenues
\(71 \quad 10 \quad 0000 \quad 3030\) Bonds proceeds
3010 donations
3011 grant income
3028 miscellaneous
3022 OPERATING TRANSFER IN
corporate fund 1,050,000
recreation fund 150,000
special recreation fund 75,000
donations fund 190,782
3007 interest

\section*{EXPENSES}

PROFESSIONAL SERVICES
\(71 \quad 10 \quad 0003 \quad 6125\) misc consultants
6131 preconstruction/campus
6132 general conditions/campus
6133 construction prof fees

\section*{ADMINISTRATIVE EXPENSE}

711000046203 printing \& publication
6210 licenses, etc
6214 public relations

CONTRACTED SERVICES
\(71 \quad 10 \quad 0005 \quad 6312\) SITE PREPARATION
UTILITIES
711000096703 GAS
DEBT SERVICE EXPENSES
\(71 \quad 1000156900\) interest-carls farm
6901 principle - carls farm
6902 agent fees
6903 bond issue costs

TOTAL EXPENSES

TOTAL REVENUE
TOTAL EXPENSES NET INCOME(LOSS)

1,465,782
\(\qquad\) 1,465,782

500,000
500,000


-
48
173

43,150

946
\begin{tabular}{|c|c|c|c|}
\hline \[
\begin{array}{r}
6,268 \\
450,000
\end{array}
\] & \[
\begin{array}{r}
6,268 \\
450,000
\end{array}
\] & & \\
\hline 456,268 & 456,268 & - & - \\
\hline 956,268 & 563,005 & - & - \\
\hline 1,465,782 & 634,787 & - & - \\
\hline 956,268 & 563,005 & - & - \\
\hline 509,514 & 71,782 & - & - \\
\hline
\end{tabular}

Sycamore Park District
Summarized Revenue \& Expense Report
2016 Approved Budget vs. Projected Year End
With 2017 Proposed Budget

\section*{Corporate Fund (10)}
\begin{tabular}{|c|c|c|c|c|c|}
\hline Department & & 2016 Approved Budget & \begin{tabular}{l}
\[
2016
\] \\
Projections
\end{tabular} & Diff & 2017 Proposed Budget \\
\hline \multicolumn{6}{|l|}{Revenues} \\
\hline Administration & & 1,269,555.00 & 1,277,859.75 & 8,304.75 & 1,261,799.75 \\
\hline Marketing & & 37,300.00 & 5,573.00 & \((31,727.00)\) & - \\
\hline Parks & & 14,810.00 & 11,606.00 & \((3,204.00)\) & 14,346.00 \\
\hline & Total Revenues & 1,321,665.00 & 1,295,038.75 & \((26,626.25)\) & 1,276,145.75 \\
\hline \multicolumn{6}{|l|}{Expenses} \\
\hline Administration & & 1,428,694.00 & 845,585.19 & (583,108.81) & 453,423.44 \\
\hline Marketing & & 90,050.00 & 40,938.00 & \((49,112.00)\) & 45,340.00 \\
\hline Parks & & 258,709.00 & 239,731.34 & \((18,977.66)\) & 250,540.12 \\
\hline & Total Expenses & 1,777,453.00 & 1,126,254.52 & \((651,198.48)\) & 749,303.57 \\
\hline Total Fund Revenues & & 1,321,665.00 & 1,295,038.75 & \((26,626.25)\) & 1,276,145.75 \\
\hline Total Fund Expenses & & 1,777,453.00 & 1,126,254.52 & \((651,198.48)\) & 749,303.57 \\
\hline Surplus (Deficit) & & \((455,788.00)\) & 168,784.23 & 624,572.23 & 526,842.18 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|}
\hline & 2016 Approved & \(\underline{2016}\) & & 2017 Proposed \\
\hline Department & Budget & Projections & Diff & Budget \\
\hline \multicolumn{5}{|l|}{Revenues} \\
\hline Administration & 856,359.00 & 863,541.15 & 7,182.15 & 894,577.17 \\
\hline Sports Complex & 35,300.00 & 38,094.00 & 2,794.00 & 44,995.00 \\
\hline Sports Complex Maintenenance & 38,532.00 & 39,532.89 & 1,000.89 & 37,006.11 \\
\hline Midwest Museum of Natural Hist & 2,528.00 & 2,488.00 & (40.00) & 2,476.00 \\
\hline Programs-Youth & 19,381.00 & 17,223.82 & (2,157.18) & 16,566.99 \\
\hline Programs-Teens & 1,194.00 & 700.00 & (494.00) & 1,319.95 \\
\hline Programs-Adult & 4,005.00 & 5,989.77 & 1,984.77 & 5,335.58 \\
\hline Programs-Family & 13,717.00 & 5,383.75 & \((8,333.25)\) & - \\
\hline Programs-Leagues & 5,034.00 & 4,915.24 & (118.76) & 5,180.54 \\
\hline Programs-Youth Athletics & 22,800.00 & 27,776.00 & 4,976.00 & 24,425.00 \\
\hline Programs-Fitness & 7,743.00 & 9,652.81 & 1,909.81 & 9,137.63 \\
\hline Programs-Dance & 3,925.00 & 3,568.24 & (356.76) & 1,408.31 \\
\hline Programs-Special Events & 3,471.00 & 3,929.89 & 458.89 & 3,472.95 \\
\hline Programs-Concerts & 8,800.00 & 5,770.00 & (3,030.00) & 6,000.00 \\
\hline Programs-Trips & - & - & - & - \\
\hline Brochure & 8,850.00 & 8,550.00 & (300.00) & 8,850.00 \\
\hline Weight Room & - & - & - & - \\
\hline Community Center & - & - & - & - \\
\hline Total Revenues & 1,032,654.00 & 1,037,715.57 & 5,061.57 & 1,060,751.20 \\
\hline \multicolumn{5}{|l|}{Expenses} \\
\hline Administration & 500,887.00 & 290,178.14 & (210,708.86) & 346,982.17 \\
\hline Sports Complex & & 1,250.00 & 1,250.00 & 1,250.00 \\
\hline Sports Complex Maintenenance & 393,543.00 & 379,831.89 & \((13,711.11)\) & 374,497.11 \\
\hline Midwest Museum of Natural Hist & 9,500.00 & 7,500.00 & (2,000.00) & 9,000.00 \\
\hline Programs-Youth & 12,662.00 & 11,737.82 & (924.18) & 11,346.99 \\
\hline Programs-Teens & 727.00 & 560.00 & (167.00) & 1,049.95 \\
\hline Programs-Adult & 1,104.00 & 3,774.77 & 2,670.77 & 3,329.58 \\
\hline Programs-Family & 19,934.00 & 10,088.57 & \((9,845.43)\) & - \\
\hline Programs-Leagues & 3,400.00 & 3,729.24 & 329.24 & 2,890.54 \\
\hline Programs-Youth Athletics & 16,025.00 & 18,136.00 & 2,111.00 & 16,695.00 \\
\hline Programs-Fitness & 3,814.00 & 5,626.31 & 1,812.31 & 3,981.63 \\
\hline Programs-Dance & 2,694.00 & 3,226.24 & 532.24 & 968.31 \\
\hline Programs-Special Events & 22,010.00 & 9,257.89 & \((12,752.11)\) & 17,127.95 \\
\hline Programs-Concerts & 8,768.00 & 7,903.00 & (865.00) & 8,000.00 \\
\hline Programs-Trips & - \({ }^{-}\) & -000 & - \({ }^{-}\) & - \({ }^{-}\) \\
\hline Brochure & 21,100.00 & 20,000.00 & \((1,100.00)\) & 21,500.00 \\
\hline Weight Room & - & - & - & - \\
\hline Community Center & - & - & - & - \\
\hline Total Expenses & 1,016,421.00 & 773,099.88 & (243,321.12) & 818,619.20 \\
\hline Total Fund Revenues & 1,032,654.00 & 1,037,715.57 & 5,061.57 & 1,060,751.20 \\
\hline Total Fund Expenses & 1,016,421.00 & 773,099.88 & (243,321.12) & 818,619.20 \\
\hline Surplus (Deficit) & 16,233.00 & 264,615.69 & 248,382.69 & 242,132.00 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|}
\hline Department & & \(\frac{2016 \text { Approved }}{\text { Budget }}\) & \[
\underline{\frac{2016}{\text { Projections }}}
\] & Diff & \(\frac{2017 \text { Proposed }}{\text { Budget }}\) \\
\hline \multicolumn{6}{|l|}{Revenues} \\
\hline \multirow[t]{2}{*}{Administration} & & 166,000.00 & 90,300.00 & (75,700.00) & 100,000.00 \\
\hline & Total Revenues & 166,000.00 & 90,300.00 & (75,700.00) & 100,000.00 \\
\hline \multicolumn{6}{|l|}{Expenses} \\
\hline \multirow[t]{2}{*}{Administration} & & 356,782.00 & 200,503.00 & \((156,279.00)\) & 100,000.00 \\
\hline & Total Expenses & 356,782.00 & 200,503.00 & \((156,279.00)\) & 100,000.00 \\
\hline Total Fund Revenues & & 166,000.00 & 90,300.00 & (75,700.00) & 100,000.00 \\
\hline Total Fund Expenses & & 356,782.00 & 200,503.00 & (156,279.00) & 100,000.00 \\
\hline Surplus (Deficit) & & (190,782.00) & (110,203.00) & 80,579.00 & - \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|}
\hline \multicolumn{6}{|l|}{Special Recreation (22)} \\
\hline & & 2016 Approved & 2016 & & 2017 Proposed \\
\hline Department & & Budget & Projections & Diff & Budget \\
\hline \multicolumn{6}{|l|}{Revenues} \\
\hline \multirow[t]{2}{*}{Administration} & & 153,000.00 & 153,000.00 & - & 165,000.00 \\
\hline & Total Revenues & 153,000.00 & 153,000.00 & - & 165,000.00 \\
\hline \multicolumn{6}{|l|}{Expenses} \\
\hline \multirow[t]{2}{*}{Administration} & & 216,123.00 & 101,989.00 & \((114,134.00)\) & 262,850.00 \\
\hline & Total Expenses & 216,123.00 & 101,989.00 & \((114,134.00)\) & 262,850.00 \\
\hline Total Fund Revenues & & 153,000.00 & 153,000.00 & - & 165,000.00 \\
\hline Total Fund Expenses & & 216,123.00 & 101,989.00 & \((114,134.00)\) & 262,850.00 \\
\hline Surplus (Deficit) & & \((63,123.00)\) & 51,011.00 & 114,134.00 & (97,850.00) \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|}
\hline Department & & \(\frac{2016 \text { Approved }}{\text { Budget }}\) & \[
\xrightarrow{\underline{2016}}
\] & Diff & \(\frac{2017 \text { Proposed }}{\text { Budget }}\) \\
\hline \multicolumn{6}{|l|}{Revenues} \\
\hline \multirow[t]{2}{*}{Administration} & & 77,000.00 & 78,000.00 & 1,000.00 & 70,000.00 \\
\hline & Total Revenues & 77,000.00 & 78,000.00 & 1,000.00 & 70,000.00 \\
\hline \multicolumn{6}{|l|}{Expenses} \\
\hline Administration & & 71,567.00 & 71,567.00 & - & 68,670.00 \\
\hline & Total Expenses & 71,567.00 & 71,567.00 & - & 68,670.00 \\
\hline Total Fund Revenues & & 77,000.00 & 78,000.00 & 1,000.00 & 70,000.00 \\
\hline Total Fund Expenses & & 71,567.00 & 71,567.00 & - & 68,670.00 \\
\hline Surplus (Deficit) & & 5,433.00 & 6,433.00 & 1,000.00 & 1,330.00 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|}
\hline \multicolumn{6}{|l|}{Audit (24)} \\
\hline & & 2016 Approved & 2016 & & 2017 Proposed \\
\hline Department & & Budget & Projections & Diff & Budget \\
\hline \multicolumn{6}{|l|}{Revenues} \\
\hline \multirow[t]{2}{*}{Administration} & & 14,000.00 & 14,000.00 & - & 14,500.00 \\
\hline & Total Revenues & 14,000.00 & 14,000.00 & - & 14,500.00 \\
\hline \multicolumn{6}{|l|}{Expenses} \\
\hline \multirow[t]{2}{*}{Administration} & & 13,900.00 & 13,900.00 & - & 14,200.00 \\
\hline & Total Expenses & 13,900.00 & 13,900.00 & - & 14,200.00 \\
\hline Total Fund Revenues & & 14,000.00 & 14,000.00 & - & 14,500.00 \\
\hline Total Fund Expenses & & 13,900.00 & 13,900.00 & - & 14,200.00 \\
\hline Surplus (Deficit) & & 100.00 & 100.00 & - & 300.00 \\
\hline
\end{tabular}

\section*{Paving \& Lighting (25)}
\begin{tabular}{|c|c|c|c|c|c|}
\hline \multicolumn{2}{|l|}{} & 2016 Approved & 2016 & & 2017 Proposed \\
\hline Department & & Budget & Projections & Diff & Budget \\
\hline \multicolumn{6}{|l|}{Revenues} \\
\hline \multirow[t]{2}{*}{Administration} & & 100.00 & 76.00 & (24.00) & 100.00 \\
\hline & Total Revenues & 100.00 & 76.00 & (24.00) & 100.00 \\
\hline \multicolumn{6}{|l|}{Expenses} \\
\hline \multirow[t]{2}{*}{Administration} & & - & - & - & - \\
\hline & Total Expenses & - & - & - & - \\
\hline Total Fund Revenues & & 100.00 & 76.00 & (24.00) & 100.00 \\
\hline Total Fund Expenses & & - & - & - & - \\
\hline Surplus (Deficit) & & 100.00 & 76.00 & (24.00) & 100.00 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|}
\hline \multicolumn{6}{|l|}{Park Police (26)} \\
\hline & & 2016 Approved & 2016 & & 2017 Proposed \\
\hline Department & & Budget & Projections & Diff & Budget \\
\hline \multicolumn{6}{|l|}{Revenues} \\
\hline \multirow[t]{2}{*}{Administration} & & 100.00 & 76.00 & (24.00) & 1,000.00 \\
\hline & Total Revenues & 100.00 & 76.00 & (24.00) & 1,000.00 \\
\hline \multicolumn{6}{|l|}{Expenses} \\
\hline \multirow[t]{2}{*}{Administration} & & 5,500.00 & 5,045.00 & (455.00) & 1,000.00 \\
\hline & Total Expenses & 5,500.00 & 5,045.00 & (455.00) & 1,000.00 \\
\hline Total Fund Revenues & & 100.00 & 76.00 & (24.00) & 1,000.00 \\
\hline Total Fund Expenses & & 5,500.00 & 5,045.00 & (455.00) & 1,000.00 \\
\hline Surplus (Deficit) & & \((5,400.00)\) & (4,969.00) & 431.00 & - \\
\hline
\end{tabular}

\section*{IMRF (27)}


\section*{Social Security (28)}

\begin{tabular}{|c|c|c|c|c|}
\hline Department & \(\frac{2016 \text { Approved }}{\text { Budget }}\) & \[
\frac{2016}{\text { Projections }}
\] & Diff & \[
\frac{2017 \text { Proposed }}{\text { Budget }}
\] \\
\hline \multicolumn{5}{|l|}{Revenues} \\
\hline Clubhouse Concessions & 72,371.00 & 80,323.15 & 7,952.15 & 78,065.30 \\
\hline Beverage Cart & 14,686.00 & 13,152.00 & \((1,534.00)\) & 14,286.60 \\
\hline Sports Complex Concessions & 28,172.00 & 35,905.00 & 7,733.00 & 34,652.30 \\
\hline Pool Concessions & 7,179.00 & 8,266.68 & 1,087.68 & 8,020.68 \\
\hline Catering & 23,075.00 & 19,505.00 & \((3,570.00)\) & 22,364.75 \\
\hline Total Revenues & 145,483.00 & 157,151.83 & 11,668.83 & 157,389.63 \\
\hline \multicolumn{5}{|l|}{Expenses} \\
\hline Clubhouse Concessions & 88,505.00 & 96,288.15 & 7,783.15 & 89,715.30 \\
\hline Beverage Cart & 10,139.00 & 8,801.00 & \((1,338.00)\) & 9,861.60 \\
\hline Sports Complex Concessions & 23,281.00 & 24,682.00 & 1,401.00 & 25,962.30 \\
\hline Pool Concessions & 6,835.00 & 6,253.04 & (581.96) & 7,130.68 \\
\hline Catering & 7,477.00 & 8,757.10 & 1,280.10 & 8,839.75 \\
\hline Total Expenses & 136,237.00 & 144,781.29 & 8,544.29 & 141,509.63 \\
\hline Total Fund Revenues & 145,483.00 & 157,151.83 & 11,668.83 & 157,389.63 \\
\hline Total Fund Expenses & 136,237.00 & 144,781.29 & 8,544.29 & 141,509.63 \\
\hline Surplus (Deficit) & 9,246.00 & 12,370.54 & 3,124.54 & 15,880.00 \\
\hline
\end{tabular}

\section*{Developer Contributions (32)}
\begin{tabular}{|c|c|c|c|c|c|}
\hline Department & & \[
\frac{2016 \text { Approved }}{\text { Budget }}
\] & \[
\frac{2016}{\text { Proiections }}
\] & Diff & \[
\frac{2017 \text { Proposed }}{\text { Budget }}
\] \\
\hline \multicolumn{6}{|l|}{Revenues} \\
\hline \multirow[t]{2}{*}{Administration} & & 45,000.00 & 22,915.00 & \((22,085.00)\) & 40,000.00 \\
\hline & Total Revenues & 45,000.00 & 22,915.00 & \((22,085.00)\) & 40,000.00 \\
\hline \multicolumn{6}{|l|}{Expenses} \\
\hline \multirow[t]{2}{*}{Administration} & & 55,000.00 & - & - & - \\
\hline & Total Expenses & 55,000.00 & - & - & - \\
\hline Total Fund Revenues & & 45,000.00 & 22,915.00 & \((22,085.00)\) & 40,000.00 \\
\hline Total Fund Expenses & & 55,000.00 & - & - & - \\
\hline Surplus (Deficit) & & \((10,000.00)\) & 22,915.00 & (22,085.00) & 40,000.00 \\
\hline
\end{tabular}


Swimming Pool (51)
\begin{tabular}{|c|c|c|c|c|c|}
\hline \multicolumn{2}{|l|}{} & 2016 Approved & 2016 & & 2017 Proposed \\
\hline Department & & Budget & Projections & Diff & Budget \\
\hline \multicolumn{6}{|l|}{Revenues} \\
\hline Pool & & 75,975.00 & 46,990.50 & \((28,984.50)\) & 46,330.50 \\
\hline \multirow[t]{2}{*}{Swim Lessons} & & 12,067.00 & 12,593.89 & 526.89 & 13,261.95 \\
\hline & Total Revenues & 88,042.00 & 59,584.39 & \((28,457.61)\) & 59,592.45 \\
\hline \multicolumn{6}{|l|}{Expenses} \\
\hline Pool & & 52,983.00 & 48,985.50 & \((3,997.50)\) & 54,845.50 \\
\hline Pool Maintenance & & 27,200.00 & 30,679.00 & 3,479.00 & 28,150.00 \\
\hline \multirow[t]{2}{*}{Swim Lessons} & & 7,859.00 & 6,693.89 & \((1,165.11)\) & 6,881.95 \\
\hline & Total Expenses & 88,042.00 & 86,358.39 & \((1,683.61)\) & 89,877.45 \\
\hline Total Fund Revenues & & 88,042.00 & 59,584.39 & \((28,457.61)\) & 59,592.45 \\
\hline Total Fund Expenses & & 88,042.00 & 86,358.39 & \((1,683.61)\) & 89,877.45 \\
\hline Surplus (Deficit) & & - & (26,774.00) & \((26,774.00)\) & \((30,285.00)\) \\
\hline
\end{tabular}

\section*{Debt Service (60)}
\begin{tabular}{|c|c|c|c|c|c|}
\hline Department & & \(\frac{2016 \text { Approved }}{\text { Budget }}\) & \[
\frac{2016}{\text { Projections }}
\] & Diff & \(\frac{2017 \text { Proposed }}{\text { Budget }}\) \\
\hline \multicolumn{6}{|l|}{Revenues} \\
\hline \multirow[t]{2}{*}{Administration} & & 590,000.00 & 590,000.00 & - & 594,000.00 \\
\hline & Total Revenues & 590,000.00 & 590,000.00 & - & 594,000.00 \\
\hline \multicolumn{6}{|l|}{Expenses} \\
\hline Administration & & 585,020.00 & 585,020.00 & - & 591,442.50 \\
\hline & Total Expenses & 585,020.00 & 585,020.00 & - & 591,442.50 \\
\hline Total Fund Revenues & & 590,000.00 & 590,000.00 & - & 594,000.00 \\
\hline Total Fund Expenses & & 585,020.00 & 585,020.00 & - & 591,442.50 \\
\hline Surplus (Deficit) & & 4,980.00 & 4,980.00 & - & 2,557.50 \\
\hline
\end{tabular}

\section*{Capital Projects (70)}

Department
Revenues
Administration
Expenses
Administration

Total Fund Revenues
Total Fund Expenses
Surplus (Deficit)
\(\frac{2016 \text { Approved }}{\text { Budget }}\) Budget
\begin{tabular}{|c|c|c|c|c|}
\hline & 577,900.00 & 578,437.00 & 537.00 & 490,000.00 \\
\hline \multirow[t]{2}{*}{Total Revenues} & 577,900.00 & 578,437.00 & 537.00 & 490,000.00 \\
\hline & 608,303.00 & 590,727.00 & (17,576.00) & 641,775.00 \\
\hline \multirow[t]{6}{*}{Total Expenses} & 608,303.00 & 590,727.00 & \((17,576.00)\) & 641,775.00 \\
\hline & 577,900.00 & 578,437.00 & 537.00 & 490,000.00 \\
\hline & 608,303.00 & 590,727.00 & (17,576.00) & 641,775.00 \\
\hline & \((30,403.00)\) & \((12,290.00)\) & 18,113.00 & (151,775.00) \\
\hline & & 590,867.53 & 1/0/1900 & 578,577.53 \\
\hline & - & 578,577.53 & 1/0/1900 & 426,802.53 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|}
\hline Department & & \[
\frac{2016 \text { Approved }}{\underline{\text { Budget }}}
\] & \[
\underline{\underline{2016}}
\] & Diff & \[
\frac{2017 \text { Proposed }}{\underline{\text { Budget }}}
\] \\
\hline \multicolumn{6}{|l|}{Revenues} \\
\hline \multirow[t]{2}{*}{Administration} & & 1,465,782.00 & - & \#\#\#\#\#\#\#\#\#\# & - \\
\hline & Total Revenues & 1,465,782.00 & - & \#\#\#\#\#\#\#\#\#\# & - \\
\hline \multicolumn{6}{|l|}{Expenses} \\
\hline \multirow[t]{2}{*}{Administration} & & 956,268.00 & - & \((956,268.00)\) & - \\
\hline & Total Expenses & 956,268.00 & - & \((956,268.00)\) & - \\
\hline Total Fund Revenues & & 1,465,782.00 & - & \#\#\#\#\#\#\#\#\#\# & - \\
\hline Total Fund Expenses & & 956,268.00 & & \((956,268.00)\) & - \\
\hline \multirow[t]{3}{*}{Surplus (Deficit)} & & 509,514.00 & - & (509,514.00) & - \\
\hline & & & & 1/0/1900 & - \\
\hline & & - & - & 1/0/1900 & - \\
\hline Total Fund Revenues & & 6,374,091.00 & 4,746,222.16 & \((162,086.84)\) & 4,718,876.53 \\
\hline Total Fund Expenses & & 6,582,684.00 & 4,399,646.71 & \#\#\#\#\#\#\#\#\#\# & 4,195,656.85 \\
\hline Surplus (Deficit) & & \((208,593.00)\) & 346,575.46 & 1,009,682.46 & 523,219.68 \\
\hline
\end{tabular}

\section*{SYCAMORE PARK DISTRICT}

\author{
Board of Commissioners
}

Date of Board Meeting: November 22, 2016

\section*{STAFF RECOMMENDATION}

\section*{AGENDA ITEM: ACCEPT BID FOR ANNUAL GENERAL OBLIGATION BOND: Recommend Approval}

BACKGROUND INFORMATION: Each year the District issues General Obligation Bonds for the purpose of funding capital expenses related to the upkeep of the District's parks and to support its 5 year capital plan. Additionally, proceeds are used for the installment payment for the 2015 Alternate Revenue Bonds.

The sale will be Monday, November 21, at 10:15 am. Last year's low bid was \(1.1 \%\) and was awarded to Resource Bank. David Phillips, Senior VP of Speer Financial is scheduled to attend our Tuesday board meeting to present the bids and will recommend awarding to the low bidder.

FISCAL IMPACT: The District will receive approximately \(\$ 485,000\) for the purposes previously stated.

STAFF RECOMMENDATION: Recommend Approval
PREPARED BY: Jacqueline Hienbuecher, Superintendent of Finance
EXECUTIVE DIRECTOR REVIEW/APPROVAL:


\section*{BOARD ACTION:}

\title{
SYCAMORE PARK DISTRICT
}

\section*{Board of Commissioners}

Date of Board Meeting: November 22, 2016

\section*{STAFF RECOMMENDATION}

\section*{AGENDA ITEM: ADOPTION OF ORDINANCE 08-2016 FOR ANNUAL} G.O. BONDS: Recommend Approval

BACKGROUND INFORMATION: The ordinance is the legal document that the District must pass to authorize any issuance of bonds or notes. The board must have its secretary properly certify and file a copy of the ordinance with the county clerk. This then allows the District to levy under the Bond Fund and collect the taxes for repayment of the bond.

Attached is a DRAFT of the ordinance. The details will be completed after the sale and a final ordinance will be provided for signatures.

FISCAL IMPACT: Allows the District to levy taxes in the bond fund for repayment in 2017.

STAFF RECOMMENDATION: Recommend Approval
PREPARED BY: Jacqueline Hienbuecher, Superintendent of Finance
EXECUTIVE DIRECTOR REVIEW/APPROVAL:


BOARD ACTION:

Minutes of a regular public meeting of the Board of Park Commissioners of the Sycamore Park District, DeKalb County, Illinois, held at the Maintenance Building in the Sports Complex, 435 Airport Road, Sycamore, Illinois, in said Park District, at 6:00 o'clock P.M., on the 22nd day of November, 2016.

The President called the meeting to order and directed the Secretary to call the roll.
Upon the roll being called, Ted Strack, the President, and the following Park Commissioners were physically present at said location: \(\qquad\)

The following Park Commissioners were allowed by a majority of the members of the Board of Park Commissioners in accordance with and to the extent allowed by rules adopted by the Board of Park Commissioners to attend the meeting by video or audio conference: \(\qquad\)

No Park Commissioner was not permitted to attend the meeting by video or audio conference.

The following Park Commissioners were absent and did not participate in the meeting in any manner or to any extent whatsoever: \(\qquad\)

The President announced that a proposal had been received from \(\qquad\)
\(\qquad\) , Illinois, for the purchase of \$ \(\qquad\) non-referendum general obligation limited tax park bonds (the "Series 2016 Bonds"), to be issued by the District pursuant to Section 6-4 of the Park District Code for the payment of land for parks, for the building, maintaining, improving and protecting of the same and the existing land and facilities of the District, to provide the revenue source for outstanding obligations of the District and for the payment of the expenses incident thereto, and that the Board of Park Commissioners would consider the adoption of an ordinance
providing for the issue of said bonds and the levy of a direct annual tax to pay the principal and interest thereon. The President also summarized the pertinent terms of said proposal and said bonds, including the length of maturity, rates of interest, purchase price and tax levy for said bonds. Whereupon Park Commissioner \(\qquad\) presented and the Secretary read by title an ordinance as follows, a copy of which was provided to each Park Commissioner prior to said meeting and to everyone in attendance at said meeting who requested a copy:

\section*{Ordinance No. 08-2016}

An Ordinance providing for the issue of \(\$\) General Obligation Limited Tax Park Bonds, Series 2016, of the Sycamore Park District, DeKalb County, Illinois, for the payment of land for parks, for the building, maintaining, improving and protecting of the same and the existing land and facilities of said Park District, to provide the revenue source for the payment of certain outstanding bonds of said Park District and for the payment of the expenses incident thereto, providing for the levy of a direct annual tax to pay the principal and interest on said bonds, and authorizing the sale of said bonds to \(\qquad\) .

Whereas the Sycamore Park District, DeKalb County, Illinois (the "District"), is a duly organized and existing Park District created under the provisions of the laws of the State of Illinois, and is now operating under the provisions of the Park District Code of the State of Illinois, and all laws amendatory thereof and supplementary thereto (the "Park Code"); and

Whereas the needs of the District require the expenditure of not less than the sum of \$ \(\qquad\) for the payment of land condemned or purchased for parks, for the building, maintaining, improving, and protecting of the same and the existing land and facilities of the District, and for the payment of the expenses incident thereto (the "Project"), all in accordance with the preliminary plans and estimate of cost heretofore approved by the Board of Park Commissioners of the District (the "Board") and now on file in the office of the Secretary of the Board; and

Whereas the Board finds that it does not have sufficient funds on hand for the purpose aforesaid, and that the cost thereof will be not less than \(\$\) \(\qquad\) , and that it is necessary and for the best interests of the District that it borrow the sum of \(\$\) \(\qquad\) and issue bonds of the District to evidence the borrowing; and

Whereas the District has issued and now has outstanding and unpaid its General Obligation Refunding Park Bonds (Alternate Revenue Source), Series 2015A (the "Prior Bonds"); and

Whereas it is necessary and desirable to provide the revenue source for the payment of the principal and interest due on the Prior Bonds on December 15, 2016 and the interest due on June 15, 2017 (the "Refunding"); and

Whereas the Prior Bonds are presently outstanding and unpaid and are binding and subsisting legal obligations of the District; and

Whereas the Board hereby finds that it does not have sufficient funds on hand for the Refunding, and that the cost thereof, including legal, financial and other expenses, will not be less than \(\$ 174,325\), and that it is necessary and for the best interests of the District that it borrow the sum of \(\$ 174,325\) and issue bonds of the District to evidence the borrowing; and

Whereas, pursuant to and in accordance with the provisions of the Bond Issue Notification Act of the State of Illinois, as amended, the President of the Board, on the 5th day of October, 2015, executed an Order calling a public hearing (the "Hearing") for the 27th day of October, 2015, concerning the intent of the Board to sell bonds in the amount of not to exceed \(\$ 1,500,000\) for the Project; and

Whereas, notice of the Hearing was given (i) by publication at least once not less than seven (7) nor more than thirty (30) days before the date of the Hearing in the Daily Chronicle, the same being a newspaper of general circulation in the District, and (ii) by posting at least 96 hours before the Hearing a copy of said notice at the principal office of the Board, which notice was continuously available for public review during the entire 96 -hour period preceding the Hearing; and

Whereas, the Hearing was held on the 27th day of October, 2015, and at the Hearing, the Board explained the reasons for the proposed bond issue and permitted persons desiring to be heard an opportunity to present written or oral testimony within reasonable time limits; and

Whereas, the Hearing was finally adjourned on the 27th day of October, 2015; and

Whereas, prior to the date hereof, the District issued limited tax park bonds on December 8, 2015, in the amount of \(\$ 481,530\) pursuant to the Hearing for park purposes such as the Project; and

Whereas, it is in the best interests of the District to issue bonds in the amount of \$ \(\qquad\) for the Project and bonds in the amount of \(\$ 174,325\) for the Refunding, together as one issue of bonds in the aggregate amount of \(\$\) \(\qquad\) ; and

Whereas, the Board does hereby find and determine that it is authorized at this time to issue bonds in the amount of \(\$\) \(\qquad\) for the Project and for the Refunding; and

Whereas, the Board does hereby find and determine that (a) said bonds shall be issued as limited bonds under the provisions of the Local Government Debt Reform Act of the State of Illinois, as amended (the "Debt Reform Act"), and (b) upon the issuance of the \(\$\) \(\qquad\) General Obligation Limited Tax Park Bonds, Series 2016, now proposed to be issued, the aggregate outstanding unpaid bonded indebtedness of the District, including said bonds, will not exceed \(.575 \%\) of the total assessed valuation of all taxable property in the District as last equalized and determined, and pursuant to the provisions of the Debt Reform Act and Section 6-4 of the Act, it is not necessary to submit the proposition of issuing said bonds to the voters of the District for approval:

Now, Therefore, Be It Ordained by the Board of Park Commissioners of the Sycamore Park District, DeKalb County, Illinois, as follows:

Section 1. Incorporation of Preambles. The Board hereby finds that all of the recitals contained in the preambles to this Ordinance are full, true and correct and does incorporate them into this Ordinance by this reference.

Section 2. Authorization. It is hereby found and determined that the District has been authorized by law to borrow the sum of \(\$\) \(\qquad\) upon the credit of the District and as evidence
of such indebtedness to issue bonds of the District in said amount, the proceeds of said bonds to be used for the purpose of paying the costs of the Project and the Refunding, and it is necessary and for the best interests of the District that there be issued at this time \(\$\) \(\qquad\) of the bonds so authorized.

Section 3. Bond Details. There be borrowed on the credit of and for and on behalf of the District the sum of \$ \(\qquad\) for the purposes aforesaid; and that bonds of the District (the "Bonds") shall be issued in said amount and shall be designated "General Obligation Limited Tax Park Bonds, Series 2016." The Bonds shall be dated December __ 2016, and shall also bear the date of authentication, shall be in fully registered form, shall be in denominations of \(\$ 5.00\) or authorized integral multiples thereof, and shall be numbered 1 and upward. The Bonds shall become due and payable (without option of prior redemption) on November 1, 2017, and shall bear interest at the rate of \(\qquad\) \% per annum.

The Bonds shall bear interest from their date or from the most recent interest payment date to which interest has been paid or duly provided for, until the principal amount of the Bonds is paid, such interest (computed upon the basis of a 360-day year of twelve 30-day months) being payable on November 1, 2017. Interest on each Bond shall be paid by check or draft of \(\qquad\) ,
\(\qquad\) , Illinois (the "Bond Registrar"), payable upon presentation in lawful money of the United States of America, to the person in whose name such Bond is registered at the close of business on October 15, 2017. The principal of the Bonds shall be payable in lawful money of the United States of America at the principal office of the Bond Registrar.

The Bonds shall be signed by the President and Secretary of the Board, and shall be countersigned by the Treasurer of the Board, and the seal of the District shall be affixed thereto or printed thereon, and in case any officer whose signature shall appear on any Bond shall cease to be such officer before the delivery of such Bond, such signature shall nevertheless be valid and
sufficient for all purposes, the same as if such officer had remained in office until delivery. If the Secretary or the Treasurer of the Board is unable to perform the duties of his or her respective office, then their duties under this Ordinance shall be performed by the Assistant Secretary or the Assistant Treasurer of the Board, respectively.

All Bonds shall have thereon a certificate of authentication substantially in the form hereinafter set forth duly executed by the Bond Registrar, as authenticating agent of the District, and showing the date of authentication. No Bond shall be valid or obligatory for any purpose or be entitled to any security or benefit under this Ordinance unless and until such certificate of authentication shall have been duly executed by the Bond Registrar by manual signature, and such certificate of authentication upon any such Bond shall be conclusive evidence that such Bond has been authenticated and delivered under this Ordinance. The certificate of authentication on any Bond shall be deemed to have been executed by the Bond Registrar if signed by an authorized officer of the Bond Registrar, but it shall not be necessary that the same officer sign the certificate of authentication on all of the Bonds issued hereunder.

Section 4. Registration of Bonds; Persons Treated as Owners. The District shall cause books for the registration and for the transfer of the Bonds as provided in this Ordinance to be kept at the principal office of the Bond Registrar, which is hereby constituted and appointed the registrar of the District. The District is authorized to prepare, and the Bond Registrar shall keep custody of, multiple Bond blanks executed by the District for use in the transfer and exchange of Bonds.

Upon surrender for transfer of any Bond at the principal office of the Bond Registrar, duly endorsed by, or accompanied by a written instrument or instruments of transfer in form satisfactory to the Bond Registrar and duly executed by, the registered owner or his or her attorney duly authorized in writing, the District shall execute and the Bond Registrar shall authenticate, date and deliver in the name of the transferee or transferees a new fully registered Bond or Bonds of the same maturity of authorized denominations, for a like aggregate principal amount. Any fully
registered Bond or Bonds may be exchanged at said office of the Bond Registrar for a like aggregate principal amount of Bond or Bonds of the same maturity of other authorized denominations. The execution by the District of any fully registered Bond shall constitute full and due authorization of such Bond and the Bond Registrar shall thereby be authorized to authenticate, date and deliver such Bond, provided, however, the principal amount of outstanding Bonds authenticated by the Bond Registrar shall not exceed the authorized principal amount of Bonds less previous retirements.

The Bond Registrar shall not be required to transfer or exchange any Bond during the period beginning at the close of business on October 15, 2017, and ending at the opening of business on November 1, 2017.

The person in whose name any Bond shall be registered shall be deemed and regarded as the absolute owner thereof for all purposes, and payment of the principal of or interest on any Bond shall be made only to or upon the order of the registered owner thereof or his or her legal representative. All such payments shall be valid and effectual to satisfy and discharge the liability upon such Bond to the extent of the sum or sums so paid.

No service charge shall be made for any transfer or exchange of Bonds, but the District or the Bond Registrar may require payment of a sum sufficient to cover any tax or other governmental charge that may be imposed in connection with any transfer or exchange of Bonds.

Section 5. Form of Bond. The Bonds shall be in substantially the following form; provided, however, that if the text of the Bond is to be printed in its entirety on the front side of the Bond, then paragraph [2] and the legend "See Reverse Side for Additional Provisions," shall be omitted and paragraphs [6] through [9] shall be inserted immediately after paragraph [1]:
(Form of Bond - Front Side)

Registered
No. 1
United States of America

\section*{State Of Illinois}

\section*{County of Dekalb}

\section*{Sycamore Park District}

\title{
General Obligation Limited Tax Park Bond, Series 2016
}

\author{
See Reverse Side for Additional Provisions
}
\begin{tabular}{lll} 
Interest & Maturity & Dated \\
Rate: & D & Date: November 1, 2017
\end{tabular}

Registered Owner:
Principal Amount:
[1] Know All Men by These Presents, that the Sycamore Park District, DeKalb County, Illinois (the "District"), hereby acknowledges itself to owe and for value received promises to pay to the Registered Owner identified above, or registered assigns as hereinafter provided, on the Maturity Date identified above, the Principal Amount identified above and to pay interest (computed on the basis of a 360-day year of twelve 30-day months) on such Principal Amount from the Dated Date identified above at the Interest Rate per annum set forth above on November 1, 2017. Principal of this Bond is payable in lawful money of the United States of America upon presentation and surrender hereof at the principal office of \(\qquad\) ,
\(\qquad\) , Illinois as bond registrar and paying agent (the "Bond Registrar"). Payment of interest shall be made to the Registered Owner hereof as shown on the registration books of the District maintained by the Bond Registrar at the close of business on October 15, 2017, and shall be paid by check or draft of the Bond Registrar, payable upon presentation in lawful money of the

United States of America, mailed to the address of such Registered Owner as it appears on such registration books or at such other address furnished in writing by such Registered Owner to the Bond Registrar.
[2] Reference is hereby made to the further provisions of this Bond set forth on the reverse hereof, and such further provisions shall for all purposes have the same effect as if set forth at this place.
[3] It is hereby certified and recited that all conditions, acts and things required by law to exist or to be done precedent to and in the issuance of this Bond did exist, have happened, been done and performed in regular and due form and time as required by law; that the indebtedness of the District, including the issue of bonds of which this is one, does not exceed any limitation imposed by law; and that provision has been made for the collection of a direct annual tax to pay the interest hereon as it falls due and also to pay and discharge the principal hereof at maturity. Although this Bond constitutes a general obligation of the District and no limit exists on the rate of said direct annual tax, the amount of said tax is limited by the provisions of the Property Tax Extension Limitation Law of the State of Illinois, as amended (the "Law"). The Law provides that the annual amount of the taxes to be extended to pay the issue of Bonds of which this Bond is one and all other limited bonds (as defined in the Local Government Debt Reform Act of the State of Illinois, as amended) heretofore and hereafter issued by the District shall not exceed the debt service extension base (as defined in the Law) of the District (the "Base") as more fully described in the proceedings of the District providing for the issue of this Bond. Payments on the Bonds from the Base will be made on a parity with the payments on the outstanding limited bonds heretofore issued by the District. The District is authorized to issue from time to time additional limited bonds payable from the Base, as permitted by law, and to determine the lien priority of payments to be made from the Base to pay the District's limited bonds.
[4] This Bond shall not be valid or become obligatory for any purpose until the certificate of authentication hereon shall have been signed by the Bond Registrar.
[5] In Witness Whereof, the Sycamore Park District, DeKalb County, Illinois, by its Board of Park Commissioners, has caused this Bond to be signed by the President and Secretary of said Board of Park Commissioners, and to be countersigned by the Treasurer thereof, and has caused the seal of the District to be affixed hereto or printed hereon, all as of the Dated Date identified above.

SPECIMEN
President, Board of Park Commissioners
[SEAL]

SPECIMEN
Secretary, Board of Park Commissioners
Countersigned:

SPECIMEN
Treasurer, Board of Park Commissioners
Date of Authentication: \(\qquad\) , 20

Certificate
OF
AUTHENTICATION
This Bond is one of the Bonds described in the within mentioned ordinance and is one of the General Obligation Limited Tax Park Bonds, Series 2016, of the Sycamore Park District, DeKalb County, Illinois.
\(\qquad\)
,
as Bond Registrar
By \(\qquad\)
Authorized Official

\section*{(Form of Bond - Reverse Side)}

\section*{Sycamore Park District}

\section*{DeKalb County, ILLINOIS}

\section*{General Obligation Limited Tax Park Bond, Series 2016}
[6] This Bond is issued by the District (i) for the payment of land condemned or purchased for parks, for the building, maintaining, improving, and protecting of the same and the existing land and facilities of the District, and for the payment of the expenses incident thereto and (ii) to provide the revenue source for the payment of certain principal and interest to become due on the presently outstanding and unpaid General Obligation Refunding Park Bonds (Alternate Revenue Source), Series 2015A, of the District. This Bond is issued pursuant to and in all respects in full compliance with the provisions of the Park District Code of the State of Illinois, the Park District Refunding Bond Act of the State of Illinois, the Local Government Debt Reform Act of the State of Illinois, and all laws amendatory thereof and supplementary thereto, and is authorized by the Board of Park Commissioners of the District by an ordinance duly and properly adopted for that purpose, in all respects as provided by law.
[7] This Bond is transferable by the Registered Owner hereof in person or by his or her attorney duly authorized in writing at the principal office of the Bond Registrar in \(\qquad\) , Illinois, but only in the manner, subject to the limitations and upon payment of the charges provided in the authorizing ordinance, and upon surrender and cancellation of this Bond. Upon such transfer a new Bond or Bonds of authorized denominations of the same maturity and for the same aggregate principal amount will be issued to the transferee in exchange therefor.
[8] The Bonds are issued in fully registered form in the denomination of \(\$ 5.00\) each or authorized integral multiples thereof. This Bond may be exchanged at the principal office of the Bond Registrar for a like aggregate principal amount of Bonds of the same maturity of other
authorized denominations upon the terms set forth in the authorizing ordinance. The Bond Registrar shall not be required to transfer or exchange any Bond during the period beginning at the close of business on October 15, 2017 and ending at the opening of business on November 1, 2017.
[9] The District and the Bond Registrar may deem and treat the Registered Owner hereof as the absolute owner hereof for the purpose of receiving payment of or on account of principal hereof and interest due hereon and for all other purposes; and neither the District nor the Bond Registrar shall be affected by any notice to the contrary.

\section*{(Form of Assignment)}

For Value Received, the undersigned sells, assigns, and transfers unto
(Name and Address of Assignee)
the within Bond and does hereby irrevocably constitute and appoint \(\qquad\)
as attorney to transfer the said Bond on the books kept for registration thereof with full power of substitution in the premises.

Dated: \(\qquad\)

Signature guaranteed: \(\qquad\)
Notice: The signature to this assignment must correspond with the name of the registered owner as it appears upon the face of the within Bond in every particular, without alteration or enlargement or any change whatever.

Section 6. Sale of Bonds. The Bonds hereby authorized shall be executed as in this Ordinance provided as soon after the passage hereof as may be, and thereupon be deposited with the Treasurer of the Board, and be by said Treasurer delivered to \(\qquad\) , \(\qquad\) , Illinois the purchaser thereof (the "Purchaser"), upon receipt of the purchase price therefor, the same being par; the contract for the sale of the Bonds heretofore entered into (the "Purchase

Contract") is in all respects ratified, approved and confirmed, it being hereby found and determined that the Bonds have been sold at such price and bear interest at such rates that neither the true interest cost (yield) nor the net interest rate received upon such sale exceed the maximum rate otherwise authorized by Illinois law and that the Purchase Contract is in the best interests of the District and that no person holding any office of the District, either by election or appointment, is in any manner financially interested directly in his or her own name or indirectly in the name of any other person, association, trust or corporation, in the Purchase Contract other than President Strack who has properly disclosed his interests in the official minutes of the Board related thereto.

The use by the Purchaser of any Preliminary Term Sheet and any final Term Sheet relating to the Bonds (the "Term Sheet") is hereby ratified, approved and authorized; the execution and delivery of the Term Sheet is hereby authorized; and the officers of the Board are hereby authorized to take any action as may be required on the part of the District to consummate the transactions contemplated by the Purchase Contract, this Ordinance, said Preliminary Term Sheet, the Term Sheet and the Bonds.

Section 7. Tax Levy. In order to provide for the collection of a direct annual tax to pay the interest on the Bonds as it falls due, and also to pay and discharge the principal thereof at maturity, there be and there is hereby levied upon all the taxable property within the District a direct annual tax for each of the years while the Bonds or any of them are outstanding, and that there be and there is hereby levied upon all of the taxable property in the District, the following direct annual tax, to-wit:

For the Year
2016

A Tax to Produce the Sum of:
for principal and interest up to and including November 1, 2017

Principal or interest maturing at any time when there are not sufficient funds on hand from the foregoing tax levy to pay the same shall be paid from the general funds of the District, and the
fund from which such payment was made shall be reimbursed out of the taxes hereby levied when the same shall be collected.

The District covenants and agrees with the purchasers and the holders of the Bonds that so long as any of the Bonds remain outstanding, the District will take no action or fail to take any action which in any way would adversely affect the ability of the District to levy and collect the foregoing tax levy; and the District and its officers will comply with all present and future applicable laws in order to assure that the foregoing taxes will be levied, extended, and collected as provided herein and deposited in the fund established to pay the principal of and interest on the Bonds.

Section 8. Filing of Ordinance. Forthwith upon the passage of this Ordinance, the Secretary of the Board is hereby directed to file a certified copy of this Ordinance with the County Clerk of The County of DeKalb, Illinois (the "County Clerk"), and it shall be the duty of the County Clerk in and for the year 2016 to ascertain the rate necessary to produce the tax herein levied, and extend the same for collection on the tax books against all of the taxable property within the District in connection with other taxes levied in said year for general park purposes, in order to raise the amount aforesaid and in said year such tax shall be computed, extended and collected in the same manner as now or hereafter provided by law for the computation, extension and collection of taxes for general park purposes of the District, and when collected, the taxes hereby levied shall be placed to the credit of a special fund to be designated "Park Bond and Interest Fund of 2016" (the "Bond Fund"), which taxes are hereby irrevocably pledged to and shall be used only for the purpose of paying the principal of and interest on the Bonds.

Section 9. Limitation on Extension; General Obligation Pledge; Additional Obligations. Notwithstanding any other provision of this Ordinance, the annual amount of the taxes to be extended by the County Clerk to pay the Bonds and all other limited bonds (as defined
in the Debt Reform Act) heretofore and hereafter issued by the District shall not exceed the debt service extension base (as defined in the Property Tax Extension Limitation Law of the State of Illinois, as amended) of the District (the "Base").

No limit, however, exists on the rate of the direct annual tax levied herein, and the Bonds shall constitute a general obligation of the District.

Payments on the Bonds from the Base will be made on a parity with the payments on the District's outstanding General Obligation Limited Tax Park Bonds, Series 2009A, dated April 6, 2009. The District is authorized to issue from time to time additional limited bonds payable from the Base, as permitted by law, and to determine the lien priority of payments to be made from the Base to pay the District's limited bonds.

Section 10. Use of Bond Proceeds. Accrued interest, if any, received on the delivery of the Bonds is hereby appropriated for the purpose of paying first interest due on the Bonds and is hereby ordered deposited into the Bond Fund. Principal proceeds of the Bonds are hereby appropriated for the purpose of paying the cost of the Project and the payment of the costs of issuance of the Bonds and are hereby ordered deposited into the Capital Improvement Account of the District (the "Project Fund") and the remainder of the principal proceeds of the Bonds are hereby appropriated for the purpose of the Refunding. At the time of the issuance of the Bonds, the costs of issuance of the Bonds may be paid by the Purchaser on behalf of the District from the proceeds of the Bonds.

Section 11. Non-Arbitrage and Tax-Exemption. One purpose of this Section is to set forth various facts regarding the Bonds and to establish the expectations of the Board and the District as to future events regarding the Bonds and the use of Bond proceeds. The certifications, covenants and representations contained herein and at the time of the Closing are made on behalf of the District for the benefit of the owners from time to time of the Bonds. In addition to providing
the certifications, covenants and representations contained herein, the District hereby covenants that it will not take any action, omit to take any action or permit the taking or omission of any action within its control (including, without limitation, making or permitting any use of the proceeds of the Bonds) if taking, permitting or omitting to take such action would cause any of the Bonds to be an arbitrage bond or a private activity bond within the meaning of the hereinafter defined Code or would otherwise cause the interest on the Bonds to be included in the gross income of the recipients thereof for federal income tax purposes. The District acknowledges that, in the event of an examination by the Internal Revenue Service (the "IRS") of the exemption from federal income taxation for interest paid on the Bonds, under present rules, the District may be treated as a "taxpayer" in such examination and agrees that it will respond in a commercially reasonable manner to any inquiries from the IRS in connection with such an examination. The Board and the District certify, covenant and represent as follows:
1.1. Definitions. In addition to such other words and terms used and defined in this Ordinance, the following words and terms used in this Section shall have the following meanings unless, in either case, the context or use clearly indicates another or different meaning is intended:
"Advance Refunding" means a refunding of Refunded Bonds.
"Affiliated Person" means any Person that (a) at any time during the six months prior to the execution and delivery of the Bonds, (i) has more than five percent of the voting power of the governing body of the District in the aggregate vested in its directors, officers, owners, and employees or, (ii) has more than five percent of the voting power of its governing body in the aggregate vested in directors, officers, board members or employees of the District or (b) during the one-year period beginning six months prior to the execution and delivery of the Bonds, (i) the composition of the governing body of which is modified or established to reflect (directly or indirectly) representation of the interests of the District (or there is an agreement, understanding, or arrangement relating to such a modification or establishment during that one-year period) or (ii) the composition of the governing body of the District is modified or established to reflect (directly or indirectly) representation of the interests of such Person (or there is an agreement, understanding, or arrangement relating to such a modification or establishment during that one-year period).
"Bond Counsel" means Chapman and Cutler LLP or any other nationally recognized firm of attorneys experienced in the field of municipal bonds whose opinions are generally accepted by purchasers of municipal bonds.
"Capital Expenditures" means costs of a type that would be properly chargeable to a capital account under the Code (or would be so chargeable with a proper election) under federal income tax principles if the District were treated as a corporation subject to federal income taxation, taking into account the definition of Placed-in-Service set forth herein.
"Closing" means the first date on which the District is receiving the purchase price for the Bonds.
"Code" means the Internal Revenue Code of 1986, as amended.
"Commingled Fund" means any fund or account containing both Gross Proceeds and an amount in excess of \(\$ 25,000\) that are not Gross Proceeds if the amounts in the fund or account are invested and accounted for, collectively, without regard to the source of funds deposited in the fund or account. An open-ended regulated investment company under Section 851 of the Code is not a Commingled Fund.
"Control" means the possession, directly or indirectly through others, of either of the following discretionary and non-ministerial rights or powers over another entity:
(a) to approve and to remove without cause a controlling portion of the governing body of a Controlled Entity; or
(b) to require the use of funds or assets of a Controlled Entity for any purpose.
"Controlled Entity" means any entity or one of a group of entities that is subject to Control by a Controlling Entity or group of Controlling Entities.
"Controlled Group" means a group of entities directly or indirectly subject to Control by the same entity or group of entities, including the entity that has Control of the other entities.
"Controlling Entity" means any entity or one of a group of entities directly or indirectly having Control of any entities or group of entities.
"Costs of Issuance" means the costs of issuing the Bonds, including underwriters' discount and legal fees.
"De minimis Amount of Original Issue Discount or Premium" means with respect to an obligation (a) any original issue discount or premium that does not exceed two percent
of the stated redemption price at maturity of the Bonds plus (b) any original issue premium that is attributable exclusively to reasonable underwriter's compensation.
"External Commingled Fund" means a Commingled Fund in which the District and all members of the same Controlled Group as the District own, in the aggregate, not more than ten percent of the beneficial interests.
"GIC" means (a) any investment that has specifically negotiated withdrawal or reinvestment provisions and a specifically negotiated interest rate and (b) any agreement to supply investments on two or more future dates (e.g., a forward supply contract).
"Gross Proceeds" means amounts in the Bond Fund, the Project Fund and amounts used to pay the Refunded Bonds.
"Net Sale Proceeds" means amounts actually or constructively received from the sale of the Bonds reduced by any such amounts that are deposited in a reasonably required reserve or replacement fund for the Bonds.
"Person" means any entity with standing to be sued or to sue, including any natural person, corporation, body politic, governmental unit, agency, authority, partnership, trust, estate, association, company, or group of any of the above.
"Placed-in-Service" means the date on which, based on all facts and circumstances (a) a facility has reached a degree of completion that would permit its operation at substantially its design level and (b) the facility is, in fact, in operation at such level.
"Prior Bond Fund" means the fund or funds established in connection with the issuance of the Prior Bonds to pay the debt service on the Prior Bonds.
"Prior Bond Proceeds" means amounts actually or constructively received from the sale of the Refunded Bonds, including (a) amounts used to pay underwriters' discount or compensation and accrued interest, other than accrued interest for a period not greater than one year before the Refunded Bonds were issued but only if it is to be paid within one year after the Refunded Bonds were issued and (b) amounts derived from the sale of any right that is part of the terms of a Refunded Bond or is otherwise associated with a Refunded Bond (e.g., a redemption right).
"Prior Bonds" means the District's outstanding issues being refunded by the Bonds, as more particularly described in the preambles hereof.
"Prior Project" means the facilities financed, directly or indirectly with the proceeds of the Prior Bonds.
"Private Business Use" means any use of the Project or the Prior Project by any Person other than a state or local government unit, including as a result of (i) ownership, (ii) actual or beneficial use pursuant to a lease or a management, service, incentive
payment, research or output contract or (iii) any other similar arrangement, agreement or understanding, whether written or oral, except for use of the Project or the Prior Project on the same basis as the general public. Private Business Use includes any formal or informal arrangement with any person other than a state or local governmental unit that conveys special legal entitlements to any portion of the Project or the Prior Project that is available for use by the general public or that conveys to any person other than a state or local governmental unit any special economic benefit with respect to any portion of the Project or the Prior Project that is not available for use by the general public.
"Project Portion of the Bonds" means that portion of the Bonds to be used for the Project.
"Qualified Administrative Costs of Investments" means (a) reasonable, direct administrative costs (other than carrying costs) such as separately stated brokerage or selling commissions, but not legal and accounting fees, recordkeeping, custody and similar costs; or (b) all reasonable administrative costs, direct or indirect, incurred by a publicly offered regulated investment company or an External Commingled Fund.
"Qualified Tax Exempt Obligations" means (a) any obligation described in Section 103(a) of the Code, the interest on which is excludable from gross income of the owner thereof for federal income tax purposes and is not an item of tax preference for purposes of the alternative minimum tax imposed by Section 55 of the Code; (b) an interest in a regulated investment company to the extent that at least ninety-five percent of the income to the holder of the interest is interest which is excludable from gross income under Section 103 of the Code of any owner thereof for federal income tax purposes and is not an item of tax preference for purposes of the alternative minimum tax imposed by Section 55 of the Code; and (c) certificates of indebtedness issued by the United States Treasury pursuant to the Demand Deposit State and Local Government Series program described in 31 C.F.R. pt. 344.
"Rebate Fund" means the fund, if any, identified and defined in paragraph 4.2 herein.
"Rebate Provisions" means the rebate requirements contained in Section 148(f) of the Code and in the Regulations.
"Refunded Bonds" means those certain Prior Bonds being refunded by the Bonds.
"Refunding Portion of the Bonds" means that portion of the Bonds to be used for the refunding of the Refunded Bonds.
"Regulations" means United States Treasury Regulations dealing with the tax-exempt bond provisions of the Code.
"Reimbursed Expenditures" means expenditures of the District paid prior to Closing to which Sale Proceeds or investment earnings thereon are or will be allocated.
"Reserve Portion of the Bond Fund" means the portion of the Bond Fund funded in excess of the amount of debt service payable each year.
"Sale Proceeds" means amounts actually or constructively received from the sale of the Bonds, including (a) amounts used to pay underwriters' discount or compensation and accrued interest, other than accrued interest for a period not greater than one year before Closing but only if it is to be paid within one year after Closing and (b) amounts derived from the sale of any right that is part of the terms of a Bond or is otherwise associated with a Bond (e.g., a redemption right).
"Transferred Proceeds" means amounts actually or constructively received from the sale of the Prior Bonds, plus investment earnings thereon, which have not been spent prior to the date principal on the Refunded Bonds is discharged by the Refunding Portion of the Bonds.
"Yield" means that discount rate which when used in computing the present value of all payments of principal and interest paid and to be paid on an obligation (using semiannual compounding on the basis of a 360-day year) produces an amount equal to the obligation's purchase price (or in the case of the Bonds, the issue price as established in paragraph 5.1 hereof), including accrued interest.
"Yield Reduction Payment" means a rebate payment or any other amount paid to the United States in the same manner as rebate amounts are required to be paid or at such other time or in such manner as the IRS may prescribe that will be treated as a reduction in Yield of an investment under the Regulations.
2.1. Purpose of the Bonds. The Bonds are being issued solely and exclusively to finance the Project and to refund in advance of maturity the Refunded Bonds, each in a prudent manner consistent with the revenue needs of the District. A breakdown of the sources and uses of funds is set forth in the preceding Section of this Ordinance. Except to pay the Refunded Bonds and except for any accrued interest on the Bonds used to pay first interest due on the Bonds, no proceeds of the Bonds will be used more than 30 days after the date of issue of the Bonds for the purpose of paying any principal or interest on any issue of bonds, notes, certificates or warrants or on any installment contract or other obligation of the District or for the purpose of replacing any funds of the District used for such purpose.
2.2. The Project - Binding Commitment and Timing. The District has incurred or will, within six months of the Closing, incur a substantial binding obligation (not subject to contingencies within the control of the District or any member of the same Controlled Group as the District) to a third party to expend at least five percent of the Net Sale Proceeds of the Project Portion of the Bonds on the Project. It is expected that the work of acquiring and constructing the Project and the expenditure of amounts deposited into the Project Fund will continue to proceed with due diligence through December __, 2019, at which time it is anticipated that all Sale Proceeds of the Project Portion of the Bonds and investment earnings thereon will have been spent.
2.3. Reimbursement. With respect to expenditures for the Project paid within the 60 day period ending on this date and with respect to which no declaration of intent was previously made, the District hereby declares its intent to reimburse such expenditures and hereby allocates Sale Proceeds in the amount indicated in the Treasurer's Receipt to be delivered in connection with the issuance of the Bonds to reimburse said expenditures. Otherwise, none of the Sale Proceeds or investment earnings thereon will be used for Reimbursed Expenditures.
2.4. Working Capital. All Sale Proceeds and investment earnings thereon will be used, directly or indirectly, to finance Capital Expenditures or to pay principal of, interest on and redemption premium, if any, on the Refunded Bonds, other than the following:
(a) an amount not to exceed five percent of the Sale Proceeds of the Project Portion of the Bonds for working capital expenditures directly related to Capital Expenditures financed by the Bonds;
(b) payments of interest on the Bonds to the extent allocable to the Project Portion of the Bonds for a period commencing at Closing and ending on the later of the date three years after Closing or one year after the date on which the Project is Placed-in-Service and interest on the Bonds to the extent allocable to the Refunding Portion of the Bonds for the period commencing at Closing and ending on the date one year after the date on which the Prior Project is Placed-in-Service;
(c) Costs of Issuance and Qualified Administrative Costs of Investments;
(d) payments of rebate or Yield Reduction Payments made to the United States under the Regulations;
(e) principal of or interest on the Bonds paid from unexpected excess Sale Proceeds and investment earnings thereon; and
(f) investment earnings that are commingled with substantial other revenues and are expected to be allocated to expenditures within six months.
2.5. Consequences of Contrary Expenditure. The District acknowledges that if Sale Proceeds and investment earnings thereon are spent for non-Capital Expenditures other than as permitted by paragraph 2.4 hereof, a like amount of then available funds of the District will be treated as unspent Sale Proceeds.
2.6. Payments to District or Related Persons. The District acknowledges that if Sale Proceeds or investment earnings thereon are transferred to or paid to the District or any member of the same Controlled Group as the District, those amounts will not be treated as having been spent for federal income tax purposes. However, Sale Proceeds or investment earnings thereon will be allocated to expenditures for federal income tax purposes if the District uses such amounts to reimburse itself for amounts paid to persons other than the District or any member of the same Controlled Group as the District,
provided that the original expenditures were paid on or after Closing, and provided that the original expenditures were not otherwise paid out of Sale Proceeds or investment earnings thereon or the proceeds of any other borrowing. In addition, investment earnings may be allocated to expenditures to the extent provided in paragraph 2.4(f) of this Section. Any Sale Proceeds or investment earnings thereon that are transferred to or paid to the District or any member of the same Controlled Group as the District will remain Sale Proceeds or investment earnings thereon, and thus Gross Proceeds, until such amounts are allocated to expenditures for federal income tax purposes. If the District does not allocate any such amounts to expenditures for the Project or other expenditures permitted under this Ordinance, any such amounts will be allocated for federal income tax purposes to the next expenditures, not otherwise paid out of Sale Proceeds or investment earnings thereon or the proceeds of any other borrowing, for interest on the Bonds prior to the later of the date three years after Closing or one year after the date on which the Project is Placed-in-Service. The District will consistently follow this accounting method for federal income tax purposes.
2.7. Investment of Bond Proceeds. Not more than \(50 \%\) of the Sale Proceeds of the Project Portion of the Bonds and investment earnings thereon are or will be invested in investments (other than Qualified Tax Exempt Obligations) having a Yield that is substantially guaranteed for four years or more. No portion of the Bonds is being issued solely for the purpose of investing a portion of Sale Proceeds or investment earnings thereon at a Yield higher than the Yield on the Bonds.

It is expected that the Sale Proceeds deposited into the Project Fund, including investment earnings on the Project Fund, will be spent to pay costs of the Project and interest on the Bonds not later than the date set forth in paragraph 2.2 hereof, the investment earnings on the Bond Fund will be spent to pay interest on the Bonds, or to the extent permitted by law, investment earnings on amounts in the Project Fund and the Bond Fund will be commingled with substantial revenues from the governmental operations of the District, and the earnings are reasonably expected to be spent for governmental purposes within six months of the date earned. Interest earnings on the Project Fund and the Bond Fund have not been earmarked or restricted by the Board for a designated purpose.
2.8. No Grants. None of the Sale Proceeds or investment earnings thereon will be used to make grants to any person.
2.9. Hedges. Neither the District nor any member of the same Controlled Group as the District has entered into or expects to enter into any hedge (e.g., an interest rate swap, interest rate cap, futures contract, forward contract or an option) with respect to the Bonds or the Prior Bonds. The District acknowledges that any such hedge could affect, among other things, the calculation of Bond Yield under the Regulations. The IRS could recalculate Bond Yield if the failure to account for the hedge fails to clearly reflect the economic substance of the transaction.

The District also acknowledges that if it acquires a hedging contract with an investment element (including, e.g., an off-market swap agreement, or any cap agreement
for which all or a portion of the premium is paid at, or before the effective date of the cap agreement), then a portion of such hedging contract may be treated as an investment of Gross Proceeds of the Bonds, and be subject to the fair market purchase price rules, rebate and yield restriction. The District agrees not to use proceeds of the Bonds to pay for any such hedging contract in whole or in part. The District also agrees that it will not give any assurances to any Bondholder or any credit or liquidity enhancer with respect to the Bonds that any such hedging contract will be entered into or maintained. The District recognizes that if a portion of a hedging contract is determined to be an investment of gross proceeds, such portion may not be fairly priced even if the hedging contract as a whole is fairly priced.
2.10. IRS Audits. The IRS has not contacted the District regarding the Prior Bonds or any other obligations issued by or on behalf of the District. To the best of the knowledge of the District, no such obligations of the District are currently under examination by the IRS.
2.11. Abusive Transactions. Neither the District nor any member of the same Controlled Group as the District will receive a rebate or credit resulting from any payments having been made in connection with the issuance of the Bonds or the advance refunding of the Refunded Bonds.
3.1. Use of Proceeds. (a) The use of the Sale Proceeds and investment earnings thereon and the funds held under this Ordinance at the time of Closing are described in the preceding Section of this Ordinance. No Sale Proceeds and no investment earnings thereon will be used to pre-pay for goods or services to be received over a period of years prior to the date such goods or services are to be received. No Sale Proceeds and no investment earnings thereon will be used to pay for or otherwise acquire goods or services from the District, any member of the same Controlled Group as the District, or an Affiliated Person.
(b) Only the funds and accounts described in said Section will be funded at Closing. There are no other funds or accounts created under this Ordinance, other than the Rebate Fund if it is created as provided in paragraph 4.2 hereof.
(c) Principal of and interest on the Bonds will be paid from the Bond Fund.
(d) Any Costs of Issuance incurred in connection with the issuance of the Bonds to be paid by the District will be paid at the time of Closing.
(e) The costs of the Project will be paid from the Project Fund and no other moneys (except for investment earnings on amounts in the Project Fund) are expected to be deposited therein.
(f) The Bonds will be allocated between the Refunding Portion of the Bonds and the Project Portion of the Bonds based on the percentages of the issue price allocable to each portion. Allocation of specific maturities to each portion will be made at such time as is necessary.
3.2. Purpose of Bond Fund. The Bond Fund (other than the Reserve Portion of the Bond Fund) will be used primarily to achieve a proper matching of revenues and earnings with principal and interest payments on the Bonds in each bond year. It is expected that the Bond Fund (other than the Reserve Portion of the Bond Fund) will be depleted at least once a year, except for a reasonable carry over amount not to exceed the greater of (a) the earnings on the investment of moneys in the Bond Fund (other than the Reserve Portion of the Bond Fund) for the immediately preceding bond year or (b) \(1 / 12\) th of the principal and interest payments on the Bonds for the immediately preceding bond year.

The District will levy taxes to produce an amount sufficient to pay all principal of and interest on the Bonds in each bond year. To minimize the likelihood of an insufficiency, the amount extended to pay the Bonds may in most years be in excess of the amount required to pay principal and interest within one year of collection. This over-collection (if any) may cause the Bond Fund as a whole to fail to function as a bona fide debt service fun. Nevertheless, except for the Reserve Portion of the Bond Fund, the Bond Fund will be depleted each year as described above. The Reserve Portion of the Bond Fund will constitute a separate account not treated as part of the bona fide debt service fund. The Reserve Portion of the Bond Fund is subject to yield restriction requirements except as it may otherwise be expected as provided in 5.2 below. It is also subject to rebate requirements.
3.3. The Prior Bonds. (a) As of the time of the Closing, all Prior Bond Proceeds were deposited with the paying agent for the outstanding bonds to be refunded by the Prior Bonds to provide for the payment of the principal of and interest on said outstanding bonds of the District as called for redemption on June 15, 2015.
(b) As of the date hereof, no Prior Bond Proceeds or money or property of any kind (including cash) is on deposit in any fund or account, regardless of where held or the source thereof, with respect to the Prior Bonds or any credit enhancement or liquidity device relating to the foregoing, or is otherwise restricted to pay the District's obligations.
(c) The Prior Bond Fund was used primarily to achieve a proper matching of revenues and earnings with principal and interest payments on the Prior Bonds in each bond year. The Prior Bond Fund was depleted at least once a year, except for a reasonable carry over amount not to exceed the greater of (i) the earnings on the investment of moneys in such account for the immediately preceding bond year or (ii) one-twelfth (1/12th) of the principal and interest payments on the Prior Bonds.
(d) At the time the Prior Bonds was issued, the District reasonably expected to spend at least \(85 \%\) of the proceeds (including investment earnings) of the Prior Bonds to be used for non-refunding purposes for such purposes within three years of the date the Prior Bonds were issued and such proceeds were so spent. Not more than \(50 \%\) of the proceeds of the Prior Bonds to be used for non-refunding purposes was invested in investments having a substantially guaranteed Yield for four years or more.
(e) The Refunded Bonds do not include, directly or indirectly in a series, any advance refunding obligations.
(f) The District has not been notified that the Prior Bonds or any obligation refunded by the Prior Bonds are under examination by the IRS, and to the best of the District's knowledge neither the Prior Bonds nor any obligations refunded by the Prior Bonds are under examination by the IRS.
(g) The District acknowledges that (i) the final rebate payment with respect to the Prior Bonds may be required to be made sooner than if the refunding had not occurred and (ii) the final rebate is due 60 days after the Prior Bonds are paid in full.
3.4. No Other Gross Proceeds. (a) Except for the Bond Fund, the Project Fund, and amounts to be used for the Advance Refunding and except for investment earnings that have been commingled as described in paragraph 2.6 and any credit enhancement or liquidity device related to the Bonds, after the issuance of the Bonds, neither the District nor any member of the same Controlled Group as the District has or will have any property, including cash, securities or any other property held as a passive vehicle for the production of income or for investment purposes, that constitutes:
(i) Sale Proceeds;
(ii) amounts in any fund or account with respect to the Bonds (other than the Rebate Fund);
(iii) Transferred Proceeds;
(iv) amounts that have a sufficiently direct nexus to the Bonds or to the governmental purpose of the Bonds to conclude that the amounts would have been used for that governmental purpose if the Bonds were not used or to be used for that governmental purpose (the mere availability or preliminary earmarking of such amounts for a governmental purpose, however, does not itself establish such a sufficient nexus);
(v) amounts in a debt service fund, redemption fund, reserve fund, replacement fund or any similar fund to the extent reasonably expected to be used directly or indirectly to pay principal of or interest on the Bonds or any amounts for which there is provided, directly or indirectly, a reasonable assurance that the amount will be available to pay principal of or interest on the Bonds or any obligations under any credit enhancement or liquidity device with respect to the Bonds, even if the District encounters financial difficulties;
(vi) any amounts held pursuant to any agreement (such as an agreement to maintain certain levels of types of assets) made for the benefit of the Bondholders or any credit enhancement provider, including any liquidity device or negative pledge (e.g., any amount pledged to pay principal of or interest on an issue held
under an agreement to maintain the amount at a particular level for the direct or indirect benefit of holders of the Bonds or a guarantor of the Bonds); or
(vii) amounts actually or constructively received from the investment and reinvestment of the amounts described in (i), (ii) or (iii) above.
(b) No compensating balance, liquidity account, negative pledge of property held for investment purposes required to be maintained at least at a particular level or similar arrangement exists with respect to, in any way, the Bonds or any credit enhancement or liquidity device related to the Bonds.
(c) One hundred twenty percent of the average reasonably expected economic life of the Project is at least 5 years, and 120 percent of the average reasonably expected remaining economic life of the Prior Project is at least 10 years. The weighted average maturity of the Bonds does not exceed 1 year and does not exceed 120 percent of the average reasonably expected economic life of the Project or 120 percent of the average reasonably expected remaining economic life of the Prior Project. The maturity schedule of the Bonds (the "Principal Payment Schedule") is based on an analysis of revenues expected to be available to pay debt service on the Bonds. The Principal Payment Schedule is not more rapid (i.e., having a lower average maturity) because a more rapid schedule would place an undue burden on tax rates and cause such rates to be increased beyond prudent levels, and would be inconsistent with the governmental purpose of the Bonds as set forth in paragraph 2.1 hereof.
3.5. Final Allocation of Proceeds. Subject to the requirements of this Section, including those concerning working capital expenditures in paragraph 2.4 , the District may generally use any reasonable, consistently applied accounting method to account for Gross Proceeds, investments thereon, and expenditures. The District must account for the final allocation of proceeds of the Project Portion of the Bonds to expenditures not later than 18 months after the later of the date the expenditure is paid or the date the property with respect to which the expenditure is made is Placed-in-Service. This allocation must be made in any event by the date 60 days after the fifth anniversary of the issue date of the Bonds or the date 60 days after the retirement of the Bonds, if earlier.

Reasonable accounting methods for allocating funds include any of the following methods if consistently applied: a specific tracing method; a Gross Proceeds spent first method; a first-in, first-out method, or a ratable allocation method. The District may also reallocate proceeds of the Bonds from one expenditure to another until the end of the period for final allocation, discussed above. Unless the District has taken an action to use a different allocation method by the end of the period for a final allocation, proceeds of the Bonds will be treated as allocated to expenditures using the specific tracing method.
4.1. Compliance with Rebate Provisions. The District covenants to take such actions and make, or cause to be made, all calculations, transfers and payments that may be necessary to comply with the Rebate Provisions applicable to the Bonds. The District
will make, or cause to be made, rebate payments with respect to the Bonds in accordance with law.
4.2. Rebate Fund. The District is hereby authorized to create and establish a special fund to be known as the Rebate Fund (the "Rebate Fund"), which, if created, shall be continuously held, invested, expended and accounted for in accordance with this Ordinance. Moneys in the Rebate Fund shall not be considered moneys held for the benefit of the owners of the Bonds. Except as provided in the Regulations, moneys in the Rebate Fund (including earnings and deposits therein) shall be held in trust for payment to the United States as required by the Rebate Provisions and by the Regulations and as contemplated under the provisions of this Ordinance.
4.3. Records. The District agrees to keep and retain or cause to be kept and retained for the period described in paragraph 7.9 adequate records with respect to the investment of all Gross Proceeds and amounts in the Rebate Fund. Such records shall include: (a) purchase price; (b) purchase date; (c) type of investment; (d) accrued interest paid; (e) interest rate; (f) principal amount; (g) maturity date; (h) interest payment date; (i) date of liquidation; and (j) receipt upon liquidation.

If any investment becomes Gross Proceeds on a date other than the date such investment is purchased, the records required to be kept shall include the fair market value of such investment on the date it becomes Gross Proceeds. If any investment is retained after the date the last Bond is retired, the records required to be kept shall include the fair market value of such investment on the date the last Bond is retired. Amounts or investments will be segregated whenever necessary to maintain these records.
4.4. Fair Market Value; Certificates of Deposit and Investment Agreements. The District will continuously invest all amounts on deposit in the Rebate Fund, together with the amounts, if any, to be transferred to the Rebate Fund, in any investment permitted under this Ordinance. In making investments of Gross Proceeds or of amounts in the Rebate Fund the District shall take into account prudent investment standards and the date on which such moneys may be needed. Except as provided in the next sentence, all amounts that constitute Gross Proceeds and all amounts in the Rebate Fund shall be invested at all times to the greatest extent practicable, and no amounts may be held as cash or be invested in zero yield investments other than obligations of the United States purchased directly from the United States. In the event moneys cannot be invested, other than as provided in this sentence due to the denomination, price or availability of investments, the amounts shall be invested in an interest bearing deposit of a bank with a yield not less than that paid to the general public or held uninvested to the minimum extent necessary.

Gross Proceeds and any amounts in the Rebate Fund that are invested in certificates of deposit or in GICs shall be invested only in accordance with the following provisions:
(a) Investments in certificates of deposit of banks or savings and loan associations that have a fixed interest rate, fixed payment schedules and substantial penalties for early withdrawal shall be made only if either (i) the Yield on the
certificate of deposit (A) is not less than the Yield on reasonably comparable direct obligations of the United States and (B) is not less than the highest Yield that is published or posted by the provider to be currently available from the provider on reasonably comparable certificates of deposit offered to the public or (ii) the investment is an investment in a GIC and qualifies under paragraph (b) below.
(b) Investments in GICs shall be made only if
(i) the bid specifications are in writing, include all material terms of the bid and are timely forwarded to potential providers (a term is material if it may directly or indirectly affect the yield on the GIC);
(ii) the terms of the bid specifications are commercially reasonable (a term is commercially reasonable if there is a legitimate business purpose for the term other than to reduce the yield on the GIC);
(iii) all bidders for the GIC have equal opportunity to bid so that, for example, no bidder is given the opportunity to review other bids (a last look) before bidding;
(iv) any agent used to conduct the bidding for the GIC does not bid to provide the GIC;
(v) at least three of the providers solicited for bids for the GIC are reasonably competitive providers of investments of the type purchased (i.e., providers that have established industry reputations as competitive providers of the type of investments being purchased);
(vi) at least three of the entities that submit a bid do not have a financial interest in the Bonds;
(vii) at least one of the entities that provided a bid is a reasonably competitive provider that does not have a financial interest in the Bonds;
(viii) the bid specifications include a statement notifying potential providers that submission of a bid is a representation that the potential provider did not consult with any other provider about its bid, that the bid was determined without regard to any other formal or informal agreement that the potential provider has with the District or any other person (whether or not in connection with the Bonds) and that the bid is not being submitted solely as a courtesy to the District or any other person for purposes of satisfying the federal income tax requirements relating to the bidding for the GIC;
(ix) the determination of the terms of the GIC takes into account the reasonably expected deposit and drawdown schedule for the amounts to be invested;
(x) the highest-yielding GIC for which a qualifying bid is made (determined net of broker's fees) is in fact purchased; and
(xi) the obligor on the GIC certifies the administrative costs that it is paying or expects to pay to third parties in connection with the GIC.
(c) If a GIC is purchased, the District will retain the following records with its bond documents until three years after the Bonds are redeemed in their entirety:
(i) a copy of the GIC;
(ii) the receipt or other record of the amount actually paid for the GIC, including a record of any administrative costs paid, and the certification under subparagraph (b)(xi) of this paragraph;
(iii) for each bid that is submitted, the name of the person and entity submitting the bid, the time and date of the bid, and the bid results; and
(iv) the bid solicitation form and, if the terms of the GIC deviated from the bid solicitation form or a submitted bid is modified, a brief statement explaining the deviation and stating the purpose for the deviation.

Moneys to be rebated to the United States shall be invested to mature on or prior to the anticipated rebate payment date. All investments made with Gross Proceeds or amounts in the Rebate Fund shall be bought and sold at fair market value. The fair market value of an investment is the price at which a willing buyer would purchase the investment from a willing seller in a bona fide, arm's length transaction. Except for investments specifically described in this Section and United States Treasury obligations that are purchased directly from the United States Treasury, only investments that are traded on an established securities market, within the meaning of regulations promulgated under Section 1273 of the Code, will be purchased with Gross Proceeds. In general, an "established securities market" includes: (i) property that is listed on a national securities exchange, an interdealer quotation system or certain foreign exchanges; (ii) property that is traded on a Commodities Futures Trading Commission designated board of trade or an interbank market; (iii) property that appears on a quotation medium; and (iv) property for which price quotations are readily available from dealers and brokers. A debt instrument is not treated as traded on an established market solely because it is convertible into property which is so traded.

An investment of Gross Proceeds in an External Commingled Fund shall be made only to the extent that such investment is made without an intent to reduce the amount to be rebated to the United States Government or to create a smaller profit or a larger loss
than would have resulted if the transaction had been at arm's length and had the rebate or Yield restriction requirements not been relevant to the District. An investment of Gross Proceeds shall be made in a Commingled Fund other than an External Commingled Fund only if the investments made by such Commingled Fund satisfy the provisions of this paragraph.

A single investment, or multiple investments awarded to a provider based on a single bid may not be used for funds subject to different rules relating to rebate or yield restriction.

The foregoing provisions of this paragraph satisfy various safe harbors set forth in the Regulations relating to the valuation of certain types of investments. The safe harbor provisions of this paragraph are contained herein for the protection of the District, who has covenanted not to take any action to adversely affect the tax-exempt status of the interest on the Bonds. The District will contact Bond Counsel if it does not wish to comply with the provisions of this paragraph and forego the protection provided by the safe harbors provided herein.
4.5. Arbitrage Elections. The District hereby waives its right to invest amounts to be used for the Advance Refunding in investments with Yields higher than Bond Yield. The President, Secretary and Treasurer of the Board are hereby authorized to execute one or more elections regarding certain matters with respect to arbitrage.
4.6. Small Issuer Exception. (a) The District is a governmental unit that has the power to impose a tax or to cause another entity to impose a tax of general applicability that, when collected, may be used for the governmental purposes of the District. The power to impose such tax is not contingent on approval by another governmental unit; a tax of general applicability is one that is not limited to a small number of persons. The District is not subject to Control by any other governmental unit or political subdivision. None of the Bonds is or will be a "private activity bond" (as defined in Section 141 of the Code). Ninety-five percent or more of the Sale Proceeds and investment earnings thereon will be used for local governmental activities of the District. None of the District, any entity that issues tax-exempt bonds, qualified tax credit bonds or direct pay bonds on behalf of the District or any entity subject to Control by the District will issue, during the calendar year 2016, any tax-exempt bonds (other than current refunding bonds to the extent of the aggregate face amount of the tax exempt bonds currently refunded thereby), qualified tax credit bonds or direct pay bonds in an aggregate face amount in excess of the maximum aggregate face amount (as hereinafter defined). As used herein, (a) "tax-exempt bonds" means obligations of any kind, the interest on which is excludable from gross income of the holders or owners thereof for federal income tax purposes pursuant to Section 103 of the Code but not including (i) "private activity bonds" (as defined in Section 141 of the Code) or (ii) obligations issued to refund another obligation if it is issued not more than 90 days before the redemption of the refunded obligation to the extent the amount of the refunding obligation does not exceed the outstanding amount of the refunded obligation, (b) "aggregate face amount" means, if an issue has more than a De minimis Amount of Original Issue Discount or Premium, the issue price of the issue and otherwise means the
principal amount of the issue, (c) "maximum aggregate face amount" means \(\$ 5,000,000\), (d) "qualified tax credit bonds" means any qualified tax credit bond (as defined in Section \(54 \mathrm{~A}(\mathrm{~d})\) of the Code) or any "build America bond" that is not a qualified bond under Section 6431 of the Code and (e) "direct pay bonds" means any bond treated as a qualified bond as defined in Section 6431 of the Code. As of the date hereof, no tax-exempt bonds, qualified tax credit bonds, direct pay bonds or other obligations subject to arbitrage restrictions (other than the Bonds) have been issued by the District, any entity that issues bonds on behalf of the District or any entity subject to Control by the District during the calendar year 2016. The District does not reasonably expect that it, any entity that issues bonds on behalf of the District or any entity subject to Control by the District (including but not limited to the District) will issue any tax-exempt bonds, qualified tax credit bonds, direct pay bonds or other obligations subject to arbitrage restrictions within calendar year 2016. Therefore, subject to compliance with all the terms and provisions of this paragraph 4.6, the District is excepted from the required rebate of arbitrage profits on the Project Portion of the Bonds under Section 148(f)(4)(D) of the Code and from the terms and provisions of this Ordinance that need only be complied with if the District is subject to the arbitrage rebate requirement.
(b) The Refunding Portion of the Bonds is not exempt from Rebate and the District will rebate arbitrage profits on the Refunding Portion of the Bonds; provided, however, that the District will not invest any such amounts in investments with yields higher than Bond Yield.
5.1. Issue Price. For purposes of determining the Yield on the Bonds, the purchase price of the Bonds is equal to the price being paid to the District by the Purchaser. The Purchaser is buying the Bonds as an investment for its own account with no intention to resell the Bonds. The purchase price of each of the Bonds is not less than the fair market value of the Bond as of the date the Purchaser agreed to buy the Bonds.
5.2. Yield Limits. Except as provided in paragraph (a) or (b), all Gross Proceeds shall be invested at market prices and at a Yield (after taking into account any Yield Reduction Payments) not in excess of the Yield on the Bonds plus, if only amounts in the Project Fund are subject to this yield limitation, \(1 / 8\) th of one percent.

The following may be invested without Yield restriction:
(a)(i) amounts on deposit in the Bond Fund (except for capitalized interest and any Reserve Portion of the Bond Fund) that have not been on deposit under this Ordinance for more than 13 months, so long as the Bond Fund (other than the Reserve Portion of the Bond Fund) continues to qualify as a bona fide debt service fund as described in paragraph 3.2 hereof;
(ii) amounts on deposit in the Project Fund that are reasonably expected to pay for the costs of the Project, costs of issuance of the Bonds, or interest on the Bonds during the three-year period beginning on the date of issue of the Bonds prior to three years after Closing;
(iii) amounts in the Bond Fund to be used to pay capitalized interest on the Project Portion of the Bonds prior to the earlier of three years after Closing or the payment of all capitalized interest;
(b)(i) An amount not to exceed the lesser of \(\$ 100,000\) or five percent of the Sale Proceeds;
(ii) amounts invested in Qualified Tax Exempt Obligations (to the extent permitted by law and this Ordinance);
(iii) amounts in the Rebate Fund;
(iv) all amounts other than Sale Proceeds for the first 30 days after they become Gross Proceeds; and
(v) all amounts derived from the investment of Sale Proceeds or investment earnings thereon for a period of one year from the date received.
5.3. Yield Limits on Prior Bond Proceeds. Except for an amount not to exceed the lesser of \(\$ 100,000\) or five percent of Prior Bond Proceeds, the District acknowledges that all Prior Bond Proceeds must be invested at market prices and at a Yield not in excess of the Yield on the Prior Bonds.
5.4. Continuing Nature of Yield Limits. Except as provided in paragraph 7.10 hereof, once moneys are subject to the Yield limits of paragraph 5.2 hereof, such moneys remain Yield restricted until they cease to be Gross Proceeds.
5.5. Federal Guarantees. Except for investments meeting the requirements of paragraph 5.2(a) hereof and except for amounts used for an Advance Refunding, investments of Gross Proceeds shall not be made in (a) investments constituting obligations of or guaranteed, directly or indirectly, by the United States (except obligations of the United States Treasury or investments in obligations issued pursuant to Section 21B(d)(3) of the Federal Home Loan Bank, as amended (e.g., Refcorp Strips)); or (b) federally insured deposits or accounts (as defined in Section 149(b)(4)(B) of the Code). Except as otherwise permitted in the immediately prior sentence and in the Regulations, no portion of the payment of principal or interest on the Bonds or any credit enhancement or liquidity device relating to the foregoing is or will be guaranteed, directly or indirectly (in whole or in part), by the United States (or any agency or instrumentality thereof), including a lease, incentive payment, research or output contract or any similar arrangement, agreement or understanding with the United States or any agency or instrumentality thereof. No portion of the Gross Proceeds has been or will be used to make loans the payment of principal or interest with respect to which is or will be guaranteed (in whole or in part) by the United States (or any agency or instrumentality thereof). Neither this paragraph nor paragraph 5.6 hereof applies to any guarantee by the Federal Housing Administration, the Federal National Mortgage Association, the Federal Home Loan Mortgage Corporation, the Government National Mortgage Association, the Student Loan Marketing Association or
the Bonneville Power Administration pursuant to the Northwest Power Act (16 U.S.C. 839d) as in effect on the date of enactment of the Tax Reform Act of 1984.
5.6. Investments After the Expiration of Temporary Periods, Etc. Any amounts that are subject to the yield limitation in Section 5.2 because Section 5.2(a) is not applicable and amounts not subject to yield restriction only because they are described in Section 5.2(b) cannot be invested in (i) federally insured deposits or accounts (as defined in Section 149(b)(4)(B) of the Code or (ii) investments constituting obligations of or guaranteed, directly or indirectly, by the United States (except obligations of the United States Treasury or investments in obligations issued pursuant to Section 21B(d)(3) of the Federal Home Loan Bank Act, as amended (e.g., Refcorp Strips).
6.1. Payment and Use Tests. (a) No more than five percent of the proceeds of each issue of the Prior Bonds and investment earnings thereon were used, and no more than five percent of the Sale Proceeds of the Project Portion of Bonds plus investment earnings thereon will be used, directly or indirectly, in whole or in part, in any Private Business Use. The District acknowledges that, for purposes of the preceding sentence, Gross Proceeds used to pay costs of issuance and other common costs (such as fees paid for a qualified guarantee or qualified hedge) or invested in a reserve or replacement fund must be ratably allocated among all the purposes for which Gross Proceeds are being used.
(b) The payment of more than five percent of the principal of or the interest on the Bonds or on each issue of the Prior Bonds considered separately will not be, directly or indirectly (i) secured by any interest in (A) property used or to be used in any Private Business Use or (B) payments in respect of such property or (ii) on a present value basis, derived from payments (whether or not to the District or a member of the same Controlled Group as the District) in respect of property, or borrowed money, used or to be used in any Private Business Use.
(c) No more than the lesser of \(\$ 5,000,000\) or five percent of the sum of the proceeds of each issue of the Prior Bonds and investment earnings thereon were used, and no more than the lesser of \(\$ 5,000,000\) or five percent of the sum of the Sale Proceeds of the Project Portion of the Bonds and investment earnings thereon will be used, directly or indirectly, to make or finance loans to any persons. The District acknowledges that, for purposes of the preceding sentence, Gross Proceeds used to pay costs of issuance and other common costs (such as capitalized interest and fees paid for a qualified guarantee or qualified hedge) or invested in a reserve or replacement fund must be ratably allocated among all the purposes for which Gross Proceeds are being used.
(d) No user of the Project or the Prior Project other than a state or local governmental unit will use more than five percent of such facilities, considered separately, on any basis other than the same basis as the general public.
6.2. I.R.S. Form 8038 -G. The information contained in the Information Return for Tax-Exempt Governmental Obligations, Form 8038-G, is true and complete. The

District will file Form 8038-G (and all other required information reporting forms) in a timely manner.
6.3. Bank Qualification. (a) The District hereby designates each of the Bonds as a "qualified tax-exempt obligation" for the purposes and within the meaning of Section 265(b)(3) of the Code. In support of such designation, the District hereby certifies that (i) none of the Bonds will be at anytime a "private activity bond" (as defined in Section 141 of the Code), (ii) as of the date hereof in calendar year 2016, other than the Bonds, no tax-exempt obligations of any kind have been issued (x) by or on behalf of the District, (y) by other issuers any of the proceeds of which have been or will be used to make any loans to the District or (z) any portion of which has been allocated to the District for purposes of Section 265(b) of the Code and (iii) not more than \(\$ 10,000,000\) of obligations of any kind (including the Bonds) issued (x) by or on behalf of the District, (y) by other issuers any of the proceeds of which have been or will be used to make any loans to the District or ( z ) any portion of which has been allocated to the District for purposes of Section 265(b) of the Code during calendar year 2016 will be designated for purposes of Section 265(b)(3) of the Code.
(b) The District is not subject to Control by any entity, and there are no entities subject to Control by the District.
(c) On the date hereof, the District does not reasonably anticipate that for calendar year 2016 it will issue, have another entity issue on behalf of the District, borrow the proceeds of or have allocated to the District for purposes of Section 265(b) of the Code more than \(\$ 10,000,000\) Section 265 Tax-Exempt Obligations (including the Bonds). "Section 265 Tax-Exempt Obligations" are obligations the interest on which is excludable from gross income of the owners thereof under Section 103 of the Code, except for private activity bonds other than qualified 501(c)(3) bonds, both as defined in Section 141 of the Code. The District will not, in calendar year 2016 issue, permit the issuance on behalf of it or by any entity subject to Control by the District (which may hereafter come into existence), borrow the proceeds of or have allocated to it for purposes of Section 265(b) of the Code Section 265 Tax-Exempt Obligations (including the Bonds) that exceed the aggregate amount of \(\$ 10,000,000\) during calendar year 2016 unless it first obtains an opinion of Bond Counsel to the effect that such issuance, borrowing or allocation will not adversely affect the treatment of the Bonds as "qualified tax-exempt obligations" for the purpose and within the meaning of Section 265(b)(3) of the Code.
(d) The Bonds have not been sold in conjunction with any other obligation.
7.1. Termination; Interest of District in Rebate Fund. The terms and provisions set forth in this Section shall terminate at the later of (a) 75 days after the Bonds have been fully paid and retired or (b) the date on which all amounts remaining on deposit in the Rebate Fund, if any, shall have been paid to or upon the order of the United States and any other payments required to satisfy the Rebate Provisions of the Code have been made to the United States. Notwithstanding the foregoing, the provisions of paragraphs 4.3, 4.4(c)
and 7.9 hereof shall not terminate until the third anniversary of the date the Bonds are fully paid and retired.
7.2. Separate Issue. Since a date that is 15 days prior to the date of sale of the Bonds by the District to the Purchaser, neither the District nor any member of the same Controlled Group as the District has sold or delivered any tax-exempt obligations other than the Bonds that are reasonably expected to be paid out of substantially the same source of funds as the Bonds. Neither the District nor any member of the same Controlled Group as the District will sell or deliver within 15 days after the date of sale of the Bonds any tax-exempt obligations other than the Bonds that are reasonably expected to be paid out of substantially the same source of funds as the Bonds.
7.3. No Sale of the Project or Prior Project. (a) Other than as provided in the next sentence, neither the Project, the Prior Project nor any portion thereof has been, is expected to be, or will be sold or otherwise disposed of, in whole or in part, prior to the earlier of (i) the last date of the reasonably expected economic life to the District of the property (determined on the date of issuance of the Bonds) or (ii) the last maturity date of the Bonds. The District may dispose of personal property in the ordinary course of an established government program prior to the earlier of (i) the last date of the reasonably expected economic life to the District of the property (determined on the date of issuance of the Bonds) or (ii) the last maturity of the Bonds, provided: (A) the weighted average maturity of the Bonds financing the personal property is not greater than 120 percent of the reasonably expected actual use of that property for governmental purposes; (B) the District reasonably expects on the issue date that the fair market value of that property on the date of disposition will be not greater than 25 percent of its cost; (C) the property is no longer suitable for its governmental purposes on the date of disposition; and (D) the District deposits amounts received from the disposition in a commingled fund with substantial tax or other governmental revenues and the District reasonably expects to spend the amounts on governmental programs within six months from the date of the commingling.
(b) The District acknowledges that if property financed with the Bonds or with the Prior Bonds is sold or otherwise disposed of in a manner contrary to (a) above, such sale or disposition may constitute a "deliberate action" within the meaning of the Regulations that may require remedial actions to prevent the Bonds from becoming private activity bonds. The District shall promptly contact Bond Counsel if a sale or other disposition of bond-financed property is considered by the District.
7.4. Purchase of Bonds by District. The District will not purchase any of the Bonds except to cancel such Bonds.
7.5. Final Maturity. The period between the date of Closing and the final maturity of the Bonds is not more than \(10-1 / 2\) years.
7.6. Registered Form. The District recognizes that Section 149(a) of the Code requires the Bonds to be issued and to remain in fully registered form in order that interest thereon be exempt from federal income taxation under laws in force at the time the Bonds
are delivered. In this connection, the District agrees that it will not take any action to permit the Bonds to be issued in, or converted into, bearer or coupon form.
7.7. First Amendment. The District acknowledges and agrees that it will not use, or allow the Project or the Prior Project to be used, in a manner which is prohibited by the Establishment of Religion Clause of the First Amendment to the Constitution of the United States of America or by any comparable provisions of the Constitution of the State of Illinois.
7.8. Future Events. The District acknowledges that any changes in facts or expectations from those set forth herein may result in different Yield restrictions or rebate requirements from those set forth herein. The District shall promptly contact Bond Counsel if such changes do occur.
7.9. Records Retention. The District agrees to keep and retain or cause to be kept and retained sufficient records to support the continued exclusion of the interest paid on the Bonds from federal income taxation, to demonstrate compliance with the covenants in this Ordinance and to show that all tax returns related to the Bonds submitted or required to be submitted to the IRS are correct and timely filed. Such records shall include, but are not limited to, basic records relating to the Bond transaction (including this Ordinance and the Bond Counsel opinion); documentation evidencing the expenditure of Bond proceeds; documentation evidencing the use of Bond-financed property by public and private entities (i.e., copies of leases, management contracts and research agreements); documentation evidencing all sources of payment or security for the Bonds; and documentation pertaining to any investment of Bond proceeds (including the information required under paragraphs 4.3 and 4.4 hereof and in particular information related to the purchase and sale of securities, SLGs subscriptions, yield calculations for each class of investments, actual investment income received from the investment of proceeds, guaranteed investment contracts and documentation of any bidding procedure related thereto and any fees paid for the acquisition or management of investments and any rebate calculations). Such records shall be kept for as long as the Bonds are outstanding, plus three (3) years after the later of the final payment date of the Bonds or the final payment date of any obligations or series of obligations issued to refund directly or indirectly all or any portion of the Bonds.
7.10. Permitted Changes; Opinion of Bond Counsel. The Yield restrictions contained in paragraph 5.2 hereof or any other restriction or covenant contained herein need not be observed or may be changed if such nonobservance or change will not result in the loss of any exemption for the purpose of federal income taxation to which interest on the Bonds is otherwise entitled and the District receives an opinion of Bond Counsel to such effect.
7.11. Excess Proceeds. Gross Proceeds allocable to the Refunding Portion of the Bonds and investment earnings thereon and all unspent Prior Bond Proceeds as of the date of Closing and investment earnings thereon do not exceed by more than one percent of the

Sale Proceeds of the Bonds allocable to the Refunding Portion of the Bonds the amount that will be used for:
(i) payment of principal of or interest or call premium on the Refunded Bonds;
(ii) payment of pre-issuance accrued interest on the Refunding Portion of the Bonds and interest on the Refunding Portion of the Bonds that accrues for a period up to the completion date of any capital project for which the prior issue was issued, plus one year;
(iii) payment of cost of issuance of the Refunding Portion of the Bonds;
(iv) payment of administrative costs allocable to repaying the Refunded Bonds, carrying and repaying the Refunding Portion of the Bonds or investments of the Refunding Portion of the Bonds;
(v) Prior Bond Proceeds that will be used or maintained for the governmental purpose of the Refunded Bonds; and
(vi) interest on purpose investments.
7.12. Successors and Assigns. The terms, provisions, covenants and conditions of this Section shall bind and inure to the benefit of the respective successors and assigns of the Board and the District.
7.13. Expectations. The Board has reviewed the facts, estimates and circumstances in existence on the date of issuance of the Bonds. Such facts, estimates and circumstances, together with the expectations of the District as to future events, are set forth in summary form in this Section. Such facts and estimates are true and are not incomplete in any material respect. On the basis of the facts and estimates contained herein, the District has adopted the expectations contained herein. On the basis of such facts, estimates, circumstances and expectations, it is not expected that Sale Proceeds, investment earnings thereon or any other moneys or property will be used in a manner that will cause the Bonds to be arbitrage bonds within the meaning of the Rebate Provisions and the Regulations. Such expectations are reasonable and there are no other facts, estimates and circumstances that would materially change such expectations.

The District also agrees and covenants with the purchasers and holders of the Bonds from time to time outstanding that, to the extent possible under Illinois law, it will comply with whatever federal tax law is adopted in the future which applies to the Bonds and affects the tax-exempt status of the Bonds.

The Board hereby authorizes the officials of the District responsible for issuing the Bonds, the same being the President, Secretary and Treasurer of the Board, to make such further covenants and certifications as may be necessary to assure that the use thereof will not cause the Bonds to be arbitrage bonds and to assure that the interest on the Bonds will be exempt from federal income taxation. In connection therewith, the District and the Board further agree: (a) through their officers, to make such further specific covenants, representations as shall be truthful, and assurances as may be necessary or advisable; (b) to consult with counsel approving the Bonds and to comply with such advice as may be given; (c) to pay to the United States, as necessary, such sums of money representing required rebates of excess arbitrage profits relating to the Bonds; (d) to file such forms, statements, and supporting documents as may be required and in a timely manner; and (e) if deemed necessary or advisable by their officers, to employ and pay fiscal agents, financial advisors, attorneys, and other persons to assist the District in such compliance.

Section 12. List of Bondholders. The Bond Registrar shall maintain a list of the names and addresses of the holders of all Bonds and upon any transfer shall add the name and address of the new Bondholder and eliminate the name and address of the transferor Bondholder.

Section 13. Duties of Bond Registrar. If requested by the Bond Registrar, the President and Secretary of the Board are authorized to execute the Bond Registrar's standard form of agreement between the District and the Bond Registrar with respect to the obligations and duties of the Bond Registrar hereunder which may include the following:
(a) to act as bond registrar, authenticating agent, paying agent and transfer agent as provided herein;
(b) to maintain a list of Bondholders as set forth herein and to furnish such list to the District upon request, but otherwise to keep such list confidential;
(c) to cancel and/or destroy Bonds which have been paid at maturity or submitted for exchange or transfer;
(d) to furnish the District at least annually a certificate with respect to Bonds cancelled and/or destroyed; and
(e) to furnish the District at least annually an audit confirmation of Bonds paid, Bonds outstanding, and payments made with respect to interest on the Bonds.

Section 14. Record-Keeping Policy and Post-Issuance Compliance Matters. On April 28, 2015, the Board adopted a record-keeping policy (the "Policy") in order to maintain sufficient records to demonstrate compliance with its covenants and expectations to ensure the appropriate federal tax status for the debt obligations of the District, the interest on which is excludable from "gross income" for federal income tax purposes or which enable the District or the holder to receive federal tax benefits, including, but not limited to, qualified tax credit bonds and other specified tax credit bonds. The Board and the District hereby reaffirm the Policy.

Section 15. Severability. If any section, paragraph, clause or provision of this Ordinance shall be held to be invalid or unenforceable for any reason, the invalidity or unenforceability of such section, paragraph, clause or provision shall not affect any of the remaining provisions of this Ordinance.

Section 16. Repeal. All ordinances, resolutions or parts thereof in conflict herewith be and the same are hereby repealed, and this Ordinance shall be in full force and effect forthwith upon its adoption.

Adopted: November 22, 2016.

Attest:
Secretary, Board of Park Commissioners

Park Commissioner \(\qquad\) moved and Park Commissioner \(\qquad\) seconded the motion that said ordinance as presented and read by title by the Secretary be adopted. After a full discussion thereof, the President directed that the roll be called for a vote upon the motion to adopt said ordinance.

Upon the roll being called, the following Park Commissioners voted AyE: \(\qquad\)

The following Park Commissioners voted NAY: \(\qquad\) .

Whereupon the President declared the motion carried and said ordinance adopted, approved and signed the same in open meeting, and directed the Secretary to record the same in full in the records of the Board of Park Commissioners of the Sycamore Park District, DeKalb County, Illinois, which was done.

Other business not pertinent to the adoption of said ordinance was duly transacted at said meeting.

Upon motion duly made, seconded and carried, the meeting was adjourned.

State of Illinois )
County of DeKalb )

\section*{Certification of Minutes and Ordinance}

I, the undersigned, do hereby certify that I am the duly qualified and acting Secretary of the Board of Park Commissioners of the Sycamore Park District, DeKalb County, Illinois (the "Board"), and as such official am the keeper of the records and files of the Board.

I further certify that the foregoing is a full, true and complete transcript of that portion of the minutes of the meeting of the Board held on the 22nd day of November, 2016, insofar as the same relates to the adoption of an ordinance entitled:

An Ordinance providing for the issue of \(\$\) General Obligation Limited Tax Park Bonds, Series 2016, of the Sycamore Park District, DeKalb County, Illinois, for the payment of land for parks, for the building, maintaining, improving and protecting of the same and the existing land and facilities of said Park District, to provide the revenue source for the payment of certain outstanding bonds of said Park District and for the payment of the expenses incident thereto, providing for the levy of a direct annual tax to pay the principal and interest on said bonds, and authorizing the sale of said bonds to \(\qquad\) .
a true, correct, and complete copy of which said ordinance as adopted at said meeting appears in the foregoing transcript of the minutes of said meeting.

I do further certify that the deliberations of the Board on the adoption of said ordinance were conducted openly, that the vote on the adoption of said ordinance was taken openly, that said meeting was held at a specified time and place convenient to the public, that notice of said meeting was duly given to all of the news media requesting such notice, that an agenda for said meeting was posted at the location where said meeting was held and at the principal office of the Board at least 96 hours in advance of the holding of said meeting, that at least one copy of said agenda was continuously available for public review during the entire 96 -hour period preceding said meeting, that a true, correct and complete copy of said agenda as so posted is attached hereto as Exhibit A, that said meeting was called and held in strict compliance with the provisions of the Open Meetings Act of the State of Illinois, as amended, and with the provisions of the Park District Code of the State of Illinois, as amended, and that the Board has complied with all of the provisions of said Act and said Code and with all of the procedural rules of the Board.

In Witness Whereof, I hereunto affix my official signature and seal of said Park District, this 22nd day of November, 2016.

Secretary, Board of Park Commissioners
(SEAL)
[Attach Exhibit A]

State of ILLINOIS )
) SS
County of DeKalb )

\section*{Filing Certificate}

I, the undersigned, do hereby certify that I am the duly qualified and acting County Clerk of The County of DeKalb, Illinois, and as such official I do further certify that on the \(\qquad\) day
of \(\qquad\) , 2016, there was filed in my office a duly certified copy of an ordinance entitled:

An Ordinance providing for the issue of \(\$\) \(\qquad\) General Obligation Limited Tax Park Bonds, Series 2016, of the Sycamore Park District, DeKalb County, Illinois, for the payment of land for parks, for the building, maintaining, improving and protecting of the same and the existing land and facilities of said Park District, to provide the revenue source for the payment of certain outstanding bonds of said Park District and for the payment of the expenses incident thereto, providing for the levy of a direct annual tax to pay the principal and interest on said bonds, and authorizing the sale of said bonds to \(\qquad\) .
duly adopted by the Board of Park Commissioners of the Sycamore Park District, DeKalb County, Illinois, on the 22nd day of November, 2016, and that the same has been deposited in the official files and records of my office.

In Witness Whereof I hereunto affix my official signature and the seal of said County, this \(\qquad\) day of \(\qquad\) , 2016.

\title{
SYCAMORE PARK DISTRICT
}

\section*{Board of Commissioners}

Date of Board Meeting: November 22, 2016

\section*{STAFF RECOMMENDATION}

\section*{AGENDA ITEM: RESOLUTION REGARDING ESTIMATE OF LEVY:} Recommend approval

BACKGROUND INFORMATION: The District has the power to levy and collect taxes on all taxable property in the district. The District is currently able to levy and collect taxes for the following funds:
- Corporate
- Recreation
- Playground/Recreation
- Audit
- Special Recreation
- IMRF
- Social Security
- Tort and Workers Compensation
- Paving \& Lighting
- Police
- Debt Service (Not included in the calculation for Truth-in-taxation.)

In order to collect these taxes, an ordinance must be passed by the District and filed with the County by the end of the year. The Truth-in-taxation Act requires park districts to determine the amount to be levied not less than 20 days prior to the adoption of such ordinance. A resolution is done to formally document the estimated increase. If this increase is greater than \(5 \%\) over the previous year's extension, the District would be required to have a public hearing on the issue.

The amounts included in the resolution are based upon reviewing the estimated EAV figures provided to us by the county. The amounts for the Special Funds are fairly easy to estimate as they are for very specific costs. Any "excess" funds are put into the Corporate and/or Recreation Funds. The CPI is .7\%. The only real increase will be the dollars that we capture for new growth. Currently the estimated new growth EAV is \(\$ 7,121,242\) which would result in a tax increase of
approximately \(\$ 55,500\) (using the 2015 tax rate). I am recommending that the District request an increase of just under \(5 \%\) to ensure that we capture the full limiting rate. Also, by keeping this below \(5 \%\), there is no requirement to hold a public hearing or publish the required "black box" notification.

FISCAL IMPACT: The total extension for levy year 2015 was \(\$ 2,403,060.70\) (excluding debt service). The amount for the extension for levy year 2016 is \(\$ 2,522,100\), which is about a \(4.95 \%\) increase. That is about a \(\$ 119,000\) increase. HOWEVER, it is not likely that the new EAV and the small CPI will allow us to capture that much.

STAFF RECOMMENDATION: Recommend approval of Resolution 05-2016.
PREPARED BY: Jacqueline Hienbuecher, Superintendent of Finance
EXECUTIVE DIRECTOR REVIEW/APPROVAL:


BOARD ACTION:

\section*{RESOLUTION 05-2016}

\section*{SYCAMORE PARK DISTRICT}

\section*{A RESOLUTION DETERMINING THE AMOUNTS OF MONEY EXCLUSIVE OF ELECTION COSTS ESTIMATED TO BE NECESSARY TO BE RAISED BY TAXATION PURSUANT TO THE PROPOSED LEVY OF THE SYCAMORE PARK DISTRICT}

WHEREAS, the Truth in Taxation Act requires that not less than 20 days prior to the adoption of its aggregate levy the corporate authority of each taxing district shall determine the amounts of money, exclusive of levies for election costs, estimated to be necessary to be raised by taxation for that year upon taxable property in its district.

NOW, THEREFORE, BE IT AND THE SAME IS HEREBY RESOLVED by the Sycamore Park District and the Board of Park Commissioners thereof as follows:

The amounts of money, exclusive of levies for debt service and election costs, estimated to be necessary to be raised by taxation pursuant to the proposed levy of the Sycamore Park District for the levy year 2016 are as follows:
\begin{tabular}{lr} 
General Corporate Fund & \(\$ 1,192,000\) \\
Recreation Fund & \(\$ 505,000\) \\
Playground/Recreation Fund & \(\$ 385,000\) \\
Police Fund & \(\$ 2,000\) \\
Audit Fund & \(\$ 15,000\) \\
Liability Insurance Fund & \(\$ 72,000\) \\
Paving and Lighting Fund & \(\$ 9100\) \\
Social Security Fund & \(\$ 84,000\) \\
Special Recreation Fund & \(\$ 175,000\) \\
Illinois Municipal Retirement Fund & \(\$ 92,000\) \\
& \(\$ 2,447,200\)
\end{tabular}

The total property taxes extended or abated on the aggregate levy for 2015 were \(\$ 2,403,060.70\). The estimated total property taxes to be levied for 2016 are \(\$ 2,522,100.00\). This represents a \(4.95 \%\) increase over the previous year.

Adopted by roll call vote this 22nd day of November, 2016.

\section*{Ayes:}

Nays:

President
Board of Park Commissioners
Sycamore Park District

\footnotetext{
Secretary
Board of Park Commissioners
Sycamore Park District
}

\title{
SYCAMORE PARK DISTRICT
}

\author{
Board of Commissioners
}

\author{
Date of Board Meeting: November 22, 2016
}

\section*{STAFF RECOMMENDATION}

\section*{AGENDA ITEM: Recommendation for 2017 Golf Rates}

BACKGROUND INFORMATION: Beginning in 2005 we continually raised season passes prices. This, along with the economic changes has caused a steady decline in the amount of season passes sold and the revenue generated from those season pass sales. In 2016 we lowered pass prices and though we did not reach our anticipated budget for season pass revenue we did receive several returning pass holders who had not purchased a pass in several years due to the previously higher prices. After completing a data collection of several park district golf facilities in our area with similar EAV's we have found that our resident season passes, green fees and cart fees are in line with those facilities. However, our non-resident passes our considerably higher than other like facilities.

It is my opinion that we reduce only the non-resident season passes for the 2017 golf season and keep all other rates the same as 2016. River Heights offers a nonresident Unlimited Adult Season Pass for 27 holes at a fee of \(\$ 695.00\). Our equivalent pass in 2016 was \(\$ 899.00\), over \(\$ 200.00\) more. Hence, we have priced ourselves out of the market for our local non-residents.

If approved, all our 2017 Resident Season Golf Passes will remain the same as 2016 and our non-resident season passes will be reduced by approximately \(\$ 150.00\) per pass type. Non-Resident Senior 3-Day and our 2 Junior Season Pass types will be reduced by \(\$ 120.00\). In 2016 we sold a total of 275 Season Passes, up from 2015 by a total of 26 season passes. However, we only sold 19 Non-Resident Season Pass types down considerably from previous seasons. With enhanced marketing outside our district boundaries we should easily be able to double or triple the amount of non-resident passes sold for 2017 and increase our nonresident season pass revenue by \(\$ 12,000.00\) to \(\$ 18,000.00\)

Non Resident Season Pass rates have been based upon the Resident Season Pass rate plus an additional percentage of approximately \(50 \%\) more to offset what the Sycamore resident pays in taxes to the Sycamore Park District. By doing this we have overpriced out Non-Resident Season Passes and have lost these players to other less costly facilities.

We will maintain the levels of all other fees, Resident Season Passes, Green fees, both resident and non-resident and all cart fees as they were in 2016 and only lower the Non-Resident Season Passes

If approved, Sarah Rex and I will develop a modest, non-local advertising campaign to promote the "new" lower non-resident season pass rates, and if approved we will begin promoting this in December of 2016.

STAFF RECOMMENDATION: The Board approves the recommendation to lower Non-Resident Season Pass Rates as listed on the attachment and maintain green fees and cart fees the same as last year.

FISCAL IMPACT: Balanced Golf Operations budget
PREPARED BY: Kirk Lundbeck, Superintendent of Golf Operations.
EXECUTIVE DIRECTOR REVIEW/APPROVAL:

\begin{tabular}{c} 
Season Pass Type \\
\hline Adult Unlimited \\
Adult Weekday \\
Spouse Unlimited \\
Spouse Weekday \\
Senior Unlimited \\
Senior Weekday \\
Senior Three Day \\
Junior (16-21) \\
Junior (11-15)
\end{tabular}

Green Fee Type
Weekday 9 Holes before 5pm Weekday 9 Holes after 5pm Weekday 18 Holes before 2pm Weekday 18 Holes after 2:00pm

Weekend 9 Holes before 5pm Weekend 9 Holes after 5pm
Weekend 18 Holes before 5pm
Weekend 18 Holes after 5pm

\section*{Junior/Senior Green Fees}

All Day 9 (Weekends after 1pm)
All Day 18 (Weekends of 1 pm )

2016 Resident
\(\$ 599.00\)
\(\$ 449.00\)
\$379.00
\(\$ 319.00\)
\$549.00
\(\$ 379.00\)
\$249.00
\$359.00
\(\$ 239.00\)
\(\$ 14.00\)
\$11.00
\(\$ 25.00\)
\$22.00
\$16.00
\(\$ 11.00\)
\$28.00
\$24.00
\(\$ 10.00\)
\$20.00

Proposed 2017
\(\$ 599.00\)
\(\$ 449.00\)
\(\$ 379.00\)
\$319.00
\$549.00
\(\$ 379.00\)
\$249.00
\$359.00
\$239.00
\(\$ 14.00\)
\(\$ 11.00\)
\(\$ 25.00\)
\$22.00
\$16.00
\$11.00
\$28.00
\$24.00
\(\$ 10.00\)
\$20.00
\(\$ 7.50\)
\(\$ 13.00\)
\(\$ 8.50\)
\(\$ 6.50\)
\(\$ 16.00\)
\$13.00
\$3.00
\(\$ 7.50\)
\(\$ 13.00\)
\(\$ 8.50\)
\(\$ 6.50\)
\(\$ 16.00\)
\(\$ 13.00\)
\(\$ 3.00\)

Cart Fees
Earlybird 9 before 9am Weekdays
Earlybird 18 before 9am Weekdays
9 Holes before 5pm
9 Holes after 5pm
18 Holes before 2pm
18 Holes after 2pm
Push Carts

2016 Non- Resident Proposed 2017
\(\$ 899.00 \quad \$ 749.00\)
\(\$ 669.00 \quad \$ 599.00\)
\(\$ 569.00 \quad \$ 529.00\)
\(\$ 479.00 \quad \$ 469.00\)
\(\$ 819.00 \quad \$ 699.00\)
\(\$ 569.00 \quad \$ 529.00\)
\(\$ 369.00 \quad \$ 369.00\)
\(\$ 549.00 \quad \$ 479.00\)
\(\$ 359.00\)
\$359.00
\(\$ 16.00\)
\(\$ 11.00\)
\(\$ 28.00\)
\$22.00
\(\$ 18.00\)
\(\$ 11.00\)
\(\$ 31.00\)
\(\$ 24.00\)
\(\$ 11.00\)
\(\$ 22.00\)
\begin{tabular}{cc}
\(\$ 7.50\) & \(\$ 7.50\) \\
\(\$ 13.00\) & \(\$ 13.00\) \\
\(\$ 8.50\) & \(\$ 8.50\) \\
\(\$ 6.50\) & \(\$ 6.50\) \\
\(\$ 16.00\) & \(\$ 16.00\) \\
\(\$ 13.00\) & \(\$ 13.00\) \\
\(\$ 3.00\) & \(\$ 3.00\)
\end{tabular}```

